April 11, 2011 Municipal Council Chambers



AGENDA

ITEM 1. Call to Order

ITEM 2. Consideration of the March 28, 2011 Council Meeting Minutes

ITEM 3. Consideration of the Agenda

ITEM 4. Comments from the Public

ITEM 5. New Business

a. Manager Review Discussion

ITEM 6. Unfinished Business

a. Executive Department Review

- b. Communications Update
- c. Road Bonding Discussion
- d. Possible Executive Session 1 MRSA 405(D) Discussion of Labor Contracts

ITEM 7. Additions by Council

ITEM 8. Manager's Report

ITEM 9. Requests for Information and Town Council Comments

ITEM 10. Review of Town Warrants 21 and Town Payroll 21

ITEM 11. Adjournment

Joseph Friedman 1 Veazie Villas 852-0933 Jonathan Parker 1149 Buck Hill Dr. 947-4740

Brian Perkins 1116 Chase Rd. 942-2609 Roderick Hathaway 203 Chickadee Drive 947-6207

David King 1081 Main Street 942-2376

AGENDA NOTES and MANAGER'S REPORT

For Monday April 11th @ 7 PM Veazie Council Chambers

ITEM 5A: Manager Review Discussion:

Chairman Hathaway requested that we enclose the copies of evaluation forms that the Town's attorney had sent and that this item be placed on the agenda.

ITEM 6A: Municipal Departmental Budget Review:

Chairman Hathaway requested that we expand the item requested from the last Council meeting to include the whole budget and expensive report and trial balance.

Please find a current copy of the budget and a balance sheet, a line item budget definition, a management flow chart and departmental reports. We also reprinted information on all departments that was issued in past Council packets – please review the following packets: November 22nd and December 13th on Executive Department; January 17th and January 31st for all other municipal departments.

Julie Reed has also updated the Executive Department duties report. The Fire Department has also enclosed a January departmental overview report and the Police Department has also attached a press release from MDEA on the Veazie drug bust. All department heads will be present to address any questions.

ITEM 6B: Communications Update:

Please fine enclosed a copy of an email that Jim Parker sent. In general, the Water District voted to allow us to place another antenna up on the water tower site. I have spoke with Dennis Cross and the path forward looks very smooth. They, the Water District, at the present time are not looking to run power up to the site. They would not object if we did. Also Barney Silver would not object. Neither party is willing to participate in the cost of bringing a line in at this time.

ITEM 6C: Road Projects Bonding Discussion:

Please find enclosed copies of payment "run offs" for \$600,000 and \$750,000.00 ~10 year bonds. In conclusion, management would recommended that the Town Council authorize management to start the process to secure and retain a bond Counsel, submit a bond bank

application for highways projects with a goal that a November 2011 ballot be held on said bonding. We would also recommend bonding the larger figure so that the major projects could be hammered out. (Sunset / Wedgewood, Main Street and Olive Street)

Recommended Motion: Motion to order management to obtain Bond Counsel, submit a Maine Municipal Bond Bank application for the purpose of various municipal highway projects with a goal of a November 2011 ballot on said bonding.

ITEM 6D: Labor Contracts Discussion:

Please find enclosed a copy of information requested. It would also be recommended that the Town Council enter an executive session to discuss the Fire Department labor contract if any discussion is to be conducted.

Recommended motion: Motion to enter executive session under 1MRSA 405(D) Discussion of Labor Contracts.

ITEM 7: Addition by Council:

None

<u>ITEM 8.</u>

- a.) Please find enclosed copies of the final grounds maintenance contract that went out in the paper this week.
- b.) Please find enclosed emails pertaining to snow plowing from the last storm and follow up emails.
- c.) Please find enclosed our first Solid Waste Advisory Committee applicant.
- d.) Please find enclosed a copy of an informational update on the Risk Pool Dividends and benefits that we have received.

- PRESENT: Chairman Hathaway, Councilor Friedman, Councilor Parker, Councilor Perkins, Councilor King, Manager W. Reed, Deputy Clerk K. Humphrey, Office Administrator J. Reed, Fire Chief G. Martin, Public Works Superintendent B. Stoyell, Police Chief M. Leonard, Parks & Recreation Director R. Young, Mike Bush of Penquis CAP, David Wight of Old Town, Craig Sanborn of Penobscot Nation Housing, George Harris of Micronetixxs, Travis Noyes of CES, Inc., Community Center Redevelopment Advisory Committee, Andrew George of EMDC, Members of the Public.
- **ITEM 1.** The March 28, 2011 Veazie Town Council meeting was called to order at 7:00PM.

ITEM 2. Consideration of the Minutes

Motion By: Councilor King —to accept the March 14, 2011 meeting minutes as written. Seconded: Councilor Friedman, Voted 5-0 in favor.

ITEM 3. Consideration of the Agenda

Manager Reed stated that he received the assessment from the Sewer District. This was added as item 7a.

ITEM 4. Comments from the Public

There were no comments from the public.

ITEM 5a. Public Hearing – CBDG

Motion By: Councilor Perkins—to open the public hearing to receive comments and written submissions on the Healthy Home Community Development Block Grant application. Seconded: Councilor King, Voted 5-0 in favor.

Mike Bush from Penquis CAP was present and explained that the public hearing was required for the submittal of the housing grant. He outlined that this kind of grant program can only go through communities and it is intended to benefit the low to moderate income families. This grant will help to make homes healthier. Some times people can have health issues due to problems with their home. For example a leaky roof can lead to mold which can then lead to health issues for residents.

Chairman Hathaway inquired about the cost to the Town. Mike Bush outlined that it would just require a little of Manager Reeds time and overseeing the accounting and payments. He added that Penquis CAP will act as the administrator and handle everything else.

Chairman Hathaway inquired on how citizens will access the grant money. Mike Bush outlined that they have social service agencies and they hope to get the Town's code enforcement officer and health officer involved as well. These are all people whose job includes going into people's home. These people would attend a small training on what to look for in homes. Penquis CAP would reach out to someone via these agencies and send them an application.

Councilor Perkins inquired why the larger towns involved didn't take the lead on this grant.

David Wight of Old Town stated that when the city was brought on board it had already been established that Veazie was the lead. He outlined that given the opportunity they would have been the lead because they think it is a great thing.

Councilor Friedman stated that he was not against the grant but just didn't know if Manager Reed would have time for it.

Motion By: Councilor Perkins—to close the public hearing. Seconded: Councilor King, Voted 5-0 in favor.

Motion By: Chairman Hathaway—to order the Town Manager to execute the CBDG application for Healthy Homes and accept and implement the grant if awarded the grant on the Town of Veazie's behalf. Seconded: Councilor Parker, Voted 4-1 in favor.

ITEM 5b. Communications Systems Analysis

George Harris of Microtinexx to go over his findings with the Town Council. Mr. Harris was hired to look at communication problems of the Town. Ultimately he corroborated Whitten's findings that the communication system was indeed inadequate.

Mr. Harris outlined that the police department is sharing a repeater in Old town with Old Town and Orono. The location is suboptimal for Veazie. Whitten's had proposed a second repeater be put on Kelly Road and filed for a license. Because of the close proximity to Canada, Canada officials have to sign off on the license. Mr. Harris outlined that he didn't think there would be any problems and once this is complete it should be a very satisfactory solution for the police department.

One of the major concerns was the fire department. It uses a repeater on top of Hilltop complex at the University of Maine. Mr. Harris outlined that firefighter's pagers do not go off in Veazie. Placing a repeater on the water tower on top of Buck Hill would fix all of their problems with radios and pagers. The one downside to Buck Hill is that there is no power up there. One option would be to put a solar powered repeater on the water tower. The other option would involve running power to the site.

Mr. Harris outlined that the public works department does not use a repeater at all. He recommended adding a repeater on Buck Hill for them as well.

Councilor Perkins asked how much one repeater would cost. \$18,500 for a solar powered one or \$12,500 for one that required power run to the location. Councilor Friedman stated that the Town has a small public works department and that they don't need their own repeater, they can use cell phones. Councilor Friedman also inquired on how tall the antenna would be. Mr. Harris outlined that it could either be eleven or twenty-two feet tall.

Councilor King suggested talking with the Water District to see if they might be interested in putting permanent power up there because they use solar power.

Councilor Parker stated that the Town would have to work with Barney Silver because he believed the Water District only has underground utility rights across his property.

Manager Reed will contact Barney Silver and the Water District.

ITEM 5c. Solid Waste Discussion

Chairman Hathaway stated that he would like to start preliminary discussions on a pay as your throw program for the community. He outlined that the solid waste contract expires in December and PERC only has about a useful life of less than 10 years left. He added that transportation of solid waste is a large portion of the Town's budget and it needs to reduce volume and do its part to recycle more.

Councilor Friedman stated that he agreed that the Town needs to educate itself better to not throw so much and recycle more, however, in discussions with residents over the weekend he found that people felt that their taxes are high enough now and its just one more thing they have to pay for.

Councilor Parker stated that the Town needs to find something more creative than following other towns. He outlined that he mentioned it to a few people and got an earful.

Councilor Perkins stated he'd like to see the Town start with some creative writing in the Town's newsletter.

Manager Reed stated that Waste Management has contracted with EcoMaine for single stream recycling processing and will be taking more items. They will be sending information for the newsletter.

Member of the public Susan MacKay outlined that there is a lot of people in Town that don't know Veazie has single stream recycling. She thinks there needs to be more education and larger bins.

Member of the public Terry Lynch stated that the Town use to do a spring cleanup. He has heard of towns getting dumpsters and people bringing their items to it. Councilor Friedman stated that Bradley has done that and maybe the Town should try it.

Chairman Hathaway asked to keep this item on the agenda and keep discussing it as well as work on an educational piece.

ITEM 6a. Community Center Update

The Community Center Redevelopment Advisory Committee was present to give an update on the project.

Janine Raquet outlined they have received two grants, one from Efficiency Maine and another from the Public Utility Commission. The PUC grant was for \$18,000 and will be for windows, doors and lighting. They had to be specific on the amount of savings. The other grant from Efficiency Maine they didn't have to be as specific and mentioned doing roof or siding. An energy audit will need to be done for the Efficiency Maine grant.

There was discussion on bonding and the process. Chairman Hathaway stated that this might be the time to start planning and moving the process along. Bonding rates are good, people need work and timing is everything. He would hate to see the Committee start losing grants and lose momentum.

Committee member Don MacKay stated that he doesn't think the group will lose interest. They would really like to engage the community.

ITEM 6b. Roads Review List

There was discussion on the condition of the roads in town. Manager Reed outlined that a lot of the roads were done in the late 70s and 80s and he thinks the life cycle of the roads may be coming to fruition.

Chairman Hathaway stated that he thought it was time to seriously think about a bond package. The Town will never get caught up if it continues to pick away each year at a street or two. A bond package would allow the Town to negotiate deals on larger volumes.

Manager Reed will get some numbers for the next meeting and see how much work the Town could do if it bonded and had a payment of \$75,000 for ten years.

ITEM 6c. Lawn Services Proposals

It was decided to put the service out to bid again and remove the community pickup. The deadline for submittals will be before the April 25th Council meeting so that they may review the bids and hopefully award the bid. The Council would also like to reconfirm the expenses it would be getting rid of by bidding out this services.

ITEM 7a. Veazie Sewer District Assessment

Manager Reed provided the Council with a copy of the Veazie Sewer District assessment. The assessment is now \$160,000, \$20,000 up from last year's \$140,000.

ITEM 8. Manager's Report

The Council reviewed the following items:

- a. copies of the Old Town Operation and Organizational Study and final report
- b. a thank you letter from Jim Ring pertaining to his retirement party
- c. a notice pertaining to the new license that will be coming out very soon
- d. a copy of an email pertaining to regional assessing.
- e. a copy of an email pertaining to how past union wages were established
- f. a grant list of State and Federal Mandates

ITEM 9. Requests for Information and Town Council Comments

Councilor Perkins outlined that in the past they have talked about re-evaluating each department and he would like to look at the Town Office.

Councilor Parker inquired whether rent and a certificate of insurance had been received from Mr. Kennedy for the community center. Deputy Treasurer Julie Reed stated that rent had not been received yet nor had he provided a certificate of insurance. Councilor Perkins stated that since the building is not fit shouldn't the Town make sure that he has insurance. Chairman Hathaway suggested calling his insurance company.

- **ITEM 10. Warrants:** Town Warrant 20, 20A and Town Payroll 20 were circulated for signature.
- **ITEM 11. Adjournment:** Motion: Councilor Friedman—to adjourn the March 28, 2011 Town Council Meeting. Seconded: Councilor King. There was no further discussion. Voted 5-0. Meeting adjourned 9:34 pm.

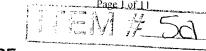
A true record, Attest:

Haundlimphieg

Karen Humphrey Deputy Clerk

Town of Veazie





TOWN OF GILFORD, NEW HAMPSHIRE EMPLOYEE JOB PERFORMANCE EVALUATION FORM

EMPLOYEE'	S NAME:			
EMPLOYEE'	S TITLE:	-		
DEPARTMEN	NT:			
INITIAL DAT	TE OF HIRE:	***		
DATE OF CU	RRENT CLASS	SIFICATION (AN	NIVERSARY DA	TE):
				TO:
SUPERVISOR	C'S NAME:			
SUPERVISOR	V'S TITLE:			
DATE OF EV	ALUATION:			
TYPE OF EVALUATION:		[] ANN [] SELI	BATIONARY IUAL REVIEW F-EVALUATION ER	
STEP 2: SUPE STEP 3: DEPA STEP 4: TOW STEP 4a: BOA STEP 5: EMPI STEP 6: EMPI STEP 7: ORIC STEP 8: BOA	ARTMENT MAN 'N ADMINISTRA' RD OF SELECT! LOYEE & SUPEI LOYEE ACKNO' GINAL RETURNI RD OF SELECT!	WEVALUATION AGER REVIEW/E ATOR REVIEW MEN REVIEW (AP RVISOR CONSULT WLEDGEMENT ED TO TOWN ADM MEN APPROVAL (VALUATION PLICABLE FOR DE TATION MINISTRATOR FOR DF CHANGE OF ST	
LEVELS OF P	ERFORMANCE	E (FOR RATING)	PURPOSES – USE	E WHOLE NUMBERS ONLY):
()==	Unacceptable: effort is require	Minimum expecta ed; results are unsa	ations are not being tisfactory	met; performance is deficient; better
2=	Acceptable: M sufficiently; Fe	eets expectations; w deficiencies are	performs assigned noted	tasks and/or responsibilities
3=	Commendable: the basic effort	Performance exp with good results;	ectations are often of proficient in most	exceeded; goes above and beyond tasks; mistakes are extremely rare
1	Exceptional: Serves as a role	uperior effort and model for other er	outstanding results nployees: exemplar	are consistently demonstrated; ry conduct in most rating aspects

GENERAL EVALUATION CRITERIA

(A.1) QUALITY OF WORK:

Can the employee be depended upon to meet finished product expectations? Is the work consistently thorough, accurate and timely? Are errors or mistakes often noted? Are things done right the first time? Does the employee forget to do parts of a project? Can the end results be used as an example for others? Is work done neatly or sloppily? Is attention to detail obvious or lacking? Are reports and project documentation completed in an appropriate manner? Has the employee received disciplinary action and/or praise for the quality of work during the review period?

RATING:	
COMMENTS:	
	m
(A.2) QUANTITY OF WORK:	
Does the employee keep up or fall behind other workers? Does the employee exceed the output of others? Is work time spent productively? Are daily assignments completed in their entirety? Does the employee exceed goals and/or request additional assignments? What happens to work output before an after break times or absences from work? Has the employee received disciplinary action and/or praise the quantity of work during the review period?	nd
RATING:	
COMMENTS:	

(A.3) PERSONAL WORK HABITS:

Does the employee report to work punctually? How often has the employee used sick leave during the evaluation period? Is leave time abused? Are there any patterns or trends related to workplace attendance? Does the employee repeatedly ask to leave work early due to illness or appointments? Is the employee's appearance neat and appropriate? Does the employee dress appropriately? Does the employee maintain a neat and organized work area? Does the employee report to work when truly sick? Is the employee a positive role model for others? Does the employee conduct himself/herself in a professional manner? Is the employee fair-minded? Does the employee use appropriate language? Is the employee dependable? Does the employee act with integrity? Has the employee received disciplinary action and/or praise for personal work habits during the review period?

RATING:	
COMMENTS:	
(A.4) ATTITUDI	3:
communicative? Do does the employee in rumors about others criticism and suggestineeds or shortcoming Does the employee property with respectively with directive does the comply with directive does the employee comply with directive does the employee comply with directive does not be does not	sthe employee cooperate with fellow workers? Is the employee moody or non- oes the employee demonstrate enthusiasm or complain about work assignments? How nteract with peers and other Town officials? Does the employee spread gossip or ?! Is the employee's temperament appropriate? How does the employee respond to stions? Does the employee lack tactfulness at times? Is the employee sensitive to the legs of others? Does the employee foster a productive and friendly work atmosphere? care about the funds used for departmental purposes? Does the employee treat Town off? Does the employee listen attentively and follow directions? Does the employee wes and policies? Has the employee received disciplinary action and/or praise for the review period?
RATING:	
COMMENTS:	
· ffective 1/1/2011	

(A.5) ADAPTABILITY & PROBLEM-SOLVING:

How does the employee cope with unfamiliar work? Does the employee require close supervision? Does the employee show initiative and self-motivation? Is the employee flexible as priorities shift or emergencies develop? Does the employee show an interest in expanding job knowledge? How does the employee react to new ideas? Does the employee suggest new approaches to problem-solving? How does the employee react to unsuccessful experiments? Is the employee able to identify or anticipate problems and communicate such issues to supervisors? Has the employee received disciplinary action and/or praise for his/her adaptability and problem-solving abilities during the review period?

RATING:
COMMENTS:
(A.6) SAFETY COMPLIANCE:
Does the employee consistently comply with safety policies and procedures? Does the employee demonstrate concern for a safe work environment? Does the employee engage in horseplay or dangerous behavior? Does the employee have to be reminded to use appropriate protective equipment and practices? Does the employee wear a seat belt in a Town vehicle? Does the employee provide suggestions for enhancing worker safety? Does the employee fulfill his/her risk management obligations. Has the employee had any workplace accidents? Has the employee failed a random drug test? Does the employee recognize the importance of law enforcement in the promotion of safety? Is the employee an active participant on the JLMC? Has the employee received disciplinary action and/or praise for safety related issues during the review period?
RATING:
COMMENTS:

(A.7) PROFESSIONAL DEVELOPMENT:

Has the employee taken any training classes during the evaluation period? Were educational opportunities initiated by the employee or supervisor? Has the employee demonstrated a willingness to learn? Has the employee met the goals previously established? Has the employee complied with training requirements? Does the employee ask pertinent questions? Has the employee failed any classes or neglected to fulfill any training opportunities? Does the employee share job knowledge with others? What types of certifications have been obtained during the evaluation period? Does the employee exhibit potential for promotion or an upgrade in job classification?

RATING:	
COMMENTS:	
(A.8) TECHNICAL SKILLS:	
Is the employee familiar with the job description? Is the employee capable of performing all of the duties set forth in the job description? Has the employee demonstrated the ability to perform the duties of the position with distinction? Does the employee avoid certain responsibilities? What has the employee done to stay current in emerging technologies? Does the employee ask questions to better understand his/her responsibilities? Is the employee ready for additional responsibilities? Does the employee voluntarily apply additional skills for the benefit of the department? Is the employee working to his/her maximum potential? Is the employee respected by colleagues? Does the employee look into historical aspects of a situation? How does the employee fulfill budgetary responsibilities? Has the employee received disciplinary action and/or praise for his/her technical skills during the review period?	
RATING:	
COMMENTS:	
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(A.9) ORGANIZATION:

Has the employee demonstrated the ability to organize and prioritize assignments? Does the employee appear organized when he/she attends meetings? Are deadlines met? Does the employee frequently appear to be in crisis mode? Does the employee anticipate project obstacles and develop plans to achieve success? Is the employee able to meet the daily workload and if not, does he/she communicate legitimate reasons to a supervisor? Does the employee waste time during the workday? Has the employee received disciplinary action and/or praise for his/her organizational skills during the review period?

ATING:
DMMENTS:
.10) TEAMWORK:
es the employee accept accountability for individual work contributions? Does the employee solicit out and ideas from others? Does the employee blame others for mistakes? Does the employee offer hise to others? Does the employee have personality conflicts with other members of the work team? Is the employee demonstrated a willingness to share skills and coach others? Does the employee ask others to help with a difficult task or volunteer to help other employees? Does the employee speak of wanting to work officials in a complimentary or derogatory manner? Does the employee eak of wanting to work somewhere else or of striving for advancement? Does the employee respect the ain of command? Has the employee received disciplinary action and/or praise for his/her teamwork ring the review period?
ATING:
DMMENTS:

(A.11) PUBLIC RELATIONS & COMMUNICATIONS:

Does the employee communicate appropriately with citizens? How does the employee respond to citizen requests for service? Has the employee gone above and beyond the call of duty to help someone? Does the employee provide concise verbal and/or written communications to supervisors, subordinates and coworkers? Does the employee spread misinformation or partial renderings of actual events? Is the employee an advocate for the department? Does the employee accurately explain his/her role in Town government to others? Does the employee refer citizen inquiries to supervisors? Has the employee been the recipient of a citizen complaint and if so, was there any validity to the complaint? Has the employee done anything to cast discredit on the department? How does the employee interact with other government agencies and/or the press? How are reports and presentations handled? Has the employee received disciplinary action and/or praise for public relations activity and communication skills during the review period?

RATING:
COMMENTS:
(A.12) LEADERSHIP:
Is the employee a leader or a follower? Does the employee delegate appropriately? Has the employee made himself/herself critical to the success of the department/Town? Is the employee effective when working in a supervisory capacity? Does the employee set a good example for others? Has the employee established personal goals and objectives? Does the employee promote innovation? Does the employee show initiative or a take charge approach to work assignments? Does the employee demonstrate unique personal skills? Does the employee empower subordinates? Does the employee need to be told what to do?
RATING:
COMMENTS:
No. 2 1/1/2011

PART B. ADDITIONAL EVALUATION CRITERIA (B.1) ACCOMPLISHMENTS: (B.2) STRENGTHS: (B.3) WEAKNESSES: (B.4) ACTION PLAN FOR IMPROVEMENTS:

(B.5)	DEPARTMENTAL GOALS & OBJECTIVES:
(B.6)	SUPERVISOR'S ROLE/CONTRIBUTIONS TOWARDS EMPLOYEE'S FUTURE SUCCESS:
(B.7)	OTHER SUPERVISOR'S COMMENTS:

PART	C.	COMPENSATION CALCULATIONS	
(C.1)	SUM	TOTAL OF ALL RATINGS THIS EVALUATION:	
(C.2)	ADJU	STMENT*:	
(C.3)	ТОТА	L MERIT RATING:	
(C.4)	PROP	OSED MERIT AMOUNT (SEE CHART BELOW):	
		0-23 = 0.0% 24-29 = 2.0% 30-35 = 2.5% 36-41 = 3.0% 42-47 = 3.5% 48+ = 4.0%	
*ADJUS		ALUE SHALL NOT EXCEED 4 POINTS (+/-) BASED ON ADDITIONAL EV	ALUATION CRITERIA AS SET FORTH
PART	D.	ACKNOWLEDGEMENTS	
DEPA	RTMEN	NT MANAGER'S COMMENTS:	
DEPA	RTMEN	NT MANAGER'S SIGNATURE	DATE
TOW	N ADM	INISTRATOR'S COMMENTS:	
TOW	N ADM	INISTRATOR'S SIGNATURE	DATE

EMPLOYEE'S ACKNOWLEDGEMENT:

Check each box that is	applicable and initial where appropriate:	
[]	I agree with this rating/evaluation	
[]	I do not agree with this rating/evaluation	
[]	I accept my rating, but there are some pa	rts that I do not agree with
[]	I have had an opportunity to discuss this	evaluation with my supervisor
[]	I wish to appeal my approved merit pay	amount to the Selectmen
EMPLOYEE'S COMMENTS:	:	
EMPLOYEE'S SIGNATURE		DATE

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Town of Littleton Employee Performance Appraisal

Employee	Date of Employment
Position	Years of Service
Department	Rating Period
Prepared by:	Date
Department Head Approval	Date
Town Manager Approval	Date
Discussed with Employee by:	Date
Employee Signature *	Date

^{*}I have read this appraisal and discussed it with my supervisor

Town of Littleton Employee Performance Appraisal

Employee	Date
Section I - Skills Evaluation	
Instructions: Based on the employees job describes their current skill level. Utilize and to explain the rating.	performance, indicate the rating that best e the comments space to provide specific examples
Rating Scale: O - Outstanding; Exceptio standards	nal performance, consistently exceeds performance performance, consistently achieves performance
standard	performance, usually achieves performance
satisfactory performa	age performance, frequently does not achieve ance standard eptable performance, consistently fails to achieve
performance standard	
Skill	Rating Comments/Examples
A. Job Knowledge - Extent to which employee possesses the appropriate skills trianing, and knowledge for the job	
B. Quality of Work - Assessment of the accuracy, neatness, completeness, and timeliness of the employees work.	
C. Quantity of Work - The level of output of the employee of acceptable quality work.	
D. Work Habits - Observation of good work habits including professionalism,	
orderliness, conscientiousness, attention to detail, good safety habits.	
Employee	Date

Skill	Rating	Comments/Examples
E. Attendance . Faithfulness of employee in coming to work daily and observing scheduled work hours		
F. Initiative & Motivation - Degree to which employee acts independently and exhibits resourcefulness and self-reliance. Generates new ideas and approaches		
G. Responsiveness - Degree to which the employe is customer service oriented, meeting the needs of the public, or peers or subordinates.	e	
H. Communications - Clarity of expression of ideas in both oral and written form.		en en de de de la companya de la co
I. Creativity - Extent to which employee approaches problems with a questioning outlook and attempts to find new and better ways of doing things.		این پیرس و در
J. Flexibility - Displays the ability to change job functions, activities, or assignments, based on current demand with no decrease of service.		
K. Interpersonal Skills - Ability to work well and cooperatively with supervisors and co-workers, and to have good relations with the public.		
L. Openness to Constructive Criticism - Ability of employee to positively accept constructive criticism and to use it without defensiveness or subordination.		
M. Acceptance of Responsibility - Desire to take on additional responsibilities, to learn new skills, and to improve self.		
Employee		Date
Skill	Rating	Comments/Examples

N. Manifest Leadership Qualities - Extent to which the employee shows the ability to teach and share knowledge with co-workers, shows the ability to lead and motivate others.	
O. Planning and Organizational Skills - Demonstration of good practices in planning days workload, setting appropriate priorities, and organizing efforts to achieve goals.	
P. Team Work Orientation - Demonstration of ability to collaborate and cooperate with others to reach the desired goals of the town.	
Q. Adaptability - Ability to adapt to changing priorities, exhibit flexibility, accept direction and criticism, enjoys new challenges.	4
R. Thoroughness - Degree to which employee follows through on assignments, pays attention to details, and completes assigned tasks.	The state of the s
S. Attitude - Demonstration of positive attitude, commitment to towns objectives and goals, positive outlook, and spirit of cooperation.	H
Section II - Special Recognition Describe an instances where the employee has received special recognition during the rating period, either positive or negative, e.g. commendation, written reprimand, disciplinary probation, disciplinary action	
	-
Employee	

Section III - Major Strengths and Accomplishments
Described the employees strengths and give specific examples of accomplishments.

Describe the employees weaknesses and given specific examples of areas needing improver the employees weaknesses and given specific examples of areas needing improver the employee in an educational plan approved by the department head: Comparison of the employee in an educational plan approved by the department head:		
ection V - Self-Improvement Efforts escribe any training or skills improvement efforts undertaken by the employee, in an educational plan approved by the department head: ction VI - Development Plans st specific steps to improve performance including special assignments, new responsibilities ining, and anticipated dates of completion.		
ection V - Self-Improvement Efforts escribe any training or skills improvement efforts undertaken by the employee, in an educational plan approved by the department head: ction VI - Development Plans st specific steps to improve performance including special assignments, new responsibilities ining, and anticipated dates of completion.		
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ection V - Self-Improvement Efforts escribe any training or skills improvement efforts undertaken by the employee, in an educational plan approved by the department head: ction VI - Development Plans st specific steps to improve performance including special assignments, new reacconsibility.	Problem	Action Plan
ection V - Self-Improvement Efforts escribe any training or skills improvement efforts undertaken by the employee, in an educational plan approved by the department head:	ection VI - Development Plans ist specific steps to improve performar	nce including special assignments, new responsibilities
ection V - Self-Improvement Efforts escribe any training or skills improvement efforts undertaken by the employee, in an educational plan approved by the department head:		
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ection V - Self-Improvement Efforts escribe any training or skills improvement efforts undertaken by the employee, in an	educational plan approved by the depa	artment head:
	escribe any training or skills improve	ment efforts undertaken by the employee in an
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ection IV - Areas Needing Improvement	Describe the employees weaknesses ar	nd given specific examples of areas needing improver
	! •	

Section VIII - Employee Comments	
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- Company and Associated and the Company of the Com	
A. I. P. C. and Domeoutros	
Additional Remarks:	
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TOWN MANAGER EVALUATION FORMAT

EXPLANATION OF TOWN MANAGER EVALUATION FORMAT

Numerical Rating:

- *(1) Does not meet work performance standards.
- Marginally acceptable work performance. (2)
- Meets work performance standards to a satisfactory degree. (3)
- Exceeds normal performance standards. (4)
- Excels in the performance of work standards to a noteworthy degree. (5)
- * A rating of 1 should be supported by a written statement of fact and suggestions on how to improve work performance. The following is a list of performance characteristics to be evaluated numerically, as listed above, with suggested considerations to be used in arriving at the numerical rating.

PART I: GENERAL ADMINISTRATION PERFORMANCES (Circle Rating)

A. Financial N	Management
----------------	------------

1 2

Consider performance of the following financial management responsibilities: cash management and investment techniques; budget preparation and presentation; managing the adopted budget; development and managing purchasing system; monitoring the collection of taxes and billing procedures; preparing and presenting financial reports; and, prudence in handling expenditure of funds?

B. Personnel Administration

1 2 3 4

How well does the Town Manager delegate authority; coordinate and direct or supervise staff and consultants; evaluate personnel performance; demonstrate proficiency in personnel matters such as classification, pay administration, recruiting and labor negotiations; motivate, coordinate and assist in the professional development of her staff?

C. Communication

1 2 3 5

How effective is the Town Manager in presenting written and oral communication to the Town Council, Public and Media; preparing agendas and presenting administrative issues; establishing and Maintaining favorable working relationships with local organizations, county, state and federal agencies?

D. Project Accomplishment

1 2 3 4 5

How effective is the Town Manager in originating and following through on projects designed to produce a more efficient municipal government? Consider such projects as installation of computer system; design and administration of a financial management system; preparation of warrants, budgets and personnel systems; changes in municipal software systems, collection of foreclosed property taxes, etc.?

E. General

1 2 3 4 5

How effective is the Town Manager in recommending action for program priorities; identifying problems and determining appropriate action for their solution; keeping current on federal, state and municipal issues; monitoring and addressing landfill related issues, and the preparation and monitoring of grants?

PERSONAL QUALITIES PART II:

Responsibility A.

How well does the Town Manager assume responsibility for her performance as well as that of her staff and department heads?

Initiative B.

2 3 4

To what degree does the Town Manager take the initiative to identify and solve problems without being told to do so?

Efficiency

3 4 5 2 1

How well organized and effective is the Town Manager in meeting deadlines and other commitments?

Reliability D.

2 3 4

To what degree does the Town Manager elicit trust and confidence in her statements and recommendations?

E. Dedication 1 2

To what degree does the Town Manager commit her time and energy to the fulfillment of her responsibilities?

Behavior Flexibility F.

3 1 2

How well does the Town Manager accept constructive criticism, exercise self-control, cope with stress and demonstrate self-confidence?

Sensitivity

3 4 5 2 1

To what degree does the Town Manager recognize and respond to the individual concerns and needs of the railroad community, advocate groups, regulators, customers and consultants?

Leadership Н.

To what degree does the Town Manager set a positive example for staff and department heads to follow and, at the same time, maintain high morale?

PART III: Narrative summ	NARRATIVE DESCRIPTION OF OVERA	
Councilor Signa	ture	Date

FY'02 Page 3 of 3

MANAGER REVIEW COMMENT SHEET Annual Evaluation

DATE:
The purpose of this form is to provide a means for Town Department Heads/employees to register comments on the management style, leadership ability, and overall performance of the Town Manager. These comments will be provided directly to the Council Chairperson for discussion at the Manager's performance evaluation. The Annual Evaluation for the Manager will be at the Council Meeting so any comments should be left in the Mayor's mailbox at the Town Office by
Signature
Department/Employee

Town of Veazie, Maine Performance Evaluation

Nam	ne: Date:
assoc	I carefully the Performance Factors and phrases describing Performance Levels below. On the basis of the loyee's actual performance in the job versus their position's responsibilities mark the score from 1 to 5 which cated with the phrase best describing their performance. Use the space below each Performance Factor forments, and please remember to cite specific examples of the employee's performance to support scores of 1 or 5
Job I	Knowledge and Skills - Extent employee's skills and knowledge fulfill the responsibilities of the position.
1. 2. 3. 4. 5.	Inadequate knowledge of job duties; Does not apply knowledge/skills. Basic understanding of job duties; Requires frequent direction to apply knowledge/skills properly. Properly applies skills and knowledge of the techniques, procedures, products, and materials to perform jol duties. Above average level of knowledge and skills applied to job duties; Functions with minimal supervision. Seeks additional job knowledge and skills and applies such to the overall improvement of departmen
	Examples require Score for scores of 1 or 5:
Quan	tity of Work - Volume of work regularly produced to meet job expectations and schedules.
1. 2. 3. 4. 5.	Amount of work accomplished totally inadequate, below the job standards. Below average volume of work; Often slows Department operations. Generally produces a volume of work that meets job standards. Frequently achieves a high volume of work surpassing job requirements. Consistently exceeds job requirements with exceptional speed and volume of work accomplished.
	Score Scores of 1 or 5:
Qualit	y of Work - The accuracy, thoroughness and neatness of assignments being performed.
1. 2. 3. 4. 5.	Work product is inaccurate and of unacceptable quality which reflects poorly on. Work frequently below quality standards; Requires frequent direction to improve quality. Work quality meets acceptable quality standards; Requires some direction. Work product is of consistent high quality; Requires only minimum direction. Results virtually perfect, exceptional accuracy, thoroughness and effectiveness; Rarely needs direction.
	Examples required Score for scores of 1 or 5:
Initiati	ve - Ability to act independently, suggest or introduce new ideas and/or techniques for improving service.
1. 2. 3. 4. 5.	Does only what is directed, distracted on the job, is not a self-starter. Requires some direction to accomplish work; Seldom performs other duties. A self-starter; helps others and makes suggestions for improvement in work methods. Often suggests better ways for accomplishing work; does additional work without direction. Consistently makes suggestions that improve work efficiency and quality; Always helps others to reduce overall work.
To Manhamman or such	Examples required Score for scores of 1 or 5:

<u>Judgment</u> - Ability to Evaluate situations and make sound decisions based on one's evaluation of the situation.

1. 2.	Makes decisions without basis; Neglects to take appropriate action; Does not make use of available information. Sometimes makes decisions in haste without using available information; Sometimes fails to seek needed
3. 4. 5.	assistance. Generally demonstrates logical thinking by making sound decisions after considering available facts. Consistently makes appropriate recommendations for solution of problems; Rarely requires assistance. Displays exceptional ability to analyze and deal with a variety of situations that otherwise could be potential problems.
	Examples required Score for scores of 1 or 5:
Adapta	bility - Flexibility to respond to changes in the position and department requirements.
1.	Does not respond well to change in job assignment, work loads, or responsibilities; Never helps when short staffed.
2. 3.	Some willingness to respond to change, but with reluctance; Sometimes fills in for vacancies. Generally willing to accept changes in job assignments and to try new methods; Available when short
4.	staffed. Readily adaptable and occasionally suggests changes to improve function; Sometimes volunteers to fill
5.	vacancies. Superior ability to grasp new information and varying responsibilities; Always volunteers when short staffed.
	Examples required Score for scores of 1 or 5:
Teamy	vork - Willingness and ability to work with and for others.
1. 2. 3. 4. 5.	Finds difficulty in being supervised; Acts independently without respect to how actions affect others. Usually gets along well with supervisor and others; Occasional difficulties with other employees. Responds well to supervision and direction; works well in a group. Regularly contributes to the overall department efforts; Actions complement efforts of other employees. Exceptional team player whose contributions to the group are relied upon for smooth operations.
	Score for scores of 1 or 5:
Servic	e to Others - Perception by both residents and employees as dependable and responsive to service needs.
1. 2.	Does not appear to care if others are satisfied; Rarely acts in ways which promote courtesy or service. Occasionally acts in ways which promote good service; Sometimes abrupt or discourteous reflecting poorly on the office. Readily assists residents and employees to provide good service; Gives priority to satisfying others. Frequently exceeds job responsibilities to satisfy residents and others; Is cheerful and friendly with others.
4, 5.	Exemplary service; Sets example by promoting service to residents and others; Recognized for good service by others.
	Score For scores of 1 or 5:

 $\underline{Attendance/Dependability} \text{ - Punctuality and attendance record.}$

1. Frequently late or absent; Seldom notifies supervisor of absence within appropriate time frame.

2. 3. 4. 5.	Consis Seldon	onally reports late to work or back from lunch; Higher than average sick days. tently on time; Average attendance record. absent; Reports absences early in order that alternate staffing may be arranged. ly perfect attendance and punctuality; Often prearranges alternate staffing for scheduled time off.
	Score	Examples required for scores of 1 or 5:
<u>Dress C</u>	Code/Wo	rk Rules - Extent to which employee follows dress code and other rules associated with position.
1. 2. 3. 4. 5.	Usually Always Often e	ntly dresses inappropriately for their position; Does not comply with personnel policies. follows Dress Code and other work rules; Some notable lapses in compliance. follows Dress Code and regularly complies with other personnel policies. exceeds Dress Code guidelines for the position; Frequently suggests better guidelines for work rules. for exceeds Dress Code guidelines; Model employee for developing and following personnel nes.
	Score	Examples required for scores of 1 or 5:
		Total Score
Overall	Commer	nts about the Employee:
List spec	cific area	s in which the employee needs to improve and/or work objectives to be met by employee:
Recomm	<u>endation</u>	<u>S</u>

I have read this appraisal and it's content has been explained to me	
Signature	-
Date	-
<u>Comments</u>	

TOWN OF VEAZIE

1084 Main Street, Veazie, ME 04401

Phone: (207) 947-2781 Fax: (207) 942-1654



Personnel Evaluation Form For ADMINISTRATORS

FORM

A E B

Administrator: William Reed Date of Evaluation:

Title: Town Manager Supervisor/

Department: Executive Evaluator: Council

Review Period:

(From) / (to)

The value of its human resources to the Town of Veazie can not be overstated. The Town's mission could not be achieved without a competent, motivated workforce. To that end, the semi-annual performance evaluation review becomes one of the most effective methods of insuring an efficient and effective operation.

This evaluation process applies to all administrators. The evaluations are intended to:

- > determine the extent to which your performance meets the requirements of your position;
- strengthen your relationship with your supervisor;
- open channels of communication;
- clarify job expectations and establish future goals and objectives;
- provide specific occasions for you to raise questions about your position and/or guidance you have been receiving;
- provide your supervisor with an opportunity to assess how effective he/she has been in communicating with you;
- Discuss with your supervisor any possible opportunities for professional and career growth and to work together to identify appropriate education / training opportunities.

TOWN OF VEAZIE Performance Evaluation for ADMINISTRATORS

Evaluation Instructions: The following evaluation form is based upon what employees do on a daily basis. Please use the following criteria for your assessment by placing an **X** in the appropriate space. Space for additional comments is provided if the councilor believes it is necessary. An attachment may also be added if necessary.

Part A: Definition for rating number to be applied:

(5) **OUTSTANDING:** Accomplished all goals or performed all tasks and excels in a substantial manner.

(4) **COMMENDABLE:** Performs all tasks above departmental standards.

(3) **COMPETENT:** Consistently performs at a satisfactory level; meets all departmental standards.

(2) NEEDS IMPROVEMENT: Often does not meet departmental standards; has potential but needs action plan to

improve.

(1)MINIMALLY QUALIFIED: Many goals unrealized; many tasks not performed.

PART B: Performance Criteria

Performance Factors	Performance Assessment	COMMENTS
	OUTSTANDING COMMENDABLE COMPETENT NEEDS IMPROVEMENT MINIMALLY QUALIFIED	
A . Practices & understands how to use formal & informal networks.	00000	
B. Understands the mission of the Town; makes decisions, and takes actions based upon that understanding.	00000	
7/2003	2	

Performance Factors	Performance Assessment	COMMENTS
C . Collaborates with peers; seeks feedback from departments about	OUTSTANDING COMMENDABLE COMPETENT NEEDS IMPROVEMENT MINIMALLY QUALIFIED	
collaborating more effectively/efficiently; uses feedback to create strategies and plans.		
II. Management / Leadersh	ip	
A. Motivates others by empowering staff & inviting staff to participate fully in the ownership & vision of the department.	00000	
B. Provides a supportive environment for staff to participate fully in the decisions and plans for the department.	00000	
C. Makes timely, logical decisions and judgments; can act independently when necessary to deal with difficult/unique crisis situations.	00000	
D. Takes charge; provides direction; provides a settling influence for staff. Effectively solves problems; assigns and delegates responsibilities.	00000	

III. Communication

Performance Factors	Performance Assessment	COMMENTS
	OUTSTANDING COMMENDABLE COMPETENT NEEDS IMPROVEMENT MINIMALLY QUALIFIED	
A. Makes presentations effectively in a variety of settingsinternally & externally including written communications and press releases.	00000	
B. Articulates issues effectively & uses appropriate styles for different audiences; communicates with Department Heads and other staff appropriately.	00000	
C. Demonstrates managerial strengths by providing current, complete, positive, and/or corrective feedback to staff in a timely fashion; takes disciplinary action when necessary.	00000	
D . Influences others rather than directs; deals effectively with differences of opinions; confronts without alienating others and draws others into conversations on issues.	00000	
E . Negotiates successfully with staff & others and mediates disputes when appropriate.	00000	

IV. Team Building / Staff D	evelopment		
Performance Factors	Performance Assessment	COMMENTS	
	OUTSTANDING COMMENDABLE COMPETENT NEEDS IMPROVEMENT MINIMALLY QUALIFIED		
A. Is committed to staff development and encourages staff to use opportunities to enhance and enrich their backgrounds.	00000		
B . Is effective in identifying staff strengths & weaknesses.	00000		
C. Understands individual differences in background and style and how these influence staff contributions to the department.	00000		***************************************
D . Demonstrates an ability to build a strong and effective team approach to department goals & objectives resulting in a high level of service To the Town.	00000		Without the same of the same o

11/7/2003 5

/. Productivity		
Performance Factors	Performance Assessment	COMMENTS
	OUTSTANDING COMMENDABLE COMPETENT NEEDS IMPROVEMENT MINIMALLY QUALIFIED	
A. Performs with little or no direction; organizes department goals & objectives appropriately & effectively guides them to achievements. Minimizes costs & manages within budget.	00000	
B. Works assigned schedule; manages time well and meets deadlines.	00000	
C . Accomplishes goals & objectives set for the department by setting high standards of performance; leads by example.	00000	
D . Develops and manages department budget effectively; keeps within the budget and achieves department goals and objectives.	00000	
E . Demonstrates adaptability and flexibility in applying /7/ changes in employees' work.	00000	

work.

Performance Factors	Performance Assessment	COMMENTS
	OUTSTANDING COMMENDABLE COMPETENT NEEDS IMPROVEMENT MINIMALLY QUALIFIED	
F . Constantly expands job knowledge; participates in professional development opportunities; keeps abreast of new developments in the field.	00000	

Part C: Scoring Sheet For Administrator

The final tabulation of your evaluation is an attempt to make the scoring as objective as possible. It attempts to ensure that your evaluator is evaluating your overall performance according to a set procedure and not simply to a subjective feeling.

The following table shows the highest number of points one could earn in a category (i.e. outstanding, commendable, competent, etc.). The table also illustrates the range of points necessary for each category, the total score of the employee, and where that places the employee in the Merit Pay Program.

Administrator Tabulation

CATEGORY	# OF ITEMS	# OF POINTS EARNED / CAT.	EMPLOYEE'S SCORE IN EACH CATEGORY
			# of Items X Pts. earned
Outstanding			X=
Commendable			X =
11/7/2003		<i>"</i> 7	

7

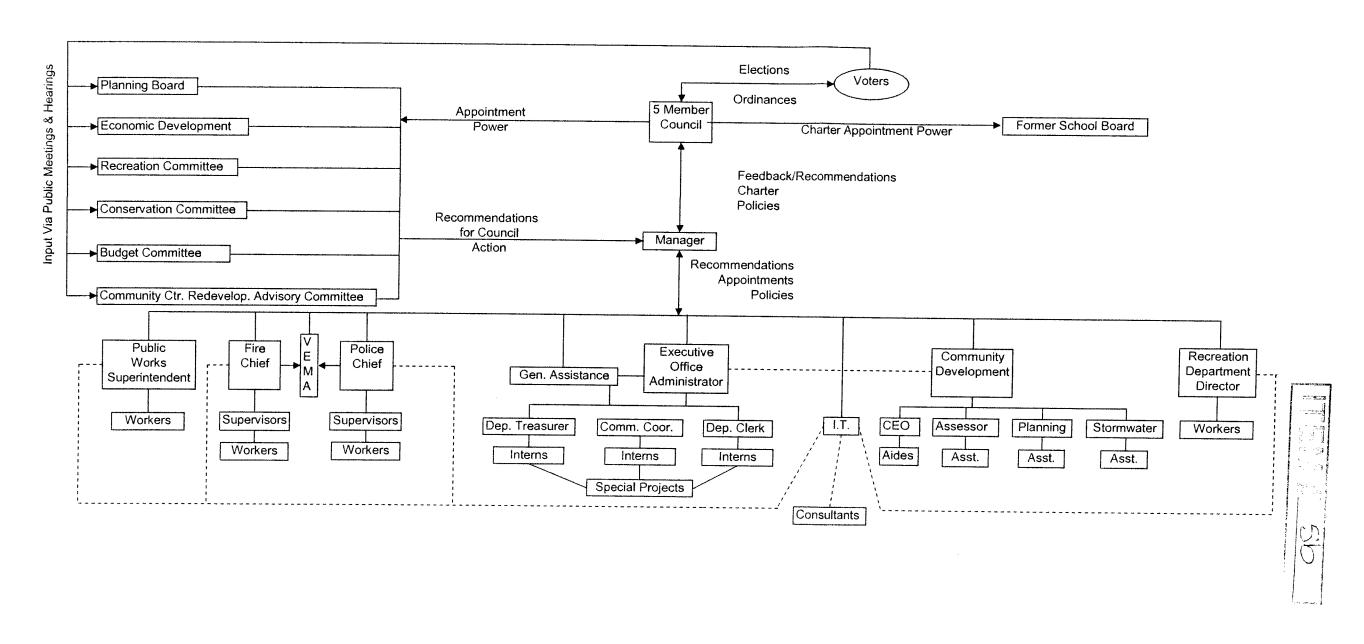
Competent			X	Andre Comments
Needs Improvement			X	Adding substitution of the
Minimally Qualified			X	_=
			Total Score	=
Range for Pay Plan Category	Points / Catego	ory Emplo	oyee Total Scor	·e
Outstanding				
Commendable				
Competent				
Needs Improvement				
Minimally Qualified				
Part D: Summary of Administrator Review & Evaluation of Perfor	Evaluation mance & Skills			
Department Head	Т	own Manager		***************************************
Department		Review Period	(From) / (To)
Date of Appointment				
Evaluation Status: 6 Month Prob	ationaryMi	d- Year Evaluation	ıAnnual E	valuation

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Date of Discussion with Town Manager	By my signature I acknowledge that I have had the opportunity to review and respond to the recommendations and comments above.

11/7/2003

Current
Town of Veazie Organizational Flowchart



TOWN OF VEAZIE BALANCE SHEET FOR FUND 100 April 30, 2011

ASSETS

GENERAL FUND CHECKING EFT ACCOUNT CREDIT CARD CLEARING ACCOUNT CASH DRAWERS REC PETTY CASH TOWN OFFICE PETTY CASH OFFSET ACCOUNT	\$1,432,440.31 24,497.87 821.97 900.00 300.00 300.00 0.00
TOTAL CASH	1,459,260.15
BANGOR SAVINGS TRUST ACCOUNT BANGOR SAVINGS AGENCY ACCOUNT CASCO BAY TIF AGENCY CASCO BAY TIF DEVELOPER BANGOR SAVINGS ADVANTAGE TOTAL INVESTMENTS	607,547.13 150,836.97 477,857.77 2,226.27 2,700.00 1,241,168.14
2010 REAL ESTATE 2009 REAL ESTATE 2008 REAL ESTATE 2007 REAL ESTATE TOTAL OUTSTANDING	56,705.82 25,005.01 2,565.00 0.00 84,275.83
2010 PERSONAL PROPERTY 2009 PERSONAL PROPERTY TOTAL OUTSTANDING	103.40 104.50 207.90
ABATEMENTS PREPAID TAXES OVERPAYMENT OF TAXES TOTAL TAX OFFSETS	14,166.50 0.00 0.00 14,166.50
ACCOUNTS RECEIVABLE TOTAL RECEIVABLES	0.00 0.00
HEALTH INSURANCE 125 MEDICAL REIMBURSEMENT TOTAL RECIEVABLES / OTHER	(767.12) 2,592.00 1,824.88
TOTAL ASSETS	2,800,903.40

TOWN OF VEAZIE BALANCE SHEET FOR FUND 100 April 30, 2011

LIABILITIES AND EQUITY

ACCOUNTS PAYABLE-PRIOR YEAR ACCOUNTS PAYABLE- GENERAL	\$0.00 0.00
TOTAL PAYABLES	0.00
BMV REGISTRATIONFEES BMV SALES TAX BMV TITLE FEES RV REGISTRATION FEES RV SALES TAX ANIMAL WELFARE INLAND FIS/WILD FEES PLUMBING-STATE BIRTH CERTIFICATES MARRIAGE LICENSE DEATH CERTIFICATE BURIAL PERMIT	3,710.00 1,464.81 165.00 65.00 0.05 21.00 298.00 242.00 15.60 11.20 12.40 46.00
TOTAL STATE PAYABLES	6,051.06
DEFERRED REVENUES	44,447.00
TOTAL DEFERRED REVENUE	44,447.00
DTF CAPITAL PROJECTS DTF TRUST FUND	332,809.76 (16,800.00)
TOTAL DUE TO FROM ACCOUNTS	322,160.30
TOTAL LIABILITIES	372,673.36
DESIGNATED-EMPLOYEE FUND	323.12
REC SCHOLARSHIP FUND COMPREHENSIVE PLANNING VEAZIE DAYS TOTE BAG DONATION COMMUNITY CENTER GRANT PVCC DUES TRAINING DONATION FIRE DEPT FIRE GRANT FIRE DEPT-CAPITAL POLICE DEPARTMENT-CAP POLICE DEPT DONATION EXECUTIVE DEPT-CAP NRCS CONSERVATION GRANT PUBLIC WORKS-CAPITAL CONSERVATION COMMISSSION PLANNING BOARD EXPENSE PROJECT CANOPY GRANT HISTORICAL SOCIETY ECONOMIC DEVELOPMENT FUND ENTRANCE SIGNS LEGAL SERVICE TIF FEES HIGHWAY PROJECTS-CAPITAL DESIGNATED WORKING CAPITAL	448.00 23,429.70 904.78 1,178.00 0.00 1,421.00 (1,298.00) 1,243.22 (20,453.21) 6,315.28 6,816.00 1,325.16 8,576.14 2,268.76 20,878.11 13,767.00 (2,835.38) 0.00 14,254.00 21,479.61 1,171.66 0.00 504,497.72 0.00 600,000.00
REC SCHOLARSHIP FUND COMPREHENSIVE PLANNING VEAZIE DAYS TOTE BAG DONATION COMMUNITY CENTER GRANT PVCC DUES TRAINING DONATION FIRE DEPT FIRE GRANT FIRE DEPT-CAPITAL POLICE DEPARTMENT-CAP POLICE DEPT DONATION EXECUTIVE DEPT-CAP NRCS CONSERVATION GRANT PUBLIC WORKS-CAPITAL CONSERVATION COMMISSSION PLANNING BOARD EXPENSE PROJECT CANOPY GRANT HISTORICAL SOCIETY ECONOMIC DEVELOPMENT FUND ENTRANCE SIGNS LEGAL SERVICE TIF FEES HIGHWAY PROJECTS-CAPITAL	448.00 23,429.70 904.78 1,178.00 0.00 1,421.00 (1,298.00) 1,243.22 (20,453.21) 6,315.28 6,816.00 1,325.16 8,576.14 2,268.76 20,878.11 13,767.00 (2,835.38) 0.00 14,254.00 21,479.61 1,171.66 0.00 504,497.72 0.00

TOWN OF VEAZIE BALANCE SHEET FOR FUND 100 April 30, 2011

UNDESIGNATED FUND GENERAL	\$264,747.80
TOTAL UNDESIGNATED	1,222,519.37
TOTAL EQUITY	2,428,230.04
TOTAL LIABILITIES AND EQUITY	2,800,903.40

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		onnis Enamy April 30, 2011				
Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining	
REVENUES						
TAX REVENUE INTERGOVERNMENTAL REVENUE TOWN CLERK REVENUE REFUNDS/REIMBURSEMENTS RECREATION REVENUE OTHER REVENUE INTEREST INCOME	(5,479,232.19) (219,850.00) (35,310.00) (22,000.00) (44,150.00) (129,000.00) (40,000.00)	(5,433.38) 0.00 (200.70) 0.00 (20.00) 0.00	(5,375,600.94) (173,643.43) (33,799.18) (21,065.48) (29,768.00) (4,360.00) (14,170.02)	2 2 2 2 2 2 2 3 4 8 % 8 9 3 8 % 8 6 5	(103,631.25) (46,206.57) (1,510.82) (934.52) (14,382.00) (124,640.00) (25,829.98)	
TOTAL REVENUES	(5,969,542.19)	(5,654.08)	(5,652,407.05)	2%	(317,135.14)	
EXPENSES						
GENERAL ADMINISTRATION						
GENERAL ADMIN SALARIES	207,700.00	0.00	160,847,86	73%	46 852 14	
ADMIN TAXES/INSURANCE	19,451.30	0.00	13,818.40	29%	5,632.90	
ADMIN BENEFILS	54,000.00	00:00	33,707.73	38%	20,292.27	
CONTRACTED SERVICES	10,850.00	00.0	4,821.17	%95	6,028.83	
ADMIN MAINTENANCE	43,500.00	0.00	34,042.93	22%	9,457.07	
ADMIN UTILITIES	23,000.00	0.00	1,263.61	28%	1,736.39	
ADMIN EQUIPMENT	1,725.00	00.020,1	10,952.35	%6Z	6,947.65	
ADMIN CAPITAL OUTLAY	24,800.00	00.0	12.695.43	%0.7 %6 7	12 104 57	
ADMIN OTHER OPERATING EXPENSES	00.0	00.00	0	%0.0	0.00	
TOTAL ADMINISTRATION	388,926.30	1,625.88	278,663.23	28%	110,263.07	
POLICE DEPARTMENT						
POLICE DEPARMENT SALARIES	233,000.00	00.00	182,736,74	%66	50 263 26	
POLICE TAXES/INSURANCE	23,849.64	00.00	22,185.50	%	1,664.14	
POLICE BENEFILS	43,978.73	00.0	30,423.74	31%	13,554,99	
POLICE DEPAREMENTAL EXPENSE	32,650.00	(294.92)	19,720.68	40%	12,929,32	
POLICE MAINTENANCE POLICE DEPARTMENT OTHER OPERATING E	11,250.00	0.00	4,751,41	28%	6,498.59	
	0,727,00	0.00	1,743.85	53%	1,981.15	
	348,453.37	(294.92)	261,561.92	25%	86,891.45	

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Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
FIRE DEPARTEMENT					
SALARIES FIRE PAYROLL TAXES/INSURANCE	152,179.00	\$0.00	125,667.81	17%	26,511.19
FIRE DEPARTMENT BENEFITS	14,336.00	00.0	10,400.32	19% 22%	4,435.68 3.111.15
FIRE DEPARTMENTAL EXPENSE	11,100.00	0.00	3,639.01	%29	7,460.99
FIRE DEPARTMENT MAINTENANCE	5,600.00	00.0	971.00	83%	4,629.00
FIRE DEPARMENT EQUIPMENT FIRE DEPARTMENT OTHER OPERATING FXP	8,250.00	00.0	4,728.50 3,700.25 4,728.43	62% 55%	7,671.50 4,549.75
	234.709.00	00.0	170 078 17	%80	64 630 83
PUBLIC WORKS					
PUBLIC WORKS SALARIES	118,568.00	0.00	61,173.11	48%	57,394.89
PUBLIC WORKS BENEETA	20,570.00	0.00	12,157.96	41%	8,412.04
PUBLIC WORKS DEPARTMENTAL EXPENSE	36,485.00	0.00	8,179.10	78%	28,305.90
PUBLIC WORKS TRAINING TRAVE	920.00	0.00	56,545.78	16%	10,374.22
PUBLIC WORKS EQUIPMENT	33,700.00	00.0	18,385,08	73%	364.05 15.314.92
TOTAL PUBLIC WORKS	276,743.00	00.0	156,576.98	43%	120,166.02
PARKS & REC					
PARKS & RECREATIONS SALARIES	49,200.00	00 0	46 185 54	%9	3 017 46
PARKS & RECREATION TAXES/INSURANCE	5,550.00	00.0	5,484.73	7%	65.27
PARTO & RECREATION BENEFITS DABKS & DECOMATION DEDARAMINED TO	9,800.00	0.00	7,571.82	23%	2,228.18
PARKS & RECREATION DEFAR IMENIAL EXP	20,720.00 4,400.00	0.00	12,067.54 2,529.60	42% 43%	8,652.46
	89,670.00	00.0	73,839.23	18%	15,830,77
CAPITAL ACCOUNTS					-
CAPITAL OUTLAY	105 750 00	C	07 183 64	ò	() () ()
SPECIAL ASESSMENTS	1,856,140.41	00.0	1,650,508.85	, 11% 11%	8,567.39
I KANSFERS DESIGNATED ACCOUNTS	2,627,517.59	00.0	1,987,963.20	24%	639,554.39
	00.004.00	0.00	67.107,01	45%	15,138.71

Expended Expended Percent Amount Budgeted April YTD Remaining Remaining	4,622,808.00\$0.003,753,915.9519%868,892.055,961,309.671,330.964,694,635.4821%1,266,674.19
Description	TOTAL EXPENSES 5,961,

Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
REVENUES					
TAX REVENUE: REAL ESTATE TAX COMMITMENT	(2,627,323.69)	0.00	(2,627,323.69)	%0	00.0
SUPPLEMENTAL TAX COMMITMENT	(8,232.52)	00.00	(8,232.52)	%0	0.00
PERSONAL PROP TAX COMMITMENT	(2,483,568.36)	00.00	(2,483,568.36)	%0	0.00
EXCISE TAX - BMV	(305,000.00)	(5,365.90)	(216,459.03)	78%	(88,540.97)
EXCISE TAX - BOATS	00.00	0.00	(255.20)	%0	255.20
HOMESTEAD EXEMPTION	(44,107.62)	0.00	(33,099.00)	25%	(11,008.62)
INTEREST AND COSTS	(11,000.00)	(67.48)	(6,663.14)	39%	(4,336.86)
Total TAX REVENUE	(5,479,232.19)	(5,433.38)	(5,375,600.94)	2%	(103,631.25)
INTERGOVERNMENTAL REVENUE					
MONICIPAL KEVENUE SHAKING	(200,000.00)	0.00	(155,322.18)	22%	(44,677.82)
LOCAL ROAD ASSISTANCE	(15,000.00)	0.00	(10,825.00)	28%	(4,175.00)
GENERAL ASSISTANCE REIMB	(3,000.00)	00.00	(5,144.44)	(71%)	2,144.44
VETERANS REIMBURSEMENT	(1,500.00)	00.00	(1,606.00)	(%2)	106.00
SNOWMOBILE REIMBURSEMENT	(150.00)	00.00	(542.84)	(262%)	392.84
TREE GROWTH REIMBURSEMENT	(200.00)	0.00	(202.97)	(1%)	2.97
Total INTERGOVERNMENTAL REVENUE	(219,850.00)	0.00	(173,643.43)	21%	(46,206.57)
TOWN CLERK REVENUE: CLERKS FEES	(1,000.00)	(3.00)	(618.25)	38%	(381.75)
VITAL RECORDS	(750.00)	(37.20)	(627.00)	16%	(123.00)
PLUMBING PERMITS	(1,500.00)	(45.00)	(289.50)	81%	(1,210.50)

Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

FC	For the Ten Months Ending April 30, 2011	y April 30, 2011			
Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
TOWN CLERK REVENUE (continued): BUILDING PERMIT	(3,000.00)	(25.00)	(551.55)	82%	(2,448.45)
ELECTRICAL PERMIT	(1,000.00)	(10.00)	(200.00)	%08	(800.00)
MOBIL HOME PARK FEES	(360.00)	00.0	0.00	100%	(360.00)
CABLE TV FEES	(21,000.00)	00.0	(21,787.18)	(4%)	787.18
POLICE FEES AND FINES	(1,000.00)	00.0	(135.00)	87%	(865.00)
PD SALARY REIMBURSEMENT	0.00	00.0	00.00	%0	00.00
FIRE DEPARTMENT REVENUE	0.00	00.0	(4,200.00)	%0	4,200.00
ANIMAL FEES AND FINES	(00.002)	(2.00)	(781.00)	(12%)	81.00
BMV AGENT FEES	(5,000.00)	(78.00)	(4,166.00)	17%	(834.00)
MISCELLANEOUS	0.00	(0.50)	(190.70)	%0	190.70
CONCEALED WEAPONS	0.00	0.00	(253.00)	%0	253.00
Total TOWN CLERK REVENUE	(35,310.00)	(200.70)	(33,799.18)	4%	(1,510.82)
REFUNDS/REIMBURSEMENTS: MRC	(20,000.00)	0.00	(14,745.48)	79%	(5,254.52)
WINTER ROADS CONTRACT	00.0	00.00	(4,320.00)	%0	4,320.00
TIF ADMIN FEES	(2,000.00)	00.00	(2,000.00)	%0	0.00
Total REFUNDS/REIMBURSEMENTS	(22,000.00)	0.00	(21,065.48)	4%	(934.52)
RECREATION REVENUE: AFTER SCHOOL PROGRAM	(29,650.00)	0.00	(17,473.00)	41%	(12,177.00)
ADULT PROGRAMS - REC	(1,000.00)	0.00	(71.00)	93%	(929.00)
SUMMER REC PROGRAMS	(12,600.00)	00.00	(11,064.00)	12%	(1,536.00)
OTHER RECREATION REVENUES	0.00	00.00	(250.00)	%0	250.00
YOUTH LEAGUE	(00.006)	(20.00)	(910.00)	(1%)	10.00

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Veazie REVENUES & EXPENSES

PAGE 6

10:25 AM	REVENUES & EXPENSES For the Ten Months Ending April 30, 2011	ENSES y April 30, 2011			
Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
RECREATION REVENUE (continued):					
Total RECREATION REVENUE	(44,150.00)	(20.00)	(29,768.00)	33%	(14,382.00)
OTHER REVENUE: COMM CENTER RENTAL	(3,000.00)	0.00	(3,290.00)	(10%)	290.00
CERTIFICATION BLOCK GRANT	0.00	00.00	00.00	%0	00:0
CEMETERY FEES	(1,000.00)	00.00	(1,070.00)	(%2)	70.00
CEMETERY TRANSFER	0.00	00.00	00.00	%0	00.00
EDUCATIONAL RESERVE TRANSFER	0.00	00.00	00.00	%0	00.00
MUNICIPAL CREDIT RESERVE TRANSFER	(125,000.00)	00.00	00.00	100%	(125,000.00)
UNDESIGNATED FUND TRANSFER	0.00	0.00	0.00	%0	00.00
Total OTHER REVENUE	(129,000.00)	0.00	(4,360.00)	%26	(124,640.00)
INTEREST INCOME: INTEREST	(40,000.00)	0.00	(14,170.02)	92%	(25,829.98)
CAPITAL GAINS/LOSES	0.00	00.00	00.00	%0	00.0
OPERATING TRANSFERS IN	0.00	0.00	00.0	%0	00.00
Total INTEREST INCOME	(40,000.00)	0.00	(14,170.02)	65%	(25,829.98)
TOTAL REVENUES	(5,969,542.19)	(5,654.08)	(5,652,407.05)	2%	(317,135.14)

EXPENSES

GENERAL ADMINISTRATION

RAL ADMIN SALARIES:	NMANAGER
GENERAL,	TOWN MA

16,451.0
24%
51,548.99
00.0
68,000.00

16,451.01
24%
51,548.99
00.00
68,000.00

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
GENERAL ADMIN SALARIES (continued):					
DEPUTY TREASURER	43,000.00	\$0.00	33,994.80	21%	9,005,20
DEPUTY CLERK	35,000.00	0.00	28,422.96	19%	6,577.04
ASSISTANT CLERK	11,000.00	0.00	8,470.61	23%	2,529,39
ASSESSOR / CEO	42,500.00	00.00	33,034.50	22%	9,465.50
TOWN COUNCIL	3,200.00	00.00	2,400.00	25%	800.00
CUSTODIAL SERVICES	5,000.00	00.0	2,976.00	40%	2,024.00
Total GENERAL ADMIN SALARIES	207,700.00	0.00	160,847.86	23%	46,852.14
ADMIN TAXES/INSURANCE: FICA EXPENSE - ADM	13,900.40	00.0	9,955,75	%80	3 944 65
MEDICARE - ADM	3,250.90	00.00	2,328,35	78%	922 55
WORKERS COMPENSATION - ADM	2,300.00	0.00	1,534.30	33%	765.70
Total ADMIN TAXES/INSURANCE	19,451.30	0.00	13,818.40	78%	5,632.90
ADMIN BENEFITS: HEALTH INSURANCE - ADM	37,500.00	0.00	21,024.88	44%	16,475.12
RETIREMENT - ADM	16,500.00	0.00	12,682.85	23%	3,817.15
Total ADMIN BENEFITS	54,000.00	0.00	33,707.73	38%	20,292.27
ADMIN DEPARTMENTAL: GENERAL ASSISTANCE	0.00	00.0	0.00	%0	00.0
MMA DUES	2,800.00	0.00	2,603.00	%2	197.00
PVCOG DUES	0.00	0.00	00.00	%0	00.00
PVCC CABLE COOP	1,000.00	00.00	0.00	100%	1,000.00
REGISTRY EXPENSE	1,500.00	0.00	688.79	54%	811.21

Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
ADMIN DEPARTMENTAL (continued): ELECTION COSTS	2 500 00	00 0\$	4,000	70 11	4 0 0
ASSESSOR'S EXPENSE	2 750 00	00.0	1,123.00	07.00	1,376.32
PLANNING BOARD EXPENSE	00.00	0 0	07.00#	%co	2,344.30
TOWN COUNCIL	9 0	00.0	0.00	%0	0.00
CHAMBER OF COMMERCE	30.00	00.0	00.0	0% 100%	300.00
Total ADMIN DEPARTMENTAL	10,850.00	00.00	4,821.17	%95	6,028.83
CONTRACTED SERVICES: LEGAL FEES	9,000.00	00.0	1 683 00	%99 99	3 317 00
AUDIT FEES	00.000,7	0.00	5,500,00	21%	1,500,00
MAINTENANCE AGREEMENT	10,000.00	0.00	5,092.10	49%	4.907.90
PROCESSING FEES	7,000.00	00.00	7,233.84	(3%)	(233.84)
TRIO LICENSES	5,500.00	0.00	5,620.82	(5%)	(120.82)
ANNUAL REPORT	2,000.00	00.00	00.00	100%	2,000.00
NEPDES COMPLIANCE	2,000.00	00.00	8,913.17	(27%)	(1,913.17)
Total CONTRACTED SERVICES	43,500.00	00.0	34,042.93	22%	9,457.07
ADMIN MAINTENANCE: CUSTODIAL SUPPLIES	3,000.00	00.0	1,263.61	28%	1,736.39
Total ADMIN MAINTENANCE	3,000.00	0.00	1,263.61	28%	1,736.39
ADMIN UTILITIES: ELECTRICITY	18,000.00	1,625.88	12,605.60	30%	5,394.40
OIL	0.00	00.00	00.00	%0	0.00
TELEPHONE	3,500.00	00.00	2,543.94	27%	926.06

Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

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Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
ADMIN UTILITIES (continued): WATER / SEWER	00 000 6	00	1 800 81	7007	700
BOTTLED GAS	200.00	00.0	0.00	10%	00 002
Total ADMIN UTILITIES	23,900.00	1,625.88	16,952.35	29%	6,947.65
ADMIN EQUIPMENT: EQUIPMENT PURCHASE	1,000.00	00.0	00.0	100%	1 000 00
EQUIPMENT REPAIR	00.0	00.00	0.00	%0	00'0
EQUIPMENT RENTAL(POSTAGE)	725.00	00.00	513.75	29%	211.25
FURNITURE	0.00	00.00	0.00	%0	0.00
Total ADMIN EQUIPMENT	1,725.00	0.00	513.75	%02	1,211.25
ADMIN CAPITAL OUTLAY: TRAINING - ADM	2,000.00	00.00	289.33	%98	1 710 67
DUES / SUBSCRIPTIONS	3,500.00	0.00	3,067.35	12%	432.65
OFFICE SUPPLIES	4,800.00	00.00	2,706.38	44%	2,093.62
POSTAGE	4,250.00	00`0	3,279.84	23%	970.16
PRINTING - ADM	1,500.00	00.00	0.00	100%	1,500.00
MEALS / TRAVEL - ADM	4,500.00	00.00	1,034.22	%22	3,465.78
BOOKS / FORMS	1,250.00	00.00	159.00	87%	1,091,00
ADVERTISING	2,000.00	00:00	1,808.19	10%	191.81
ALARM SYSTEM	1,000.00	0.00	351.12	65%	648.88
PUBLIC LIABILITY	0.00	00.00	0.00	%0	00.00
Total ADMIN CAPITAL OUTLAY	24,800.00	0.00	12,695.43	46%	12,104.57
TOTAL ADMINISTRATION	388,926.30	1,625.88	278,663.23	28%	110,263.07
POLICE DEPARTMENT					

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Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
POLICE DEPARMENT SALARIES: POLICE CHIEF	52 500 00	C	4F 006 24	7000	04 009 0
SIGNIVATED	02,000,00	00.0	12,900.2	15%	0,093.79
PATROL SALAKIES	164,000.00	00.00	122,863.55	725%	41,136.45
MDEA SALARY	00.00	00.00	0.00	%0	00.00
POLICE TECHNICIAN	0.00	00.00	0.00	%0	0.00
OVERTIME - PD	00.000,6	00.00	11,002.69	(22%)	(2,002.69)
ANIMAL CONTROL PAYROLL	0.00	00.00	00.00	· %0	0.00
TRAINING	00.000,9	00.00	2,964.29	51%	3,035.71
DARE PROGRAM	1,500.00	00.00	0.00	100%	1,500.00
Total POLICE DEPARMENT SALARIES	233,000.00	0.00	182,736.74	22%	50,263.26
POLICE TAXES/INSURANCE: FICA - PD	14,505.50	00.0	10,992,83	24%	3 512 67
MAINE STATE RETIREMENT-PD	0.00	00.00	0.00	%0	00'0
MEDICARE - PD	3,390.39	00.00	2,571.00	24%	819.39
WORKERS COMP - PD	5,953.75	0.00	8,621.67	(45%)	(2,667.92)
Total POLICE TAXES/INSURANCE	23,849.64	0.00	22,185.50	7%	1,664.14
POLICE BENEFITS: HEALTH INSURANCE - PD	30,928.54	0.00	23.183.48	25%	7 745 06
RETIREMENT FUND-PD	13,050.19	00.00	7,240.26	45%	5,809,93
MAINE STATE RETIREMENT	00.0	00.00	0.00	%0	0.00
Total POLICE BENEFITS	43,978.73	0.00	30,423.74	31%	13,554.99
POLICE DEPARTMENTAL EXPENSE: GASOLINE COSTS - PD	12,000.00	00.0	10,014.66	17%	1,985.34

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Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
POLICE DEPARTMENTAL EXPENSE (continued):					
ANIMAL CONTROL	4,600.00	00.00	2,491.39	46%	2,108.61
SCHOOL CROSSING	2,800.00	00.00	1,705.68	39%	1,094,32
LAB FEES	200.00	00.0	104.50	%62	395,50
COMMUNICATIONS - PD	5,000.00	(294.92)	2,564.40	49%	2,435,60
AMMUNITION - PD	1,500.00	00.00	1,605.69	(%2)	(105.69)
UNIFORMS- PD	3,500.00	00.00	1,006.86	71%	2,493.14
UNIFORM REPAIR - PD	00.00	00.00	00.00	%0	00.0
COMMUNITY POLICING	750.00	00.00	227.50	%02	522.50
PERSONNEL EVALUATIONS - PD	2,000.00	00.00	00.00	100%	2,000.00
BI-ANNUAL PHYSICALS - PD	00.00	00.00	00.00	%0	00:0
POLICE ACADEMY	00.00	00.00	00'0	%0	0.00
Total POLICE DEPARTMENTAL EXPENSE	32,650.00	(294.92)	19,720.68	40%	12,929.32
POLICE MAINTENANCE: CRUISER REPAIR	0000	c c		i	
CBLESED #3	00.000,6	0.00	4, 149, 41	54%	4,850.59
CHOISEN #2	00.0	0.00	00.0	%0	00.0
RADIO REPAIR - PD	00.0	00.00	00.00	%0	0.00
ISSUED EQUIPMENT-PD	1,500.00	00.0	176.00	88%	1,324.00
EQUIPMENT REPAIR-PD	750.00	0.00	426.00	43%	324.00
Total POLICE MAINTENANCE	11,250.00	0.00	4,751.41	28%	6,498.59
POLICE DEPARTMENT OTHER OPERATING E					
I RAINING - PD	00.0	00.00	0.00	%0	0.00
DUES / MEMBERSHIPS - PD	200.00	00.00	530.00	(%9)	(30.00)
REGIONAL COMPUTER	0.00	0.00	00.00	%0	0.00

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Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
POLICE DEPARTMENT OTHER OPERATING EXPENSE (continued):					
PRINTING - PD	00.0	\$0.00	0.00	%0	00.00
COMPUTER/MAINT-PD	1,500.00	00.00	239.98	84%	1,260.02
OFFICE SUPPLIES-PD	1,725.00	0.00	973.87	44%	751.13
Total POLICE DEPARTMENT OTHER OPERA	3,725.00	0.00	1,743.85	53%	1,981,15
	348,453.37	(294.92)	261,561.92	25%	86,891.45
FIRE DEPARTEMENT					
SALARIES:					
FIRE CHIEF SALARY	9,500.00	0.00	7,124.94	25%	2,375.06
ASST FIRE CHIEF SALARY	5,700.00	0.00	950.00	83%	4,750.00
FIREFIGHTER DAY COVERAGE	96,979.00	0.00	80,045.30	17%	16,933.70
CALL FIREFIGHTERS	40,000.00	00.00	37,547.57	%9	2,452.43
Total SALARIES	152,179.00	0.00	125,667.81	17%	26,511.19
FIRE PAYROLL TAXES/INSURANCE:					
מון אינון	9,924.00	00.0	7,689.91	23%	2,234.09
MEDICARE - FD	2,160.00	00.00	1,803.14	17%	356.86
WORKERS COMP - FD	10,760.00	0.00	8,915.27	17%	1,844.73
Total FIRE PAYROLL TAXES/INSURANCE	22,844.00	0.00	18,408.32	19%	4,435.68
FIRE DEPARTMENT BENEFITS: HEALTH INSURANCE - FD	8,011.00	00.0	6.033.00	75%	1 978 00
RETIREMENT - FD	6,325.00	0.00	5,191.85	18%	1,133,15
MAINE STATE RETIREMENT-FD	00.00	0.00	00.00	%0	00'0
Total FIRE DEPARTMENT BENEFITS	14,336.00	0.00	11,224.85	22%	3,111.15

	ror the Ten Months Ending April 30, 2011	g April 30, 2011			
Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
FIRE DEPARTMENTAL EXPENSE:					
GASOLINE - FD	2,300.00	00.00	1,003.48	26%	1,296.52
COMMUNICATIONS - FD	2,300.00	00.00	1,437.26	38%	862.74
UNIFORM COST - FD	1,500.00	00.00	724.77	92%	775.23
ANNUAL TB-FD	300.00	00.00	52.50	83%	247.50
HEPATITIS B - FD	200.00	00.00	00.00	100%	500.00
EMS RECERTIFICATION - FD	700.00	0.00	00.00	100%	700.00
ANNUAL PHYSICALS - FD	2,500.00	0.00	421.00	83%	2,079.00
FIRE PREVENTION	1,000.00	00.00	00.00	100%	1,000.00
Total FIRE DEPARTMENTAL EXPENSE	11,100.00	0.00	3,639.01	%29	7,460.99
FIRE DEPARTMENT CONTRACTED SERVICE: MAINTENANCE CONTRACT-FD	2,600.00	00'0	971 00	83%	4 629 00
UNION CONTRACT EXPENSE	00.00	0.00	00.0	%0	00.0
Total FIRE DEPARTMENT CONTRACTED SE	5,600.00	0.00	971.00	83%	4,629.00
FIRE DEPARTMENT MAINTENANCE: ENGINE 191	00000	c c	4 0 0	90	000000000000000000000000000000000000000
ENGINE 192	1,000.00	00.0	974.86	%0 + %0* 3%	969.US 25.14
UNIT 190	1,750.00	0.00	00.00	100%	1,750.00
UNIT 198	1,750.00	00.00	337.24	81%	1,412.76
ENGINE 195	2,000.00	00.00	758.00	62%	1,242.00
RADIO REPAIR - FD	2,000.00	00.00	1,031.75	48%	968.25
SCBA MAINTENANCE	1,400.00	00.00	115.70	95%	1,284.30
Total FIRE DEPARTMENT MAINTENANCE	12,400.00	0.00	4,728.50	62%	7,671.50

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Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
FIRE DEPARMENT EQUIPMENT: FIREFIGHTING EQUIPMENT	2,500.00	0.00	1,394.05	44%	1,105.95
ISSUE EQUIPMENT - FD	4,500.00	00.00	1,070.06	%92	3,429.94
EMS EQUIPMENT	450.00	0.00	727.03	(62%)	(277.03)
SM MECHANICAL EQUIPMENT-FD	800.00	0.00	509.11	36%	290.89
Total FIRE DEPARMENT EQUIPMENT	8,250.00	0.00	3,700.25	55%	4,549.75
FIRE DEPARTMENT OTHER OPERATING EXPE TRAINING TUITION - FD	2,000.00	0.00	225.00	%68	1,775.00
TRAINING INSTRUCTOR - FD	1,500.00	00.00	0.00	100%	1,500.00
DUES / SUBSCRIPTIONS - FD	700.00	00.00	698.00	%0	2.00
TRAINING TRAVEL - FD	450.00	00.00	448.44	%0	1.56
TRAINING MATERIALS - FD	450.00	00.00	17.82	%96	432.18
QUINT TRAINING REQUIREMENTS	0.00	00.00	0.00	%0	00.00
SUPPLIES - FD	2,000.00	00.00	349.17	83%	1,650.83
NFPA CODE SUBSCRIPTION	00.006	00.00	0.00	100%	900.00
EMERGENCY CALLS COST LINE	0.00	00.00	00.00	%0	0.00
Total FIRE DEPARTMENT OTHER OPERATI	8,000.00	00.0	1,738.43	78%	6,261.57
	234,709.00	0.00	170,078.17	28%	64,630.83
PUBLIC WORKS					
PUBLIC WORKS SALARIES: PUBLIC WORKS SALARIES	113,568.00	00.00	59,034.01	48%	54,533,99
PUBLIC WORKS OVERTIME	5,000.00	0.00	2,139.10	27%	2,860.90

Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
PUBLIC WORKS SALARIES (continued): CUSTODIAN EXPENSE	0.00	\$0.00	00.0	%0	00.0
Total PUBLIC WORKS SALARIES	118,568.00	0.00	61,173.11	48%	57,394.89
PUBLIC WORKS TAXES/INSURANCE: FICA - PW	7,256.00	0.00	4,135.52	43%	3,120.48
MEDICARE - PW	1,814.00	00.00	967.19	47%	846.81
WORKERS COMP - PW	11,500.00	00.00	7,055.25	39%	4,444.75
Total PUBLIC WORKS TAXES/INSURANCE	20,570.00	0.00	12,157.96	41%	8,412.04
PUBLIC WORKS BENEFITS: HEALTH INSURANCE - PW	27,000.00	0.00	5,632.86	%62	21,367.14
RETIREMENT - PW	9,485.00	0.00	2,546.24	73%	6,938.76
Total PUBLIC WORKS BENEFITS	36,485.00	00.0	8,179.10	78%	28,305.90
PUBLIC WORKS DEPARTMENTAL EXPENSE: SHOP EXPENSE - PW	10,000.00	00.0	3,305.67	%29	6,694.33
PROJECT MATERIALS - PW	6,000.00	00.00	200.80	%26	5,799.20
COMMUNICATIONS - PW	3,500.00	0.00	1,944.22	44%	1,555.78
UNIFORM COST - PW	3,500.00	00'0	2,230.89	36%	1,269.11
HEPATITIS B - PW	120.00	0.00	0.00	100%	120.00
DRUG TESTING - PW	300.00	00.00	150.00	20%	150.00
STREET SWEEPING	0.00	0.00	0.00	%0	0.00
DRAIN CLEANING	6,000.00	0.00	2,163.11	64%	3,836.89
HIGHWAY MAINTENANCE	11,000.00	0.00	4,178.92	62%	6,821.08
ROAD SALT	19,000.00	00.00	42,286.73	(123%)	(23,286.73)

Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

	•				
Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
PUBLIC WORKS DEPARTMENTAL EXPENSE (continued): ROAD SAND	00 0	00 0\$	00 0	%0	0
LIQUID CALCIUM	000	000		%0	00:0
CEMETERY MAINTENANCE	00.000.8	00.0	85.44	%66 %	5 914 56
MAINTENANCE SUPPLIES	1,500.00	00.0	0.00	100%	1,500.00
Total PUBLIC WORKS DEPARTMENTAL EX	66,920.00	0.00	56,545.78	16%	10,374.22
PUBLIC WORKS TRAINING TRAVEL: TRAINING/TRAVELPW	200.00	00.00	135.95	73%	364.05
Total PUBLIC WORKS TRAINING TRAVEL	200.00	0.00	135.95	73%	364.05
PUBLIC WORKS EQUIPMENT: EQUIP PARTS PURCHASE - PW	10,000.00	00.00	714.95	%26	9,285.05
EQUIPMENT RENTAL - PW	1,700.00	0.00	00.00	100%	1,700.00
EQUIPMENT O / M - PW	22,000.00	00.00	17,670.13	20%	4,329.87
Totai PUBLIC WORKS EQUIPMENT	33,700.00	0.00	18,385.08	45%	15,314.92
TOTAL PUBLIC WORKS	276,743.00	00.00	156,576.98	43%	120,166.02
PARKS & REC					
PARKS & RECREATIONS SALARIES: REC DIRECTOR	31,200.00	0.00	25,298,54	19%	5.90146
REC YOUTH WORKERS	18,000.00	0.00	20,887.00	(16%)	(2,887.00)
Total PARKS & RECREATIONS SALARIES	49,200.00	0.00	46,185.54	%9	3,014.46
PARKS & RECREATION TAXES/INSURANCE: FICA - REC	3,300.00	00.00	2,970.65	10%	329.35

Veazie REVENUES & EXPENSES For the Ten Months Ending April 30, 2011

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
PARKS & RECREATION TAXES/INSURANCE (continued):					
MEDICARE - REC	750.00	\$0.00	694.77	%2	55.23
WORKERS COMP - REC	1,500.00	0.00	1,819.31	(21%)	(319.31)
Total PARKS & RECREATION TAXES/INSUR	5,550.00	0.00	5,484.73	1%	65.27
PARKS & RECREATION BENEFITS: HEALTH INSURANCE - REC	7,500.00	00.0	5,632.86	25%	1,867.14
RETIREMENT - REC	2,300.00	0.00	1,938.96	16%	361.04
Total PARKS & RECREATION BENEFITS	9,800.00	0.00	7,571.82	23%	2,228.18
PARKS & RECREATION DEPARTMENTAL EXP PARK MAINTENANCE	1,200.00	00.00	114.55	%06	1,085.45
FAMILY DANCE	200.00	00.00	290.64	42%	209.36
SUMMER TRANSPORTATION	4,520.00	00.00	4,123.38	%6	396.62
INSTRUCTIONAL COSTS	1,000.00	0.00	200.00	%09	200.00
YOUTH LEAGUE	3,000.00	00.00	1,968.70	34%	1,031.30
HALLOWEEN CARNIVAL	200.00	0.00	570.98	(14%)	(70.98)
SPRING EGG HUNT	200.00	00.00	00.00	100%	500.00
REC COMMUNITY PROGRAM	4,000.00	00.00	1,484.41	63%	2,515.59
AFTER SCHOOL PROGRAM	2,500.00	00.00	1,200.09	52%	1,299.91
SUMMER ADMISSIONS	3,000.00	00.00	1,814.79	40%	1,185.21
Total PARKS & RECREATION DEPARTMENT	20,720.00	00.0	12,067.54	42%	8,652.46
PARKS & RECREATION OTHER OPERATING: MILEAGE/TRAVEL-REC	200.00	00.00	321.72	36%	178.28
RECREATION COMMUNICATIONS	1,700.00	0.00	1,216.14	28%	483.86

(679.71)(440.00)0.00 (226.90)PAGE 18 100.00 1,914.00 0.00 0.00 2,000.00 0.00 0.00 0.00 1,108.26 1,870.40 15,830.77 6,000.00 Remaining Amount (11%) 51% (14%)53% 100% 18% %001 % % %0 %0 %0 %0 43% 100% %0 %0 % %0 Remaining Percent 0.00 0.00 991.74 4,440.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 73,839.23 1,836.00 10,000.00 2,529.60 75,226.90 5,679.71 Expended VTD For the Ten Months Ending April 30, 2011 \$0.00 Expended April Veazie REVENUES & EXPENSES 0.00 0.00 0.00 100.00 4,400.00 0.00 0.00 0.00 0.00 0.00 0.00 2,100.00 89,670.00 4,000.00 3,750.00 10,000.00 6,000.00 2,000.00 75,000.00 5,000.00 Budgeted PARKS & RECREATION OTHER OPERATING (continued): SUPPLIES - REC Total PARKS & RECREATION OTHER OPER EXECUTIVE DEPARTMENT-CAP **BUILDING MAINTENANCE - CAP** CEMETERY PROJECTS - CAP POLICE DEPARTMENT-CAP HIGHWAY PROJECTS - CAP EQUIPMENT REHAB - CAP BALLFIELD CAPITAL - CAP FIRE DEPARTMENT - CAP COMMUNITY PROGRAMS ONE TON TRUCK - CAP PUBLIC WORKS - CAP PLAYGROUND - CAP ADVERTISING - REC CAPITAL ACCOUNTS CAPITAL OUTLAY: MOWER - CAP FIRE GRANT BULL DOZER VEMA - CAP Description TRAILER 10:25 AM

04/07/11

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
CAPITAL OUTLAY (continued):					
Total CAPITAL OUTLAY	105,750.00	\$0.00	97,182.61	%8	8,567.39
SPECIAL ASESSMENTS: COUNTY TAX	244,643.63	00.0	244 643 63	%U	OC C
SEWER DISTRICT APPROPRIATION	140,000.00	00.00	140,000.00	%0	00.0
HYDRANT RENTAL	76,890.00	00.00	57,667.50	25%	19,222.50
STREET LIGHTS	30,000.00	00.00	16,324.43	46%	13,675.57
STREET LINING	4,500.00	00.00	4,494.69	%0	5.31
SOLID WASTE	132,834.00	00.00	87,917.15	34%	44,916.85
HEATING COST	12,888.00	00.00	12,187.05	2%	700.95
GENERAL ASSISTANCE	10,000.00	00.00	11,747.61	(17%)	(1,747,61)
PUBLIC TRANSPORTATION	18,000.00	00.00	5,165.10	71%	12,834.90
DIESEL FUEL	13,650.00	00.00	7,019.93	49%	6,630,07
NETWORK MAINTENANCE	5,000.00	00.00	714.81	%98	4,285.19
TIF FINANCING	1,008,385.75	00.00	1,006,008.62	%0	2,377.13
OVERLAY	159,349.03	00.00	00.00	100%	159,349.03
TIF LEASE PAYMENTS	00.00	0.00	56,618.33	%0	(56,618.33)
Total SPECIAL ASESSMENTS	1,856,140.41	0.00	1,650,508.85	11%	205,631,56
TRANSFERS: INSURANCE RESERVE - RES	37,300.00	00.0	37,300.00	%0	00.0
UNEMPLOYMENT - RES	2,000.00	0.00	2,000.00	%0	00.00
SICK TIME / PAID LEAVE RESERVE	0.00	0.00	0.00	%0	00.00
CONSERVAION TREE/LAND-RES	0.00	0.00	0.00	%0	00.00
POLICE CAR - RES	10,000.00	0.00	10,000.00	%0	00.00

Description	Budgeted	Expended April	Expended YTD	Percent Remaining	Amount Remaining
TRANSFERS (continued):					
PD SAFETY EQUIPMENT RES	2,000.00	\$0.00	2,000.00	%0	0.00
MUNICIPAL CREDIT - RES	00.00	00.00	00.00	%0	00.00
MUNICIPAL BUILDING - RES	2,000.00	00.00	2,000.00	%0	0.00
COMM BUILDING - RES	5,000.00	00:00	5,000.00	%0	00.00
SCHOOL LUNCH TRANSFER	0.00	00.00	00:00	%0	00.00
SIDEWALKS - RES	0.00	00.00	00:00	%0	00.00
CUL de sac IMPROVEMENTS	0.00	00.00	00:00	%0	00.00
TRAFFIC LIGHTS - RES	1,000.00	00.00	1,000.00	%0	00.00
FIRE DEPARTMENT - RES	10,000.00	00:00	10,000.00	%0	00.00
PUBLIC WORKS-RES	0.00	00:00	00:00	%0	0.00
EDUCATION TUITION RESERVE	0.00	00:00	00.00	%0	00.00
COMMUNITY INVESTMENT - RES	00.00	00.00	00.00	%0	00.00
RSU 26 ASSESSMENT	2,558,217.59	00.00	1,918,663.20	25%	639,554.39
Total TRANSFERS	2,627,517.59	00.0	1,987,963.20	24%	639,554.39
DESIGNATED ACCOUNTS: CONSERVATION COMMISSION	4,000.00	00.00	3,125.90	22%	874.10
COMPREHENSIVE PLANNING	10,000.00	00.00	00.00	100%	10,000.00
HISTORICAL SOCIETY	1,000.00	00.00	00.00	100%	1,000.00
ECONOMIC DEVELOPMENT	5,000.00	00.00	4,850.00	3%	150.00
MS 4 COMPLIANCE	13,400.00	00.00	10,224.55	24%	3,175.45
EMPLOYEE FUND	0.00	00.00	60.84	%0	(60.84)
VEAZIE ENTRANCE SIGNS	0.00	00.00	00.0	%0	0.00
Total DESIGNATED ACCOUNTS	33,400.00	00.00	18,261.29	45%	15,138.71
	4,622,808.00	0.00	3,753,915.95	19%	868,892.05
IOIAL EXPENSES	5.961,309.67	1,330.96	4,694,635.48	21%	1,266,674.19



BusinessDictionary.com

line item budget

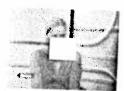
Definition

Budget in which the individual financial statement items are grouped by cost centers or departments. It shows the comparison between the financial data for the past accounting or budgeting periods and estimated figures for the current or a future period.

Related Videos



How to Keep Your Wedding Under Budget



How to Create Your Own Budget



Why You Should I Make a Personal Budget

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Town of Veazie

Budget Request FY 2010 - 2011

Executive Department Summary

04/13/2010 Date

Past Fiscal Year And Anticipated Need For The Coming Year	Budget FY 2009-2010	Anticipated 2010-2011
	\$402,942.79	\$388,926.30

Proposed Budget	Manager's	Council / Budget Approved \$	% Increase
Fiscal Year 10-11	Request		% (Decrease)
	\$388,926.30		(3.6%)

Support for Budget Request: Provide justification for the budget request using as much detail as is necessary to support the request. Please use additional sheets if necessary.

In general, a decrease of 3.6% is proposed for the coming fiscal year. The primary decrease is due to personnel costs of the department reducing a part time counter clerk to half time and reducing a 2/5 Janitor to 1/5.

Present revised staffing and work plan entails:

4 full-time positions

- Manager 2080 hrs plus
- Deputy Treasurer 2080 hrs plus
- Town Clerk 2080 hrs plus
- Assessor/CEO 2080 hrs plus
- (1) 1/2-time counter clerk 1040 hrs
- (1) 1/5 time backup CEO 416 hrs
- (1) 1/5 janitor/maintenance 416 hrs

The decreases for the department were as follows:

Executive Department Salaries - \$8,062.00

Executive Benefits - \$200.00

The termination of PVCOG membership due to EMDC's take over of the organization \$2,500 The reduction of PVCC dues - \$1,500

Audit Services - \$1,000.00 (Our current auditing firm outlined that our bill this year was about \$6,000) Electricity - \$2,000. (The energy efficiency conversion of lighting should save us this about) Equipment Purchase -\$1,000 (will hold off on planned replacement purchases)

Training and seminars - \$1,000.00 (all staff are up to date on certifications just required classes will be taken)

Office Supplies – \$1,000.00 We have been fortunate to be given 30 plus boxes of copier paper this past year so we will purchase replacement paper and use the surplus.

Increases for the department are as follows:

FICA / Medicare adjustments \$645

Processing Cost - \$1,000.00 (the use of credit cards for transactions have increased greatly)

TRIO License Fee - \$300.00 - Increase in cost

NPDES Compliance - \$1,000.00

Dues and Subscriptions -\$500.00 (Fees to associations have increased)

Advertising Expense - \$800.00 (rates have increased for basic ads)

Executive Budget		2009-20	10		2010-2011
Executive Salaries					
Town Manager		\$ 69,02	1 70	æ	(0.000.00
Deputy Treasurer		\$ 42,84		\$	
Deputy Clerk		_		\$	43,000.00
Assistant Clerk				\$	35,000.00
Assessor / CEO				\$	11,000.00
Town Council		\$ 42,45		\$	42,500.00
Janitorial		3,200		\$	3,200.00
Total Executive Salaries		5,000	0.00	\$_	5,000.00
rotal Executive Salaries	9	215,762	2.00	\$	207,700.00
Evacution Towns !!					
Executive Taxes/Insurance					
FICA	\$	13,377	.24	\$	13,900.40
Medicare	\$	3,128	.55	\$	3,250.90
Workers Comp	\$	2,300		\$	2,300.00
Total Executive Taxes/Insurance	e \$	18,805		\$	19,451.30
		10,005	.,,	4	17,431.30
Executive Benefits					
Health Insurance	\$	37,500.	00	e	37 600 00
Employee Retirement	\$			\$	37,500.00
Executive Benefits Total	\$	16,700.		\$	16,500.00
Sacoutive Belieffts Total	3	54,200.	00	\$	54,000.00
Executive Departmental					
MMA Dues					
PVCOG Dues	\$	2,800.0		5	2,800.00
PVCC C-U-C	\$	2,500.0	00 \$	\$	-
PVCC- Cable Coop	\$	2,500.0	00 9	5	1,000.00
Reg. of Deeds	\$	1,500.0			1,500.00
Election Costs	\$	2,500.0			2,500.00
Assessors Expenses	\$	2,750.0	0 \$		2,750.00
Planning Board Expense	\$	_,	\$		2,730.00
Chamber of Comm	\$	300.0			200.00
Total Executive Departmental	\$	14,850.0	0 \$		300.00
•	•	17,030.0	.		10,850.00
Contracted Services					
Legal Services	\$	5,000.00	٠ ۵		5.000.00
Audit Services	¢.				5,000.00
Maint. Agreement	\$ \$	8,000.00			7,000.00
Processing Fees	J) Dr	10,000.00			10,000.00
Trio Lic. Fee	\$	6,000.00			7,000.00
Annual Report	\$	5,200.00			5,500.00
NEPDES Compliance	\$	2,000.00			2,000.00
	\$	6,000.00	\$		7,000.00
Total Contracted Services	\$	42,200.00	\$	4	13,500.00
					-,-,-
Executive Maintenance					
Custodial Supplies	\$	3,000.00	\$		3,000.00
Total Executive Maintenance	\$	3,000.00			
	٠	3,000.00	\$		3,000.00
Executive Utilities					
Electricity	œ	10 000 00			
Telephone	\$	20,000.00	\$		3,000.00
Water / Sewer Service	\$	3,500.00	\$		3,500.00
	\$	2,200.00	\$	2	2,200.00
Total Parada services	\$:	200.00	\$		200.00
Total Executive Utilities	\$	25,900.00	\$	23	,900.00
					,. ,

1,000.00 725.00

1,725.00

2,000.00 \$ 725.00 \$ \$ 2,725.00 \$

Executive Equipment
Equipment Purchase
Equipment Rental (Postage

Total Executive Equipment

Memo Area

Executive Capital Outlay					
Training & Seminars	\$ 3,000.00	\$ 2,000.00			
Dues & Subscriptions	\$ 3,000.00	\$ 3,500.00			
Office Supplies	\$ 5,800.00	\$ 4,800.00			
Postage Postage	\$ 4,250.00	\$ 4,250.00			
Printing Costs	\$ 1,500.00	\$ 1,500.00			
Meals & Travel	\$ 4,500.00	\$ 4,500.00			
Books & Forms	\$ 1,250.00	\$ 1,250.00			
Advertising Expense	\$ 1,200.00	\$ 2,000.00			
Building Alarm	\$ 1,000.00	\$ 1,000.00			
Total Executive Capital Outlay	\$ 25,500.00	\$ 24,800.00			
Total Executive Department	\$ 402,942.79	\$ 388,926.30	-14,016,49	3 5% decrease	

Town of Veazie

Budget Request FY 2010 - 2011

Executive Capital Account
Summary

04/06/2010 Date

Past Fiscal Year And Anticipated Need For The Coming Year	Budget FY 2009-2010	Anticipated 2010-2011
Ţ	\$7,500.00	\$3,750.00

Proposed Budget	Manager's	Council / Budget Approved \$	% Increase	
Fiscal Year 10-11	Request		% (Decrease)	
	\$3,750.00		(50%)	

Support for Budget Request: Provide justification for the budget request using as much detail as is necessary to support the request. Please use additional sheets if necessary.

This funding request is the estimated cost of the wide area accounting software package "ADS" licensing fee, which is roughly \$3,000. \$750 will be used for general office replacement capital items. The reduction is due to the fact that the School Department is no longer a part of our licensing or computer replacement program.

Town of Veazie

Budget Request FY 2010-2011

<u>Capital Building Maintenance</u> <u>Summary</u>

04/06/2010 Date

Past Fiscal Year And Anticipated Need For The Coming Year	Budget FY 2009-2010	Anticipated FY 2010-2011
	\$12,000.00	\$10,000.00

Proposed Budget	Manager's	Council / Budget Approved \$	% Increase
Fiscal Year 10-11	Request		% (Decrease)
	\$10,000.00		(16%)

Support for Budget Request: Provide justification for the budget request using as much detail as is necessary to support the request. Please use additional sheets if necessary.

This fund is used to address immediate maintenance needs of the municipal building. We at the current time do not have any major projects planned. In the past year we sealed the driveway, replaced all heating control units and replaced many light fixtures for energy efficiency.

DUTTES OF THE TOWN OFFICE



The Town Office is staffed with two full-time positions and one part-time position at the present time. The duties of the positions are outlined in the pages to follow. Our part-time person works the two busiest days of the week, Monday's and Friday's. We were unable to find anyone willing to work the four hour day shift, which we have had in the past. This option had allowed for coverage during lunchtime hours so that there were two people available during that time period. Staff would encourage that the position be maintained for the purpose of filling in for training days, vacation time and sick days. As you may recall, the full-time assistant clerk's position was cut back to a part-time position a few years back which has saved the administrative department the cost of benefits and wages. For a period of time we had two part-time positions to cover when additional staffing hours were needed to be filled. Although, the office has been fortunate enough to keep the position filled without a lot of interruption, there are times that the office is only staffed with one person and this will be the case more often unless the position is maintained. This also promotes a problem with the separation of duties which would put the Town in a position of not being compliant with GASB. Additionally, without a part-time person the office would be tremendously under staffed when a full-time staff member utilizes their earned vacation time, sick leave or needs to attend a mandatory training. This would mean one of two things. The staff on duty would not be able to take a lunch break, or the office would have to close for staff to take a lunch break.

Training is a must when working in the field of municipal government but this past year staff has not attended as much training as in years past because it leaves the office short staffed. Last year we lost our part-time person to a full-time job in April and were unable to fill the position until the end of May. This left times that the office was short staffed. However, we did not receive any complaints; I suspect that there were times that customers have had to wait longer than in the past to complete their transactions. During vacations we try to make arrangements for the part-time person to work a full week but staffing will still be down by the part-time person for that period of time leaving the lunch time period with one staff member for the whole week. If the part-timer is not available to fill in for the full vacation it leaves the office with only one staff member and again the lunch break becomes an issue.

Many people are unaware of the role and responsibilities the employees have that are working for municipal government. The Staff is required to know and perform multiple duties. The subject matter of inquires tends to be different at various times of the year. For example we take several calls during this time of year for residents requesting how much they paid in property taxes and excise tax on motor vehicle

and/or boats as they prepare their tax return. The Town Office Staff acts as a Customer Service Representative to provide the first line of service to citizens and assist them with a multitude of tasks. Answering questions about subject matter on just about any topic you can imagine.

The Town Office seems to be the first place people call to inquire about various subjects which makes perfect sense; after all, they must start somewhere. We are well aware that many people do not know where to start asking questions so we are prepared to answer questions or refer them to other agencies for answers. This situation usually pertain to people just moving to Maine from out of State, first time home buyers or residents who receive a letter from a governmental agency and do not know what to do. A few years ago the insurance law really wreaked havoc with many motorists because they did not understand why it was that they were receiving a letter stating that their registration would be/or had been suspended. The State decided to reverse the law as it made for many inefficiencies and also many angry people.

The staff occasionally answers the other department's phones when they are out attending to some of their other duties in town. The staff is also responsible for handling a great deal of correspondence materials and deciphering the importance and prioritizing to whom the information needs to be dispersed. The Town Office staff is expected to be good with customer service and excellent multi-taskers as they deal with the diverse needs of our customers by accessing computer records and databases, calculating excise tax and providing property tax information.

Too often people associate the Town Office as a place they need to go to register their motor vehicle and not much more. Well, this is only the tip of the iceberg of the duties that are performed by the Town Office Staff. The manual for registering motor vehicles is a mere 546 pages of information for registering many different vehicles from antique cars to special equipment machinery. The Town of Veazie offers on-line registrations but this does not elevate the work of registering the vehicle in the Town Office during regular business hours. There is additional work involved in these types of transactions. The information needs to be uploaded in our database and reports must be printed as the back up materials for the electronic payments that are received and then there is the need to post the transaction. Registrations are not just paying your excise tax and getting your stickers.

Motor vehicle reports need to be done on a weekly basis so to keep the information for the State's computer network up-to-date and accurate as to the status of registrations, address changes, name additions and deletions. We are an authorized

new registration town with the privilege to issue State of Maine license plates, collect sales tax and process title applications. Even many of the larger cities choose not to take on this responsibility.

The Town office is also responsible for registering and maintaining the records for recreational vehicles—ATV's, snowmobiles, go carts and boats. These types of vehicles are regulated through the Inland Fish and Wildlife Agency. The staff also issues hunting and fishing licenses. Did you know there are 26 different choices on a hunt/fish license form? Additionally, it is necessary to know the laws and regulations regarding the issuance of these licensing privileges to State of Maine residences or out-of-state visitors. The Town is authorized to issue licenses to anyone eligible not just town residents. Monthly reporting is also a requirement to be an Inland Fisheries agent.

The Town of Veazie also participate in the MOSES online licensing for hunting and fishing licenses, and now boat, ATV and snowmobile registrations. This service was thought to cut down on the amount of time it takes to complete the transaction because the information is online therefore less paperwork. Unfortunately, the State of Maine went with the lowest bidder and the MOSES program is very slow and cumbersome. However, it does eliminate duplicate licensing or registrations that would happen sometimes when people wanted to give a license as a gift. It also helps when a new resident comes to town because the Inland Fish information is in the database for the whole state, eliminating the need for people to produce previous registrations for the most part. There may be the rare instance that the State has not loaded the information into the system. Being a MOSES participant does mean that our reports have been brought up-to-date and the electronic registration Town's information gets loaded into the system first.

Vital records are the one thing in our society that everyone has in common. They are records of the most intimate affairs of each individual in our society. Most people now recognize the value of complete and accurate records of births, marriages and deaths. Vital records are used for new purposes every day and the demand for this important data is constantly on the increase. The staff is responsible for issuing marriage licenses and domestic partner filings. All vital records once processed by the Town are filed with the state. Additionally, vital records need to be maintained forever and made available for the public to obtain copies. However, staff must also know the laws governing the issuance of vital records. A new law which commenced in July of 2010 makes most of the documents confidential and restricts who may receive copies.

Dog licensing such as fees, late fines, rabies clinics, wolf-hybrids and other issues are topics that the staff needs to keep informed about. It is the responsibility of the Town Office to register dogs and maintain the registration records. Monthly reports also have to be filed with the Maine Department of Agriculture and Animal Welfare.

The Town Office staff is also required to facilitate every aspect of all of the election processes. One of the staff members is assigned to be the Registrar of Voters. This person is responsible for registering voters, maintaining voter records and certifying petitions and municipal nomination papers. All staff is also trained to administer voter registration. The Federal government in 2004 implemented the Help America Vote Act. This greatly impacted voter registration and state elections. A new statewide online system called Central Voter Registration was created. Instead of each municipality having its own voter database there is now one database that is utilized by all municipalities. The Act also implemented new laws and procedures surrounding voter registration, absentee voting and election day voting. The Town Clerk is in charge of conducting municipal and state elections. The laws surrounding the election process (state and municipal) are extremely complicated and must be followed to the letter to ensure the integrity of each election. The Clerk must receive and maintain ballots, administer absentee voting, find Election Clerks to work the election and ensure that elections are conducted in accordance with State and municipal election laws. All staff are also trained to conduct absentee voting.

The Town Office staff is also required to obtain a Notary Public certification so that notary services can be provided for the public.

It would be hard to describe a typical day at the Town Office because people's needs change from day to day and season to season. However, there are the typical regular everyday duties that arise from day-to-day which include the following:

- Motor Vehicle registrations
- Marriage Licenses
- Birth Certificates
- Death Certificates
- Real Estate Tax Payments
- Dog Licenses
- Hunting & Fishing Licenses

This is a list of different types of inquires one might receive when working for municipal government.

- Tax information
- Council/Selectmen Obligations
- What forms are required . . . for this situation
- Procedures . . . for this situation?
- Duties ofthis position?
- Where to obtain specific clerk-related info . . .
- What to do . . . this situation?
- When to do . . . for this situation?
- Where to go ... for this situation?
- Who to contact . . . for this information?

To illustrate the multifaceted duties required to be performed at the Town Office as prescribed by law I have obtained from Maine Municipal Association a collection of job descriptions. In order to encompass all duties of the Town Office personnel it was necessary to use ten (10) different job descriptions; which describe the nature of work associated with each position, the essential duties and responsibilities and the requirements of work associated with the position. Although we only have 2 full-time and one part-time person we are required to meet the duties of the following ten (10) job descriptions. I have removed many redundancies in the positions for which we have not named one particular person to the title but the duties are still necessary to perform the tasks within the Town Office.

Office Manager

Nature of work:

This is responsible fiscal, administrative, and supervisory work assignment assisting in the maintenance and operation of the Town's day-to-day operations.

Employee is responsible for performing various fiscal and clerical office work including inventory control, accounts payable and assisting in investment activities and the collection of service payments. Work involves the use of the computer system and supervising the office staff. Work is performed with independence under the supervision of the Town Manager and is subject to review through audits and observation of results achieved. Position provides leadership and management as well as makes significant individual contribution to that department, and requires considerable coordination with other town departments, the Town Manager, and Town Council. As a department head, serves as a member of the Town's management team.

Essential Duties and Responsibilities:

Oversees the day-to-day operations of the Town Office to insure accuracy and proper completion of transaction performed by employees and participates in working the counter and collecting payments from customers.

Supervises daily bank deposits, maintains cash journal, and prepares accounts receivable record, including the billing to the MDEA for reimbursement.

Requires knowledge of record keeping under State Statutes

Working knowledge of Local Government Records Retention Schedule

Access to records as per the Right to Know Law

Records preservation ideas

Records management tips for an efficient office environment

Posts to the computer all accounts payable, and keeps a monthly record of accounts payable for review

Verifies accuracy of monthly trial balance, balance sheet and income statement from general ledger and produces reports for the Town Council, Town Manager and for all Department Heads.

Maintains information on all vendors, creates a vendor file for a new account for the town and school.

Monitors cash levels and assists Town Manager in determining investment transfers.

Assists auditors by assembling complex financial information and preparing detailed work sheets, such as capital expenditure, construction, bond issues, investments, year-end trial balances, verifies the accuracy of invoices, etc.

Performs word processing for reports, correspondence, and contracts as needed by the Town Manager

Assigns office task priorities and schedules

Requirements of Work:

Knowledge of modern office methods, practices, procedures and equipment

Knowledge of principles and practices of accounting, with the ability to take accounts payable and receivable through a complete accounting cycle.

Knowledge of and ability to use multiple software packages

Knowledge of business English and mathematics, with the ability to make arithmetical computations quickly and accurately

Ability to prepare accounting data and produce financial information for reports

Ability to use and maintain the computerized financial system

Ability to establish and maintain effective working relationships with fellow workers and the general public and the ability to work independently

Deputy Tax Collector

Nature of work:

This is responsible administrative and fiscal work in the collection and handling of Town funds.

Employee is responsible for the collection and recording of town funds. Work involves tax collection, maintaining liaison with Town departments and the general public, and supervising department staff. Work is performed with considerable independence of action in accordance with applicable laws and following generally accepted accounting practices. Work is reviewed through observation, verification, internal audit, and through fiscal audit.

Essential Duties and Responsibilities:

Supervises and is responsible for the collection of all monies.

Receives and processes all tax payments by mail; records and balances all payments.

Prepares all reports of various tax collections and distributes them to the Town Council, the State, and the census bureau.

Prepares timely tax receipt deposits and enters amounts into computer.

Prepares a monthly report of tax collections and other receivables for the Town Manager

Reconciles tax collections to general ledger

Assists in the collection of taxes and fees at the counter

Prepares cut-offs: procedures for end-of-year work/financial audit

Requirements of Work:

Working knowledge of the principles and practices of municipal accounting

Thorough knowledge of the lien process

Working knowledge of the principles and practices of municipal cash management

Thorough knowledge of excise tax collection: laws, updates

Ability to prepare regular reports on tax collection activities

Considerable knowledge of modern methods of receiving, depositing and disbursing large amounts of money

Familiar with the laws surrounding town records which includes the responsibility for the retention and destruction of old records

Ability to plan, organize, supervise and review the work of subordinates

Ability to deal courteously with the public and to establish and maintain effective work relationships with other employees and the public.

Deputy Treasurer

Nature of work:

Responsible for the day to day handling and oversight of all monies collected by the Town, supervision of office staff, management of investment transfers, and preparation and maintenance of financial records.

Essential Duties and Responsibilities:

Position requires extensive communication with taxpayers and citizens, the business community, financial institutions, municipal officials and other municipal employees. The person must be capable of significant communication versatility ranging from one-to-one collaboration to group presentation skills. Chooses and designs processes for effective information flow and sharing. Communication includes considerable written documentation of records and documents.

Reconcile 5 different bank accounts and the investment portfolio.

Prepare quarterly reports for the US Census Bureau as well as a yearly report to this agency.

Prepares the yearly Fiscal Survey Reports

Preparation of monthly and annual financial reports for municipal officials and taxpayers

Monitors town funds, communicating with financial institutions and municipal officials

Performs title searches at the Registry of Deeds, prepares lien work, analyzes reports, and meets with public to solve payment problems for real estate taxes, other assessments and accounts receivable.

Responds to taxpayer inquiries and requests for information regarding tax liens and foreclosures

Position requires detailed, specialized and extensive knowledge of the practices and procedures of cash management, investment, budgeting and municipal accounting.

Employee should possess seasoned knowledge of the organization and the role of this department, and be able to investigate and analyze specialized or broad based issues.

Knowledge of tax process including tax lien requirements

Knowledge of municipal accounting and cash management practices

Position requires the management of the operations of the office and department of Town Treasurer, in accordance with commonly accepted accounting practices and in compliance with all state and local statutory and regulatory requirements.

Employee is responsible for and participates in the full range of activities in the Treasurer's office. Work includes the technical areas of tax collection, cash management, computerized recordkeeping and customer service, as well as overall management of the office. Work involves the coordination of department staff, other municipal employees and municipal officials.

Responsible for executing actions necessary to achieve departmental objectives

A significant amount of problem solving, interpretation and policy development is required. Must be aware and use judgment around legal and social issues.

Shares in the development of departmental and organizational short and long range goals

Responsible for detailed recordkeeping necessary for annual budgeting and administration

Position requires the ability to develop strategic plans and policies affecting a department and the organization as a whole, working within established statutory, regulatory, and policy guidelines. Decisions may be complex in

nature and require cross departmental or functional problem solving and analysis.

Welfare Director

Nature of work:

This is responsible technical and administrative work in the administration of the Town's General Assistance program.

Employee of this class is responsible for administering the General Assistance program. Work includes application and processing, investigation and advising, and granting approved funds. Employee also receives and records incoming cash payments. Work involves the handling of funds and preparation of standard forms and receipts. Collection includes taxes, license fees, permit fees, and various registration charges. Work is performed under the general supervision of the Town Manager. Work is reviewed based on results achieved and audits.

Essential Duties and Responsibilities:

Receives all incoming applications for General Assistance, interviews applicants and investigates situation within 24 hours as required by law.

Issues General Assistance payments in accordance with applicable statutes, regulations and ordinances

Working knowledge of the statues and regulations governing general assistance

Knowledge of other social service agencies to which clients may be referred to for services to sometimes unique situations

Prepares monthly reports for the 50% State reimbursement for General Assistance payments

Ability to keep varied records, to assemble and organize data, on paper and computerized files and to prepare standard reports from such records in a manner which can protect the privacy of the general assistance clients as these records are privacy protected.

Ability to deal courteously with the public, using tact and resourcefulness in meeting new problems

Town Clerk

Nature of work:

This is responsible administrative and clerical work in the custody of Town records and in serving as Town Clerk.

Employee is responsible for the preparation and maintenance of official documents; supervision of elections; issuance of various licenses and permits; recording various documents; and preparation of reports. Work includes extensive public contact. Work is performed in accordance with the Town ordinances and State and Federal laws with a high degree of independence. Work is reviewed by the Office Manager through audits, records and reports.

Essential Duties and Responsibilities:

Validates official documents, oversees posting of official notices and advertisements, and records papers with Federal and State Government as received.

Issues various licenses such as marriage, hunting, fishing and dog licenses, and maintains all related records.

Maintains records of births, deaths, marriages, burials and sends periodic reports to the State of Maine Office of Vital Statistics; issues certified copies of same.

Oversees and participates in the collection of various taxes including excise and property taxes; and prepares all tax liens for the Tax Collector.

Computes excise tax on new and used automobiles, trucks, trailers, motorcycles and boats, keeping and processing records of these registrations and reporting to the BMV on a weekly basis.

Administers all elections including scheduling and appointing ballot clerks,

orders and prepares ballots, issues absentee ballots, processes and records ballots and reports election results and accepts voter registration.

Collects monies and answers inquiries at Town Office

Keeper of the petty cash and Town credit accounts

Orders and maintains departmental supplies

Plans and supervises the conduct of all elections

Prepares polls, ballot boxes, voting machines and ballots

Instructs election officials as to election laws and procedures

Issues absentee ballots

Processes all election ballots and reports results to the Secretary of State, news groups and candidates as requested.

Supervises all voter registration functions

Performs related duties as required

Requirements of Work:

Thorough knowledge and understanding of the State statutes relating to the duties and responsibilities of Town and City Clerks

Thorough knowledge of modern office procedures, practices and equipment

Responsible for the scheduling maintenance and upkeep of the leased photo copiers and printers

Ability to establish and maintain effective working relationships with other Town officials, employees and the general public

Ability to rapidly acquire and assimilate knowledge of the provisions of the Town ordinances and state regulations relating to the operation of the office and Town government, and ability to communicate this to office staff and the

public.

Proficiency in the use of the adding machine and typewriter

Ability to maintain records and prepare records

Ability to interact with the Town's computer system

Administrative Assistant to Town Manager

Nature of work:

Responsible for providing clerical and administrative support to the Town Manager and Town Council, and other boards as assigned.

Essential Duties and Responsibilities:

Works closely with the Town Manager to maintain correspondence necessary for the day-to-day operations at the Town Office

Assists in proving cash at the close of day; prepares bank deposits.

Maintains all files pertaining to past, present and future dealing for the Town Office

Updates Charter, Code and Ordinances as necessary

Files all first reports of injuries to the MMA Health Trust through reporting and must be followed through until the incident is resolved.

Maintains the personnel files for all current and past employees of all of the Town's departments

Responsible for all forms needed for health, dental, life, long and short term disability insurances. Responsible for maintaining records for the Town's retirement benefits this includes the most recent addition of the Maine State Retirement program for the eligible departments.

Is responsible for filing any and all paperwork required for a new hire for all Town Departments

Waits on counter, answers questions, and gives out information requested on property taxes, excise taxes, and miscellaneous accounts receivable

Prepares invoices for collection of various accounts receivable.

Composes and edits letters, reports and other material; sets up and maintains various files.

Publishes the newsletters and the Annual Town Report

Maintains a computerized list of all inventories for all Town Departments and the School Department

Serves as outside contact person in the collection of delinquent taxes and various accounts receivable

Works closely with attorney and Town Manager's Office with correspondence necessary for the Union negotiations

Prepares all council packets to be distributed every two weeks also distributes packets as needed to other Town Boards.

Takes the minutes of all Council meetings and other Town Boards as needed

Requirements of Work:

Knowledge of basic accounting principles

Working knowledge of modern office procedures, practices, and equipment, including work with computer systems and multiple software packages

Responsible for maintaining the Town's website, this includes posting pertinent information and forwarding such correspondence to members of the public that request it.

Ability to work with computer systems for the Towns television station and posting all up-to-date information and deleting past information to the T.V. station

Ability to work independently with a minimum of supervision and to organize and schedule work to meet deadlines

Ability to communicate both orally and in writing

Ability to deal with the public in an effective, tactful and pleasant manner, and to establish effective working relationships with other employees

Accounts Payable Clerk

Nature of work:

This is specialized clerical work in the keeping of fiscal and related records involving the application of bookkeeping principles.

Employee of this class is responsible for receiving all bills to be paid, preparing all payments, and maintaining files on all accounts. Work is performed for all municipal accounts. Work also involves word processing responsibilities and the preparation of a limited amount of correspondence. Work is performed under the general supervision of the Office Manager, subject to review through observation and results achieved.

Essential Duties and Responsibilities:

Prepares purchase orders for payment of all incoming bills and expenses for all Town accounts.

Prepares the yearly Master Purchase Orders for all municipal departments, and record such purchases in a spreadsheet for the auditor's inspection.

Responsible for ordering office supplies, janitorial supplies for Town Office and for preparing purchase orders for timely payment of Town insurances and Finance Department expenses.

Collects all checks returned for insufficient funds—if insufficient for a motor vehicle registration coordinates with the BMV to suspend the registration until the debt is paid.

Cashier Clerk

Nature of work:

Work involves the collection and accounting of funds collected by municipal operations, including tax collection and fees for municipal services.

Essential Duties and Responsibilities:

Greets visitors, answers questions and provides information to members of the public.

Performs a variety of arithmetic calculations related to business activities of office.

Receives payments, computes interest on delinquent taxes, and accounts for large amounts of cash received.

Reconciles, proves, and prepares daily bank deposits.

Operates a variety of office machines including typewriter, calculator and computer terminal as well as multiple software packages

Requirements of Work:

Knowledge of accounting and cash processing procedures designed to assure accurate handling of cash payments, daily cash reconciliation and account posting procedures.

Ability to work at a very high degree of accuracy keeping detailed control of tax records and other financial reports.

Ability to meet and interact with the public in a helpful, courteous manner

Assessor's Clerk

Nature of work:

This is responsible clerical and administrative work performed to assist the Assessor mainly when the Assessor is out of the office performing the duties of the Assessor and/or the Code Enforcement Officer.

Employee of this class is responsible for the performance of a variety of complex clerical and administrative work including the maintenance of records necessary in administering the assessment function and other administrative tasks involved in the operation of the office. Work involves considerable public contact assisting visitors to the offices and in providing requested information. Work is normally carried out with only general instructions subject to occasional review of methods and results.

Essential Duties and Responsibilities:

Independently meets the public giving information requiring knowledge of departmental policies and procedures; serves as a representative of the department head as delegated in contacts with other employees, officials, and the general public.

Assists in the maintenance of real estate property record cards

Assists in the preparation of and types official reports, documents for computer input, requests for supplies, expenditure authorizations; proofs all data for accuracy.

Helps with the mailing of property tax bills to property owners

Reviews and receives legal documents such as deeds and files them accordingly.

Ensures that all computer records and back-up records are complete and up to date

Types memos, forms, reports, and general correspondence and may compose routine letters and memos in response to standard inquiries

Requirements of Work:

A basic working knowledge of the practices and principles of property appraisal and assessment

Working knowledge of business English, spelling and arithmetic

Working knowledge of modern office equipment, practices and procedures

Working knowledge of applicable laws, ordinances and regulations, and of departmental policies and procedures

Ability to keep complex clerical records and to prepare accurate reports from simple arithmetical or accounting information

Ability to establish and maintain effective working relationships with other employees and the general public, and to deal with public relations problems courteously and tactfully

Skill in the operation of a typewriter, calculator, and familiarity with computer operations

Ability to perform multifaceted assessing functions accurately, despite constant interruptions

Registrar of Voters

Nature of work:

Administers all elections including scheduling and appointing ballot clerks; orders and prepares ballots; issues absentee ballots; processes and records ballots and reports election results and accepts voter registration

Essential Duties and Responsibilities:

Determine voter eligibility by reviewing each application and deciding whether the voter meets the registration qualifications

Process new applications for registration and enrollment by mail and in person and place voters on the list as soon as they have qualified

Process changes of voter information

Prepare and maintain the voter list and files, keeping it current at all times for active and inactive voters.

Conduct a systematic purge at least once every 5 years

Provide accurate information on voters and preparing certified copies of the voter list upon request

Certify status of absentee voters before ballots are processed on Election Day

Certify voter status on petitions

Receive training at least once every 2 years

Attend caucuses for each party

Requirements of Work:

Working knowledge of laws surrounding the totality of the election processes which include Title 21-A & Title 30-A.

Laws surrounding posting of Public Hearings.

Administering the Oaths of Office.

Knowledge of all elections processes.

Preparing and certifying Nomination Papers,

Preparing the Town Warrants for the Town Meeting.

Be familiar with the Ordinances of the Town surrounding the election.

Knowledge of Town of Veazie's Town Meeting process.

Maintaining the Voter Registration list with additions and deletions as needed and the laws surrounding these actions.

Knowing the laws surrounding Absentee Voting and distributing ballots to those unable to vote in person on Election Day.

POSITION DESCRIPTION

Class Title: Office Administrator- Finance

Department: Executive
Date: February 25,2003

GENERAL PURPOSE

Performs a variety of complex administrative, technical and professional work in directing and supervising personnel in the executive department's business office. The position also performs routine clerical, accounting, and administrative work in accounts payable, accounts receivable, payroll, and general administration.

SUPERVISION RECEIVED:

Works under the supervision of the Town Manager according to a relatively fixed work routine.

SUPERVISION EXERCISED

Exercises supervision over Administrative Assistant, Deputy Town Clerk and all other support staff of the department including interns or other part-time or temporary staff as assigned by the Town Manager.

ESSENTIAL DUTIES AND RESPONSIBILITIES

Manages and supervises the human resource of the executive department to achieve goals within available resources. Plans and organizes with the Town Manager's oversight workloads and staff assignments; trains, motivates and evaluates assigned staff; reviews progress and directs changes as needed.

Provides leadership and direction in the development of short and long range plans; gathers, interprets, and prepares data for studies, reports and recommendations; coordinates department activities with other departments.

Makes presentations to councils, boards, commissions, civic groups and the general public when requested by the Town manager.

Communicates official plans, policies and procedures to office staff members.

Assures that assigned areas of responsibility are performed within budget; performs cost control activities; monitors revenues and expenditures in assigned area to assure sound fiscal control; assures effective and efficient use of budgeted funds.

Prepares and review work schedules, and expedites workflow; studies and standardizes procedures to improve efficiency and effectiveness of operations.

Issues written and oral instructions; assigns duties and examines work for exactness, neatness, and conformance to policies and procedures.

Maintains harmony among workers and resolves grievances;

Performs or assists subordinates in performing duties; adjusts errors and complaints.

Prepares a variety of studies, reports and related information for decision-making purposes.

Assists the Town manager in recruitment, interviews, and assists in the selection of employees to fill vacant positions within the department.

Conducts wage survey within labor market to determine competitive wage rate.

Prepares employee separation notices and related documentation, and assists in the conduction of exit interviews to determine reasons behind separations.

Prepares reports and recommends procedures to reduce absenteeism and turnover.

May represent organization at personnel related hearings and investigations.

Analyzes existing benefits policies of organization, and prevailing practices among similar organizations, to establish competitive benefits programs.

Recommends benefit plan changes to management.

Develops and maintains resources that meets top management information needs.

Oversees the analysis, maintenance, and communication of records required by law or local governing bodies, or other departments in the organization.

Directs performance of clerical functions such as updating records and processing personnel actions.

Analyzes wage and salary reports and related data.

Verifies payrolls monthly; Maintains payroll warrants and collects time sheets from Administrative Assistant to compare to payroll figures.

Maintains data on full-time and part-time employees including total hours, changes in name or address, salary changes, exemptions and insurance; maintains vacation and sick leave records.

Verifies the payment of state taxes, federal taxes, medical premiums, retirement sums, etc.

Maintains and reconciles all accounts and funds.

Maintained and reconciles all tax collections to property tax assessment.

Processes claims and vouchers for payment. Verifies Town budget account coding.

Accumulates, calculates, posts, balances, and reconciles data for specific accounts and payroll,

checks against warrant registers; identifies, traces, and otherwise resolves discrepancies in accordance with established procedures.

Prepares monthly, quarterly, and annual reports.

Disburses Town funds upon approval of warrants, vouchers, coupons, notes or bonds.

Verifies employee benefit payments, maintains related data, and prepares related reports.

Examines receipts for accuracy and completeness; Reviews daily bank deposits records.

Prepares periodic reports. Assists in the preparation of the annual and other State or Federal reports.

Makes journal entries to balance and close monthly books in general ledger, revenue and expense accounts; reconciles general ledger and subsidiary utility accounts.

Maintains the fixed asset accounts of the Town.

Prepares financial reports on revenue and expenses; reconciles bank statements.

Performs periodic financial reviews.

Assists the Town Manager in the operation and maintenance of the City's central financial computer system.

Maintains and reconciles Tax Increment Funding accounts, Reserve and Capital Funds.

Maintain special accounts receivable.

Assist in preparation of year-end reports.

Prepares periodic utility, financial, statistical or operational reports as assigned.

PERIPHERAL DUTIES

Prepares and submits to officials such reports as may be required or as deemed advisable to submit.

Investigates accidents and reviews reports for insurance carrier.

Evaluates services, coverage, and options available through insurance and investment companies to determine programs best meeting needs of the Town.

Serves as a member of the safety committee.

Provides technical support to other department staff as required by the Town Manager.

Provides assistance with the administration, record keeping and reporting of the Town's general assistance program.

Provides technical support for the Town's Website

Must maintain on going working relationship with the Town's Independent Auditor to review and implement all internal controls and to review and update the Town's accounting or fiscal reporting standard as required by GASB.

Composes, inputs, and edits a variety of correspondence, reports, memoranda, and other material requiring judgment as to content, accuracy, and completeness.

May serve as a back up to related technician positions.

DESIRED MINIMUM QUALIFICATIONS

Education and Experience:

- (A) Graduation from a college or university with specialized course work in general office practices such public administration, business administration, accounting, data processing, and
- (B) Two (2) years of increasingly responsible related experience, or (C) any equivalent combination of education and experience.

Necessary Knowledge, Skills and Abilities:

- (A) Working knowledge of computers and electronic data processing; working knowledge of modern office practices and procedures; working knowledge of governmental accounting principles and practices.
 - (B) Skill in to operating listed tools and equipment.
- (C) Ability to perform arithmetic computations accurately and quickly; ability to communicate effectively verbally and in writing; ability to establish successful working relationships; ability to work under pressure and/or frequent interruptions.

SPECIAL REQUIREMENTS

Must be bondable.

TOOLS AND EQUIPMENT USED

Personal computer, including word processing and spreadsheet software; central financial computer; 10-key calculator, phone, copy machine, fax machine.

PHYSICAL DEMANDS

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

While performing the duties of this job, the employee is frequently required to sit and talk or hear. The employee is occasionally required to walk; use hands to operate, finger, handle, or feel objects, tools, or controls; and reach with hands and arms.

The employee must occasionally lift and/or move up to 25 pounds. Specific vision abilities required by this job include close vision and the ability to adjust focus.

WORK ENVIRONMENT

The work environment characteristics described here are representative of those an employee encounters while performing the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

The noise level in the work environment is usually moderately quiet.

SELECTION GUIDELINES

Formal application, rating of education and experience; oral interview and reference check; job related tests may be required.

The duties listed above are intended only as illustrations of the various types of work that may be performed. The omission of specific statements of duties does not exclude them from the position if the work is similar, related or a logical assignment to the position.

The job description does not constitute an employment agreement between the employer and employee and is subject to change by the employer as the needs of the employer and requirements

Fes 25, 2003

Revision History:

vision history:

POSITION DESCRIPTION

Class Title: Administrative Assistant / Executive Aide

Department: Executive Department

Date: 02.27.2003

GENERAL PURPOSE

Provides a variety of routine and complex clerical, administrative and technical work in the administration of the Town government. Provides administrative support to committees as assigned by the Town Manager, and assists in the administration of the standard operating policies and procedures of the Town's municipal departments.

SUPERVISION RECEIVED:

Works under the general supervision of the Office Administrator. Town Manager may assign

SUPERVISION EXERCISED

May exercise supervision over clerical, temporary or other staff, as assigned by Town Manager or Office Administrator.

ESSENTIAL DUTIES AND RESPONSIBILITIES

Manages assigned operations to achieve goals within available resources; plans and organizes workloads and assignments; trains, motivates and evaluates assigned staff; reviews progress and directs changes as needed.

Assists in the development of short and long range capital plans and inventory; gathers, interprets, and prepares data for studies, reports and recommendations; coordinates activities with other departments as needed.

Provides professional advice to management

Communicates official plans, policies and procedures to staff and the general public; Makes presentations to supervisor, Council, boards, commissions and the general public as assigned.

Assures that assigned areas of responsibility are performed within budget; performs cost control activities; monitors revenues and expenditures in assigned area to assure sound fiscal control; assists in the preparation of annual budget requests;

Recommends policies and procedures to improve efficiency and effectiveness of operations.

Maintains harmony among workers.

Performs or assists subordinates in performing duties; adjusts errors and complaints.

Prepares a variety of studies, reports and related information for decision-making purposes; conducts research, analysis, and prepares recommendations regarding proposals for programs, grants, services, budget, equipment, etc.

Provides administrative assistance to supervisor in meeting management; assembles background materials, prepares agendas, and records action items for various meetings.

Reviews drafts of speeches, presentations, resolutions, ordinances, contracts, administrative policies, etc. as assigned by Manager.

Investigates and follows-up on citizen requests for service, complaints, and requests for information.

Assists in the development of notices, flyers, brochures, newsletters, media releases, news articles, and other informational materials about programs and services.

Researches grant programs; prepares grant applications.

Performs routine clerical and administrative work, answers phones, assists the public in the collection of information or requests for assistance, cashiering, data processing, record keeping and limited bookkeeping.

Answers in-coming calls and routes callers to the proper department / department head or provides information as required.

Is designated as the keeper of the petty cash box.

Plans and conducts new employee orientation to foster positive attitude toward Town goals.

Keeps record of personnel insurance coverage, retirement plan, and personnel transactions such as hires, promotions, transfers, performance reviews, and terminations.

Keeps records of hired employee characteristics for governmental reporting purposes.

Oversees testing of applicants and regular employee drug testing.

Plans and directs implementation and administration of benefits programs designed to insure employees against loss of income due to illness, injury, layoff, or retirement.

Conducts preparation and distribution of written and verbal information to inform employees of benefits programs such as insurance plans, retirement plans, paid time off, bonus pay,

and special employer sponsored activities.

Analyzes existing benefits policies of organization, and prevailing practices among similar organizations, to establish competitive benefits programs.

Recommends modification of existing benefits programs.

Recommends benefit plan changes to management.

Notifies employees of changes in benefits programs.

Performs clerical functions such as updating records and processing personnel actions.

Analyzes wage and salary reports and data to determine competitive compensation plan.

Prepares personnel forecast to project employment needs.

Advise department managers of local, state and Federal policy regarding equal employment opportunities, compensation, and employee benefits.

Prepares workers compensation reports, unemployment reports and notices and Risk Pool property and causality insurance forms.

Composes, types, and edits a variety of correspondence, reports, memoranda, and other material requiring judgment as to content, accuracy, and completeness.

Inputs data to standard office and department forms and computer applications; makes simple postings to accounts; compiles data for various reports.

Collects time sheets and inputs payroll figures to payroll service.

Files all ICMA RC and Insurance Reports.

Prepares records such as notices, minutes, and resolutions.

Acts as custodian of departmental documents and records. Establishes and maintains filing systems, control records and indexes using moderate independent judgment.

Maintains inventories and orders office supplies and materials, maintains departmental personnel records.

Conducts the administration, record keeping and reporting of the Town's general assistance program

Schedules appointments for the Town Manager, and performs other administrative and

clerical duties as assigned.

PERIPHERAL DUTIES

Attend seminars and workshops related to administrative duties and responsibilities.

Prepares correspondence; make reservations and travel arrangements for meetings, seminars, and conventions.

Serves as a member of oral interview panels for employee selection.

DESIRED MINIMUM QUALIFICATIONS

Education and Experience:

- (A) Graduation from a college or university with a bachelor's degree in public administration, political science, human resources, business management, or a closely related field, and
- (B) Two (2) years of related experience; or
- (C) Any equivalent combination of education and progressively responsible experience, with additional work experience substituting for the required education on a year for year basis.

Necessary Knowledge, Skills and Abilities:

- (A) Working knowledge of the principles and practices of modern public administration; working knowledge of human resource administration; Working knowledge of modern records management techniques;
- (B) Skill in operation of listed tools and equipment;
- (C) Ability to accurately record and maintain records; Ability to establish and maintain effective working relationships with employees, supervisors, other departments, officials and the public; Ability to communicate effectively verbally and in writing;

SPECIAL REQUIREMENTS:

None

TOOLS AND EQUIPMENT USED

POSITION DESCRIPTION

Class Title: Clerk - State Agent

Department: Executive Date: February 28, 2003

GENERAL PURPOSE

Performs a variety of routine clerical, administrative and financial work by receiving payments from customers or others for the payment of goods or services received.

SUPERVISION RECEIVED:

Works under the supervision of the Office Administrator with special projects to be assigned by the

SUPERVISION EXERCISED

None normally. Will train Interns and others on counter duties when assigned.

ESSENTIAL DUTIES AND RESPONSIBILITIES

Computes or recomposes bill, itemized lists, and tickets showing amount due.

Makes change, and issues receipts or tickets to customers.

Process transactions through cash receipt system

Records amounts received and prepare reports of transactions via Town receipt system.

Reads and records totals shown on cash register tape and verify against cash on hand.

Quotes price and describe features of items for which money is received. IE Town Ordinances and

Arranges small office type purchases.

Prepares and monitors purchase orders.

Assigned as designated keeper of the purchase cards.

Operates cash register.

Receives, stamps and distributes incoming mail, processes outgoing mail;

Maintains election records.

Assists the Town Clerk in Municipal, State and Federal elections.

Organization of many office areas and files and other duties as outlined below:

Performs the duties of register of voters.

Required to file weekly Reports: Motor Vehicle, Inland Fishies, and animal control. Required to file

Counter Duties entail for example the following:

Registrations - Department of Motor Vehicle

Inland Fishiers - Hunting, Fishing, RV's

Collection of Fees - per Town and State schedules.

Issues approved permits – Yard sale, Electrical, Plumbing, Concealed weapons

Issues Vital Records Information and certificates Following State and Town regulations.

Assists in the collection of all taxes by posting via Town's register system

Assists in the disbursement of Town / community information. IE sunshine RFI and community and

Performs duties of Town Clerk as assigned by Town Manager.

Provide other duties as assigned by the Town Manager.

Assists the Deputy Treasurer in the separation of duties: Process the warrant.

PERIPHERAL DUTIES

Receives the public and answers questions; responds to inquiries from employees, customers and others and refers, when necessary, to appropriate persons.

Operates office machines as required.

Operates a vehicle to run errands, attend trainings, and attend meetings.

Composes types, and edits correspondence, reports, memoranda, and other material requiring judgment as to content, accuracy, and completeness.

DESIRED MINIMUM QUALIFICATIONS

Education and Experience:

- (A) Graduation from a high school or GED equivalent with specialized course work in general office practices such as bookkeeping, computers, or filing, and (B) three (3) year of responsible related work experience, or any equivalent combination of related education and experience.
- (B) Graduation from a four (4) year College or University Degree program will equal (A)

Necessary Knowledge, Skills and Abilities:

- (A) Working knowledge of computers and electronic data processing; working knowledge of modern office practices and procedures; some knowledge of accounting principles and practices.
 - (B) Skill in operation of listed items in the tools and equipment section.
- (C) Ability to quickly make accurate arithmetic computations; ability to perform cashier duties accurately; ability to effectively meet and deal with the public; ability to communicate effectively verbally and in writing; ability to handle stressful situations.

SPECIAL REQUIREMENTS

Notary Public or ability to become one within a six month period.

TOOLS AND EQUIPMENT USED

Cash register; typewriter, PC computers; copy machine; postage machine; fax machine; phone; 10key calculator.

PHYSICAL DEMANDS

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

While performing the duties of this job, the employee is frequently required to sit, stand and talk or hear. The employee is required to walk; use hands to finger, handle, or operate objects, tools, or

The employee must occasionally lift and/or move up to 30 pounds. Specific vision abilities required by this job include close vision and the ability to adjust focus.

WORK ENVIRONMENT

The work environment characteristics described here are representative of those an employee encounters while performing the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. The noise level in the work environment is moderately noisy.

SELECTION GUIDELINES

Formal application, rating of education and experience; oral interview and reference check; job

The duties listed above are intended only as illustrations of the various types of work that may be performed. The omission of specific statements of duties does not exclude them from the position if the work is similar, related or a logical assignment to the position.

The job description does not constitute an employment agreement between the employer and employee and is subject to change by the employer as the needs of the employer and requirements

of the job change.

Effective Date: November 21, 2001

Revised Date: 28 November 2002 28 February 2003

JOB DESCRIPTION Assessor/Code Enforcement Officer

Position Description

This is administrative and specialized technical work in the evaluation and assessment of real and personal property and the enforcement of local ordinances and State law.

Employee is responsible for determining the valuation of real and personal property in the municipality. The employee gathers by inspection, research, and examination of records, information affecting the value of taxable property and determines the tax assessment of the property. The employee executes official documents and is responsible for the accuracy and validity of the annual property tax commitment. The employee determines the annual tax rate and prepares the tax commitment.

The employee enforces the Town Ordinances and Building Codes, plumbing and electrical covering new construction, modifications and repairs. Work involves the inspection of building construction and alteration, and the investigation of complaints of violation of the Town Zoning and other land use Ordinances.

Examples of Position Duties

- 1. Determines the assessment of taxes on properties in accordance with the laws, rules and regulations governing the assessment process.
- 2. Inspects building construction and alterations for compliance with site and zoning ordinances.
- 3. Appraises and evaluates properties by means of the analysis of location, structural and business value factors.
- 4. Makes inspections and reviews taxable personal property listings to determine the assessed value of machinery, equipment, furniture and fixtures.
- 5. Researches recorded deeds provided by the Penobscot County Registry of Deeds to establish the owner of record for the purpose of determining the correct tax liability and to certify same through commitment to the tax collector.
- 6. Maintains computerized data on all land, buildings and personal property.
- 7. Acts on abatement requests and issues any supplemental assessments.
- 8. Answers questions of the public regarding assessing laws and regulations as well as site location and zoning ordinances.

Exhibit L.

- 9. Issue building, plumbing, and electrical permits.
- 10. Advise citizens and town officials as to all land use ordinances restriction and requirements upon requests.
- 11. Inspect installations of plumbing, electrical, actual building construction, and installations of swimming pools for compliance with all state and local codes and ordinances.
- 12. Investigate complaints of possible violations of the plumbing, electrical, zoning and other requirements.
- 13. Enforce provisions of state laws and Town ordinances relating to dangerous buildings and junk yards.
- 14. Issue permits of operation and monitor ordinance compliance of mobile home parks and monitor installation of trailers for compliance with size and all other restriction.
- 15. Refer zoning and building permit refusals and administrative appeals to the Board of Appeals and assist Appeals Board at hearings.
- 16. Upon request, meet with the Town Council to discuss code enforcement status and make recommendations for improvements.
- 17. Prosecute land use violations under Rule 80K.
- 18. Re-appraise Bangor Hydro Electric Company.
- 19. Prepare a sales ratio study in the manner recommended by the Bureau of Taxation to verify the level of assessment and quality rating.
- 20. Notify all taxpayers with an increase in value greater than 10% over the prior years value. Will meet with all taxpayers who wish an appointment relative to their new value.

Qualifications

Maintains good public relations by answering questions concerning property assessment and code enforcement and by reviewing all valuation complaints in a confidential and professional manner.

Thorough knowledge of the modern principles and practices of appraisal and tax assessing as applied to the determination of land, building and personal property values for the tax purposes.

Thorough knowledge of the laws and regulations governing the tax commitment and assessment of property tax for local purposes.

Thorough knowledge of Federal, State, and Local Zoning Ordinances, Laws and Regulations.

Considerable knowledge of modern construction standards, practices and techniques.

Ability to recognize and analyze factors which influence the value of properties.

Ability to successfully contact taxpayers, town employees, and officials and to establish and maintain effective working relationship.

Education and Experience

High School graduation supplemented by special courses in appraisal, assessment and construction and experience in property tax assessment work, or an equivalent combination of experience and training.

Necessary Special Requirements

Must possess a Certified Maine Assessor Certificate.

Must possess valid motor vehicle operator's license and be willing and able to use personal vehicle for business use under mileage reimbursement plan.

Must be Rule 80K certified or become certified within 6 months of the start of employment.

Must be a Certified Code Enforcement Officer in fields of:

Building Standards
Shoreland Zoning
Zoning/Land Use
Plumbing Interior of Exterior



BusinessDictionary.com

line item budget

Definition

Budget in which the individual financial statement items are grouped by cost centers or departments. It shows the comparison between the financial data for the past accounting or budgeting periods and estimated figures for the current or a future period.

Related Videos



How to Keep Your Wedding Under Budget



How to Create Your Own Budget



Why You Should I Make a Personal Budget

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http://www.businessdictionary.com/definition/line-item-budget.html

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To: William Reed; Town Manager

From: Brian P. Stoyell; Public Works Director

Date: 01/12/11

Re: Mid Year Budget Report

Please find the attached mid year update report and the 2010-2011 Budget report for the Public Works Department.

The Public Works Budget at the mid year point is on track except for the budget line for Equipment Operation and Maintenance. As of this year, one of the changes that has been implemented is the regionalization of fleet maintenance which is now being carried out at the City of Bangor Motor Pool. Robert Dawes the Director of the motor pool has been a valuable asset in bringing our equipment back up to par. Also all equipment is now on a regular maintenance program.

In conclusion the budget at the mid year point is on track and things seem to be progressing forward. If you have any questions please do not hesitate to call me at the office (207) 947-3319.

PUBLIC WORKS DEPARTMENT	2009-2010	2010-2011
PERSONNEL		
PUBLIC WORKS SALARIES	130,866.00	142 500 00
PUBLIC WORKS OVERTIME	5,000	,
FICA MEDICARE	11,000.00	7,000.00
WORKERS COMP.	11,500.00	9,070
HEALTH INSURANCE	37,000.00	11,500.00
RETIREMENT	10,800.00	27,000.00
PERSONNEL SUBTOTAL	206,166.00	
OPERATIONS		
SHOP EXPENSE	10,000.00	\$ 11,000.00
PROJECT MATERIALS	6,000.00	6,000.00
COMMUNICATIONS	2,420.00	3,500.00
UNIFORM COSTS	2,500.00	3,500.00
HEPATITIS B	120.00	120.00
DRUG TESTING	200.00	300.00
EQUIPMENT RENTAL	<u>200.00</u>	1,700.00
OPERATIONS SUBTOTAL	20,040.00	26,120.00
	20,040.00	20, 120.00
PROFESSIONAL COSTS		
STREET SWEEPING	0	0
DRAIN CLEANING	1,000.00	6,000.00
HIGHWAY MAINTENANCE	11,000.00	11,000.00
ROAD SALT	15,000.00	18,000.00
ROAD SAND	0.00	0.00
LIQUID CALCIUM	1,000.00	0.00
CEMETERY MAINTENANCE	4,000.00	<u>6,000.00</u>
PROFESSIONAL COSTS SUBTOTAL	32,000	40,000.00
SERVICE COSTS		
MAINTENANCE SUPPLIES	3,000.00	1,500.00
EQUIPMENT PARTS PURCHASE	5,000.00	10,000.00
EQUIPMENT O&M	7,500.0 0	22,000.00
TRAINING / TRAVEL	<u>2,000.00</u>	500.00
SERVICE COSTS SUBTOTAL	17,500.00	34,000.00
TOTAL PUBLIC WORKS	275.706.00	275,743.00
CADUTAL		
CAPITAL POWER EQUIP & SERVICE EQUIP	\$1,500.00	
TOOL PURCHASE AND REPLACEMENT	\$1,500.00	
RESTOCK FABRICATING METAL	\$1,500.00	
SHOP SUPPLIES	<u>\$1,500.00</u>	
	\$6,00 0 .0 0	

Veazie PUBLIC WORKS For the Six Months Ending December 31, 2010

Amount Remaining	196,147.48
Percent Remaining	71%
Expended YTD	80,595.52
Expended December	19,515.99
Budgeted	276,743.00
tíon	ES
Description	EXPENSES
Account Number	65559

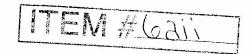
Veazie PUBLIC WORKS For the Six Months Ending December 31, 2010

	rof the Six Months Ending December 31, 2010	ing December 31,	2010			
Account Number	Description	Budgeted	Expended December	Expended YTD	Percent Remaining	Amount Remaining
100-040-50010-010	EXPENSES: PUBLIC WORKS SALARIES					
100-040-50010-020		113,568.00	6,144.14	39,361.24	%59	74,206.76
100-040-50020-010	ELA DIA	5,000.00	97.02	681.91	%98	4,318.09
100-040-50020-010		7,256.00	427.89	2,684.88	63%	4,571.12
100-040-50020-030	MICDIOARE - FW	1,814.00	100.07	627.93	%59	1,186.07
100-040-50030-010	HEALTH INSTIDANCE PAY	11,500.00		2,670.80	77%	8,829.20
100-040-50030-020	RETIREMENT DW	27,000.00	743.17	4,146.52	85%	22,853.48
100-040-50040-010	SHOP EXPENSE DIV	9,485.00	256.00	1,650.24	83%	7,834.76
100-040-50040-020	PROJECT MATERIALS PAY	10,000.00	110.29	1,343.92	87%	8,656.08
100-040-50040-040	COMMINICATIONS DA	6,000.00	184.14	184.14	%26	5,815.86
100-040-50040-060	INIEORM COST DW	3,500.00	279.41	1,329.96	62%	2,170.04
100-040-50040-080	HEPATITIS B. DW	3,500.00	179.12	1,334.70	62%	2,165.30
100-040-50040-110	DRIG TESTING - PW	120.00			100%	120.00
100-040-50040-130	DRAIN CLEANING	300.00		150.00	20%	150.00
100-040-50040-140	HIGHWAY MAINTENANOT	6,000.00	2,163.11	2,163.11	64%	3,836.89
100-040-50040-150	ROAD SALT	11,000.00	1,162.26	3,894.50	65%	7,105.50
100-040-50040-170	CEMETERY MAINTENANCE	19,000.00	4,369.35	4,369.35	%22	14,630.65
100-040-50040-180	MAINTENANCE SUIPPLIES	6,000.00		85.44	%66	5,914.56
100-040-50080-010	EQUIP PARTS PURCHASE DW	1,500.00			100%	1,500.00
100-040-50080-020	EQUIPMENT O / M - PM	10,000.00	209.70	297.46	%26	9,702.54
100-040-50080-030	EQUIPMENT RENTAL - PM	22,000.00	3,045.88	13,509.98	39%	8,490.02
100-040-50100-010	TRAINING/TRAVEL-PW	1,700.00			100%	1,700.00
52222		200.00	44.44	109.44	78%	390.56
	olal EAPENDED	276,743.00	19,515.99	80,595.52	71%	196,147.48

Veazie CAPITAL ACCOUNTS For the Six Months Ending December 31, 2010

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	Amount Remaining	4,000.00 1,914.00 6,697.71 6,000.00 2,000.00	19,932.00
	Percent Remaining	100% 51% 67% 100% 100%	19%
	Expended YTD	1,836.00 3,302.29 75,000.00 5,679.71	85,818.00
, 2010	Expended December	1,489.64	1,489.64
manus minus perennel 31, 2010	Budgeted	4,000.00 3,750.00 10,000.00 6,000.00 75,000.00 5,000.00	105,750.00
	Description	EXPENSES: POLICE DEPARTMENT-CAP EXECUTIVE DEPARTMENT-CAP BUILDING MAINTENANCE - CAP PUBLIC WORKS - CAP VEMA - CAP HIGHWAY PROJECTS - CAP COMMUNITY PROGRAMS	i otal EXPENSES
	Account Number	100-060-50090-010 100-060-50090-020 100-060-50090-030 100-060-50090-040 100-060-50090-140 100-060-50090-150	





Veazie Parks & Recreation Department Robert N. Young, Recreation Director 1084 Main Street Veazie, ME 04401-7091

To: William Reed; Town Manager

From: Robert N. Young Recreation Director

Date: 01-10-11

Re: Year End/Budget Report

Per your request please find the yearend report and the end of year budget update for the Recreation department.

- 1) Reprint of the FY 10-11 budget report that was presented and accepted by the budget committee.
- 2. Budget report ending 12-31-10: 38% or \$34,106.65 remaining. Only area of concern Is Youth Workers due to Summer Employment. This should not affect the over all Budget we should be right on most of Rec. money is spent during the summer Months.

Town of Veazie

Budget Request FY 2010- 2011

04/12/10

Parks and Recreation Department Summary

Date

Past Fiscal Year	Budget	Anticipated
And Anticipated Need For The Coming Year	FY 2009-2010	5 1,2010-2011
	\$ 89,670	\$ 89.670

Proposed Budget Fiscal Year 08-09	Departments 2 Request 4	Council/Budge/	% Increase // (Decrease)
	\$89,670		%0.00

Support for Budget Request: Provide justification for the budget request using as much deail as is necessary to support the request. Please use additional sheets if necessary.

This year s budget reflects a 0% increase to the Recreation Department Budget. The Department should be able to run an effective and successful program with this proposed budget.

Parks Rec. Department 2010 - 2011 Proposed Budget

Description	09 -10 FY	10 - 11 FY	Increase
Rec. Director	\$29,120	\$31,200	\$2,080
Rec. Youth Workers	\$19,000	\$18,000	
FICA - Rec.	\$3,300	\$3,300	
Medicare - Rec.	\$750	\$750	
Workers Comp - Rec.	\$1,400	\$1,500	\$1,000
Health Insur - Rec.	\$ 7 ,50 0	\$7,5 0 0	
Retirement - Rec.	\$2,300	\$2,300	
Personnel Total	\$63,370	\$64,550	\$1,180
Park Maintance	\$1,500	\$1,200	
Family Dance	\$ 50 0	\$500	
Instructional Cost	\$1,2 0 0	1,000	1
Youth League	\$3,000	\$3,000	
Halloween Carnival	\$500	\$5 0 0	
Spring Egg Hunt	\$500	\$500	
Rec. Community Programs	\$4,500	\$4,000	
Community Programs Total	\$11,700	\$1 0 ,700	
Summer Transportation	\$4,700	\$ 4,52 0	
Summer Admissions	\$3,000	\$3,000	
Supplies - Rec.	\$2,100	\$2,100	
Summer Rec. Total	\$9,800	\$9,62 0	
After School Program	\$2,200	\$2,500	\$300
Milage/Travel - Rec.	\$1,000	\$500	
Recreation Communication	\$1,500	\$1,700	\$200
Advertising	\$100	\$100	
After School Program Total	\$4,800	\$ 4, 80 0	
Total Budget 09 -10 FY	\$89,670	\$89,670	

Veazie PARKS AND RECREATION For the Six Months Ending December 31, 2010

0.000		100-050-50100-080	100-050-50100-060	100-050-50100-040	100-050-50100-010	100-050-50040-110	100-050-50040-100	100-050-50040-090	100-050-50040-080	100-050-50040-070	100-050-50040-060	100-050-50040-050	100-050-50040-040	100-050-50040-020	100-050-50040-010	100-050-50030-020	100-050-50030-010	100-050-50020-030	100-050-50020-020	100-050-50020-010	100-050-50010-020	100-050-50010-010		Account Number
Iotal EXPENSES		ADVERTISING - REC	STIPPLIES - BEC	RECREATION COMMINICATIONS	MILEAGE/TRAVEL-REC	SUMMER ADMISSIONS	AFTER SCHOOL PROGRAM	REC COMMUNITY PROGRAM	SPRING EGG HUNT	HALLOWEEN CARNIVAL	YOUTH LEAGUE	INSTRUCTIONAL COSTS	SUMMER TRANSPORTATION	FAMILY DANCE	PARK MAINTENANCE	RETIREMENT - REC	HEALTH INSURANCE - REC	WORKERS COMP - REC	MEDICARE - REC	FICA - REC	REC YOUTH WORKERS	EXPENSES: REC DIRECTOR		Description
89,670.00	100.00	2,100.00	1,700.00	500.00	5000.00	2,000.00	3 500 00	4 000.00	500.00	500.00	3 000 00	1,000.00	4 520 nn	5 00 00	1,200,00	2 300 00	7 500 00	1 500.00	750.00	3 300 00	18,000.00	31 200 00	į	Budgeted
6,134.91		162.28	164.93			248.40			200.03	258 33	(200 00)				194.37	104.37	110011	64.09	2/4.02	734.00	72.00	3 401 33		Expended December
55,563.35		841.01	766.96	321.72	1,814.79	536 68	1,397.28		5/0.98	846.11	500.00	4,099.51		74.60	74.50	4,146.52	527.46	524.08	2,240.96	18,413.00	16,691.32			Expended YTD
38%	100%	60%	55%	36%	40%	79%	65%	100%	(14%)	72%	50%	9%	100%	94%	46%	45%	65%	30%	32%	(2%)	47%		Kemaning	Percent
34,106.65	100.00	1,258.99	933,04	178.28	1,185.21	1,963.32	2,602.72	500.00	(70.98)	2,153.89	500.00	420,49	500.00	1,125.40	1,049.63	3,353.48	972.54	225.92	1,059.04	(413.00)	14,508.68		Kemaining	Amount

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EXPENSES Description Budgeted 89,670.00 Expended December 6,134.91 Expended YTD 55,563.35 Percent Remaining 38% Amount Remaining

34,106.65

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Account Number

To: William Reed; Town Manager

From: Gerry G. Martin; Fire Chief

Date: 01/12/2011

Re: Mid Year Budget Report



Per your request please find the following reports on the 2010-2011 Budget.

- 1) Copy of the 2010-2011 Budget Report that was accepted by the Budget Committee and Town Council.
- 2) December 2010 monthly report.
- 3) Detailed Incident Report from 1-1-2010 to 12-31-2010.
- 4) Payroll bread down for December.

Much of the Fire Department Budget is on track. The areas of concern that are being addressed are:

- 1) Call firefighter payroll
- 2) Fleet maintenance

We are looking at regionalization of fleet maintenance with Bangor Fire Department. I have been meeting with the Bangor Fire Department Chief and at this point I am waiting on his updates.

In conclusion I believe at this point I can stay within the overall budget.

MEMORANDUM

To: Chief Martin

From: Capt Metcalf

Date: January 10, 2011

Re: December 2010 monthly report



Report on the Fire Department December 2010

Incidents

100 - Fire, other Total - Fires	1 1	3.03% 3.03 %
321 - EMS call, excluding vehicle accident with injury Total - Rescue & Emergency Medical Service Incidents	20 20	60.61% 60.61 %
 500 - Service Call, other 521 - Water evacuation 571 - Cover assignment, standby, moveup 5711 - Mutual Aid Total - Service Call 	1 2 2 1 6	3.03% 6.06% 6.06% 3.03% 18.18 %
651 - Smoke scare, odor of smoke Total - Good Intent Call	1 1	3.03% 3.03%
743 - Smoke detector activation, no fire - unintentional Total - False Alarm & False Call	5 5	15.15% 15.15 %
Total	33	100.00%
	33	100.00%

Day of the Week	Number of Incidents
Sunday	3
Monday	6
Tuesday	3
Wednesday	10
Thursday	5
Friday	2
Saturday	4

Incidents by Time of Day

01:00:00 to 01:59:59 04:00:00 to 04:59:59 05:00:00 to 05:59:59 06:00:00 to 06:59:59 07:00:00 to 07:59:59 08:00:00 to 08:59:59 09:00:00 to 09:59:59 10:00:00 to 10:59:59 11:00:00 to 11:59:59 12:00:00 to 12:59:59 13:00:00 to 13:59:59 14:00:00 to 14:59:59 15:00:00 to 15:59:59 17:00:00 to 17:59:59 19:00:00 to 19:59:59 22:00:00 to 22:59:59 23:00:00 to 23:59:59	1 1 2 1 1 3 Shaded area represents daytime coverage 3 1 1 2 2 2 1 1 1 4
--	---

December Training

12/2/2010 1800 Respiratory Protection 1910.134,

Annual review of our required respiratory protection program which included gear donning and an SCBA confidence course. 13 Members in attendance.

12/3/2010 0730 Respiratory Protection 1910.134,

Annual review of our required respiratory protection program – make up as class was missed. I Member in attendance.

12/9/2010 1800 Pre-Incident Planning,

Conducted two table top scenarios involving a response to a structure fire and a response to a hazardous materials incident. Class focused on the Incident Management System and resource management. II Members in attendance.

12/16/2010 1800 Musculoskeletal Injuries

Class review of musculoskeletal injuries with practical exercises of proper splinting. 9 Members in attendance.

12/23/2010 1800 Split Training

Aerial Apparatus - Operations,

Review of aerial placement and operations – included setting aerial for roof vent operations and rescue from windows.

Ambulance Orientation

Review of ambulance operations including stretcher operation, equipment locations, assisting EMS providers, maintenance procedures and driving.

10 Members in attendance

12/30/2010 1800 Ladder Raise Fundamentals, - Practical exercises of proper carries and raising of ground ladders. 10 Members in attendance

Other Activities

12/3/2010 Public Education Activity – conducted a CPR class.

12/13/2010 Meeting – attended council meeting – Tower and communication update on agenda.

12/20/2010 Public Relations Activity – brought gift bags to school for all students. Gift bag consisted of a 9-volt battery for a smoke alarm, public education material and a free bowling pass.

12/20/2010 Meeting – attended council meeting – ambulance contract on agenda.

12/26/2010 Storm Coverage 2000-0700 Three covered station due to snow storm

12/30/2010 Hydrant Shoveling Detail 0945-1445

Memorandum

Date: March 16, 2010

To: Budget Committee

From: Chief Gerry Martin

RE: Proposed 2010 -2011 Fire Department Budget

This is my recommendation for the 2010-2011 Fire Department Budget to provide Fire & Rescue services to protect the citizens of Veazie. The total requested operational budget including Capital Expense for the Fire Department is \$243,997.00. This budget only contains increases in the personnel and payroll category and those increases are due to the full time employees union contracted pay raise. This year's budget request shows a \$6,408.00 increase in the Personnel Services section and no changes in the General Maintenance or Operations Section. We are also requesting again this year a \$5,000.00 capital expense for apparatus replacement and \$5,000 for a SCBA Bottle Replacement Program. The total budget request including the capital expense is \$6408.00 more than what was approved for the 2009-2010 fiscal year.

I am proposing the following changes in the Personal Services Section

- 1. \$250.00 increase in the Fire Chief Salary.
- 2. No change in the Assistant Chief Salary.
- 3. \$3661.00 increase in the Fire Fighter-Day Coverage area due to approved collective bargaining agreement pay raises. This also includes a \$2600 Fire Science degree/certificate stipend that is in the collective bargaining agreement.
- 4. \$500 increase in the Firefighter pay due to new pay schedule the council approved that corresponds to the new collective bargaining agreement that the full-time employees received effective July 1, 2008.
- 5. \$348.00 increase in the firefighter retirement fund.
- 6. \$361.00 increase in the Health Insurance.
- 7. \$81.00 increase in Medicare
- 8. \$579.00 increase in Social Security (FICA)
- 9. \$628.00 increase in Workers Compensation.

I am proposing the following changes in the Operations Section:

- 1. No Change in the Gasoline budget
- 2. No Change in the Annual Physicals
- 3. No Change in the Hepatitis B Expense
- 4. No Change in Annual TB Vaccine
- 5. No Change in the NFPA Code Subscription.
- 6. No Change in the Radio repair category.
- 7. No Change in Training Tuition

For future planning purposes we will be replacing the SCBA Bottle Replacement Program Capital Expense line item for budget year 2011-2012 with a Turn-Out Gear Replacement Program. The new NFPA guideline for turn-out gear requires that the Reflective shell has to be replaced every 5 years and the entire set has to be replaced every 10 years. The current cost for replacing a set of turn-out gear exceeds \$1000.00. We had obtained a grant about 3 years ago to update all fire department personnel's gear to include the drag rescue device so all department gear will need replacement at the same time.

These are my recommendations for an effective Fire Department budget to provide us with the resources to prepare for and quickly respond to any emergency that may occur in the community.

This request is being submitted for your review and suggestions. I look forward to meeting with you in the future to work out the final request for the council.

Respectfully Submitted

Gerry Martin
Fire Chief
Veazie Fire Department

FIRE DEPARTMENT BUDGET

Call Firefighters		2009-2010	2010-2011	CHANGE
Asst. Chief Salary	Personnel			7
Asst. Chief Salary				1
Fire Fighter-Day Coverage				
Call Firefighters				\$0.00
Retirement		\$93,318.00		
Health Insurance				
Medicare				
Social Security (FICA) \$9,345.00 \$8,924.00 \$379.00 \$829.24 \$00 \$379.00 \$829.24 \$00 \$379.00 \$829.24 \$00 \$379.00 \$829.20 \$00 \$22.300.00 \$82.80 \$00				
Worker's Compensation				
Total Personnel Budget			\$9,924.00	\$579.00
Sections Section Sec	vvorker's Compensation	\$10,132.00	\$10,760.00	\$628.00
Section Sect	Total Personnel Budget	\$182,239.00	\$188,647.00	\$6,408.00
Annual Physicals \$2,500.00 \$2,500.00 \$0.00	Operations			
Annual Physicals \$2,500.00 \$2,500.00 \$0.00	Gasoline	\$2,200,00	#2 200 00	
Hepatitis B Expense				
EMS Recertification				
Radio Repair \$2,000.00 \$2,000.00 \$0.00				
NFPA Code Subscription			\$700.00	\$0.00
Dues & Publications				
Uniforms				
Fire Prevention				
Training Tuition				
Training Instructor Fees				
Training Travel				
Sanual TB Vaccine				
Sequested Capital Expenses State				
Small Mechanical Equipment \$800.00 \$4,500.00 \$0.00 Issue Equipment \$4,500.00 \$4,500.00 \$0.00 Issue Equipment \$2,500.00 \$2,500.00 \$0.00 Issue Equipment \$2,500.00 \$1,400.00 \$0.00 Issue Equipment \$1,400.00 \$1,400.00 \$0.00 Issue Equipment \$1,000.00 \$1,000.00 \$0.00 Issue Equipment \$1,750.00 \$1,750.00 \$0.00 Issue Equipment \$1,750.00 \$1,750.00 \$0.00 Issue Equipment \$2,000.00 \$5,600.00 \$0.00 Issue Equipment \$2,000.00 \$5,600.00 \$0.00 Issue Equipment \$450.00 \$450.00 \$450.00 Issue Equipment \$450.00 \$450.00 \$450.00 Issue Equipment \$227,589.00 \$233,997.00 \$6,408.00 Issue Equipment \$227,589.00 \$5,000.00 \$5,000.00 Issue Equipment \$5,000.00 \$5,000.00 \$5,000.00 Issue Equipment \$5,000.00 \$5,000.00 \$5,000.00 Issue Equipment \$227,589.00 \$233,997.00 \$6,408.00 Issue Equipment \$5,000.00 \$5,000.00 \$5,000.00 Issue Equipment \$6,000.00 \$6,000.00 \$6,000.00 Issue Equipment \$6,000.	Communication			
Small Mechanical Equipment \$800.00 \$800.00 \$0.00	Total Operations Budget	\$18,650.00	\$18,650.00	\$0.00
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Same Equipment	Out II Market State of Control			
Scientification Scientific				<i>\$0.00</i>
\$1,400.00 \$1,400.00 \$0.00				\$0.00
Signature Sign				\$0.00
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Sinit 190				\$0.00
Sample S				
Maintenance Contracts \$5,600.00 \$0.00 Supplies General \$2,000.00 \$2,000.00 \$0.00 SMS Equipment \$450.00 \$450.00 \$0.00 Fraining Materials \$450.00 \$450.00 \$0.00 State of the contracts \$26,700.00 \$2,000.00 \$0.00 State of the contracts \$26,700.00 \$20.00 \$0.00 State of the contracts \$26,700.00 \$20.00 \$0.00 State of the contracts \$26,700.00 \$20.00 \$20.00 State of the contracts \$200.00 \$20.00 \$20.00 State of the contracts \$200.00 \$20.00 \$20.00 State of the contracts \$200.00 \$20.00 \$20.00 State of the contracts \$20.00 \$20.00 <td></td> <td></td> <td></td> <td></td>				
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Requested Capital Expenses ruck Reserve Fund	otal General Maintenance	\$26,700.00	\$26,700.00	\$0.00
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CBA Bottle Replacement Program \$5,000.00 \$5,000.00	Requested Capital Expenses			
CBA Bottle Replacement Program \$5,000.00 \$5,000.00	ruck Reserve Fund	AF 022.53		
otal Fire Department & Capital				
otal Fire Department & Capital \$237,589.00 \$243,997.00 \$6,408.00	COA DULLE REPLACEMENT Program	\$5,000.00	\$5,000.00	
	otal Fire Department & Capital	\$237,589.00	\$243,997.00	I6,408 00

Fire Response	\$43,631.00
Annual Respirator Physicals	
20 person @ \$100.00 ea	\$2,000 .00
20 person @ 1 hour	20 hours
\$13.59 per hour department wage average	\$270.00
Fire Response	11 Responses
10 person @ 4 hours X 11 Calls	440 hours
\$13.59 per hour department wage average	\$5,980.00
Hazardous Condition	14 Responses
10 person @ 4 hours X 10 Calls	400 hours
\$13.59 per hour department wage average	\$5,436.00
Mutual Aid	15 Responses
6 person @ 2 hours X 15 Calls	180 hours
\$13.59 per hour department wage average	\$2,446.00
Service Call	20 Responses
10 person @ 2 hours X 20 Calls	400 hours
\$13.59 per hour department wage average	\$5,436.00
Good Intent Call	12 Responses
10 person @ 2 hours X 12 Calls	240 hours
\$13.59 per hour department wage average	\$3,262.00
Burn Permit inspections	45 Responses
1 person @ 1 hours X 45 Calls	45 hours
\$19.85 per hour department wage average	\$893.00
False Alarm	22 Responses
10 person @ 2 hours X 22 Calls	440 hours
\$13.59 per hour department wage average	\$5,980.00
Citizen Complaint	2 Response
4 person @ 2 hours X 2 Calls	16 Hours
\$13.59 per hour department wage average	\$217.00
Storm Coverage	7 storms
4 person @ 12 hours X 7 events	336 hours
\$13.59 per hour department wage average	\$4,566.00
Overtime costs	
2 person @ 10 hours per month	240 hours
29.77 per hour department wage average	\$7,145.00

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EMS Response	\$18,802.00
Hep B Expense	\$500.00
Ems Recertification Expense	\$700.00
CLIA Fee	\$100.00
Annual TB Test	
20 person cost of shot and reading results @ \$15.00	\$300.00
20 person @ 2 hours	40 hours
\$13.59 per hour department wage average	\$544.00
EMS Equipment	\$450.00
EMS Reports and Documentation	
30 hours a month	360 hours
\$13.59 per hour department wage average	\$4,892.00
EMS Response	150 Responses
4 person @ 2 hours X 150 Calls	1200 hours
\$13.59 per hour department wage average	\$16,308.00

Capital Expense	\$32,100.00
Gasoline expenses	\$2,300.00
Uniforms	\$1,500.00
Communications	\$2,300.00
Issue Equipment	\$4,500.00
Firefighting Equipment	\$2,500.00
Car 190 Maintenance	\$1,750.00
Engine 191 Maintenance	\$2,500 00
Engine 192 Maintenance	\$1,000.00
Ladder 195 Maintenance	\$2,000.00
Rescue 198 Maintenance	\$1,750.00
SCBA Bottle Replacement Program	\$5,000,00
Truck Replacement fund	\$5,000.00

	Small Engine Maintenance and Inspections	\$5,564.00
	Small Engine Periodic maintenance parts and equipment	\$80 0 .00
	28 hours per month	240 hours
•	\$19.85 per hour department wage average	\$4,764.00
	Hydrant Maintenance & Testing	\$2,346.00
	Hydrant Testing	
	3 hours per month	36 hours
	\$19.85 per hour department wage average	\$715.00
	Hydrant Clearing after Snowstorm	
	40 hours per month for 3 months	120 hours
	\$13.59 per hour department wage average	\$1,631.00
	Apparatus Maintenance & Inspections	\$33,348.00
	140 hours per month	1680 hours
	\$19.85 per hour department wage average	\$33,348.00
	Hose Testing	\$667.00
	4 hours per month	48 hours
	\$13.59 per hour department wage average	\$667.00

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EMS

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52.74%

Other

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Incident by Incident Type With Detail Date Range: From 1/1/2010 To 12/31/2010

	The state of the s
Incident	
Used in Ave.	
Average Response Time	

Incident Type	Incident	Used in Ave.	Average Response Time		
Disc.	Count	Kesp.	HH:MM:SS	Total Loss	Total Value
Fire, other	ယ	ىد	00.07.28	÷ 1	•
Building fire	Δ	» (00:07:20	\$1,050.00	\$151,000.00
Orabina fire confired to sentilize	٠ (.	4	00:08:05	\$237,046.00	\$1,364,700.00
Descripting tile, contined to container	,	<u></u>	00:05:47		
rassenger venicle lire			00:09:20		
Forest, woods or wildland fire	4	2	00:07:14		
Brush, or brush and grass mixture fire	2	2	00:09:23		
Grass fire) 4	L-4	00:06:47		
Total Fire:	17	14	00:07:51	\$238.096.00	\$1 \$1\$ 700 00
EMS/Rescue					91,010,700.00
Medical assist, assist EMS crew	ω	<u></u>	00:14:08		
EMS call, excluding vehicle accident with injury	164	153	00:08:39		
Vehicle accident with injuries	ω	3	00:07:14		
Motor vehicle accident with no injuries	1				
Rescue or EMS standby	2				
Total EMS/Rescue:	173	157	00:08:40		000
Hazardous Condition					
Gasoline or other flammable liquid spill	_		00:00:16		
Gas leak (natural gas or LPG)	_	_	00:05:29		
Carbon monoxide incident	,		00:07:16		
Electrical wiring/equipment problem, other			00:22:09		
Tree on wires	-		00:01:23		
Utility wire down other then power line.	,				
Total Hazardous Condition:	6	5 5	00:07:18		The state of the s
Service Call					
INC027 (3 nn)	,				
incori (5.00)	Pag	Page 1 of 3		Printed: 01/01/2011 09.44-44	011 09,44-44

Note: The incident count used in averages does not include the following

Not completed incidents, Mutual Aid Given, Other Aid Given, Cancelled in Route, Not Priority, Fill-In Standby, No arrival and Invalid Dates/Times.

Incident Type	Incident Count	Used in Ave. Resp.	Average Response Time	}	i
Service Call - (Continued)				1 0(3) C8S	l otal Value
Service Call, other	13	Л	00.06.34		
Burn Permit	16	1,0	00:06:24		
Water evacuation	ယ င်	1	00:03:09		
Smoke or odor removal	hand 1	_	00.16.45		
Assist police or other governmental agency	2	<u> </u>	00.10.40		
Public service	6	، در	00:07:31		
Assist invalid		→ (00:11:40		
Cover assignment, standby, moveup	. در	•	00.02.10		
Mutual Aid	Cs. (
Total Service Call:	50	23	00:06:45		
Good Intent					
Good intent call, other	p	_	00:15:10		
Dracer: had fire	. 19				
Emple and defect	4	2	00:11:29		
Smoke scare, odor of smoke	8	7	00:09:57		
Total Good Intent:	22	10	00:10:47	MANAGA (MANAGA MANAGA M	(A)
False Call					
False alarm or false call, other		—	00:11:31		
Municipal alarm system, malicious false alarm	-	jacok	00:10:38		
System malfunction, other	1				
Smoke detector activation due to malfunction	12	12	00:11:03		
Alarm system sounded due to malfunction	6	6	00:07:20		
Smoke detector activation, no fire - unintentional	34	34	00:10:14		
Detector activation, no fire - unintentional	2	2	00:05:50		
Alarm system sounded, no fire - unintentional	2	2	00:07:12		
Total False Call:	59	58	00:09:53		
Other					
Citizen complaint		pound '	00:04:27		
Total Other:	,4	1	00:04:27		The Control of the Co

INC027 (3.00)

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Note: The incident count used in averages does not include the following

Not completed incidents, Mutual Aid Given, Other Aid Given, Cancelled in Route, Not Priority, Fill-In Standby, No arrival and Invalid Dates/Times.

Page 2 of 3

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	Incident Type
Total Incident Count:	
328	Incident Count
268	Used in Ave. Resp.
	Average Response Time HH:MM:SS
\$238,096.00 \$1,515,700.00	Total Loss
\$1,515,700.00	Total Value

INC027 (3.00)

Page 3 of 3

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	Veazie Fire Depa	Department Payroll		2010						
2	Decem	•		1000						
ω						7				Manager Committee Committe
4 1			RATE	TOT HRS	Work	Ind Train	12/2/2010	10	12/16/2010	12/23/2010
ט ט	1900 Gerry G. Martin	Chief		4	1101.	III DI II	<u>Iraining1</u>	Training2	Training3	Training4
1 6	1901 Carl B. Tenney	A/C		0						
3	1902 Capt. Pete Metcalf	CaptFFII/EMT-I	\$22.21	27.25	17.25		1	.1		
α	1903 Lt. David Hjorth	LEFF	\$13.49	44.5	_		outy 3 E	duty	duty	duty
3 6	1904 Lt. Nick Sirois	FFII/EMT-I	\$17.48	2	-		2.5	C.	2	The state of the s
d	1905 Lt. Ken Roy	FFI/EMT-I	\$16.44	37.25			outy		duty	duty
1	1906 Lt. Scott Kigas	LTF=	\$14.16	_			2.5	ω	2.5	No. of the latest and
12	1907 Scott Ireland	T	\$13.49	24.5			3			
13	1908 Tyler Morrison	FFII/EMT	\$14.16	0			7	2	2	2.5
-	1909 John Manter	干	\$13.49	23.25			3 m			
	016			0			2.3	U	2	ω
1 0	1911 Barrett McMullan	Prob FF	\$9.30	7.5) n	3		PROPERTY AND ADDRESS OF THE PROPERTY ADDRESS OF THE PROPERTY AND ADDRESS OF THE PROPERTY AND ADDRESS OF THE PROPERTY ADDRESS OF THE PR
3 =	1912 lony Levesque		\$9.30	11.75			27.0	s c		
àā	1913 David Jones		\$13.49	0	To the second se		1.0	0		
3 6	1914 Dennis Farnham	Prob FF	\$9.30	6.75	100					
	1915 Alec Johnston	Prob FFI	\$9.30	12.5) n			2.75
	1916 Matthew Vinal	T	\$9.30	18.75	သ .5	1	2.3			Annual Company of the
-	1917 William Lovejoy	1	\$10.11	11.5			3			2.75
-	1918 Jacob Cyr	Pre-App FF	\$8.99	9.75		The state of the s	2,3)		
25	1919 Andrew Rios	T	\$9.30	29.25	5		2.5	w c	2 2	2.75
	1001			0					1	4.10
	1927			0						
	1923 Dannis Madas			0						***************************************
—	1924 Robert Callant	FFII/EMT	\$14.16	56.5	22		2.5	ω 	2	اد
	1025		\$16.38	13.25			2.5	ω	-	ی د
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3 3	The state of the s			Total Work Hours	ours	48.75		FMS Hours		105
3 0	AND THE PARTY OF T			Total Individual Hours	al Hours	1.5		- 10010		/8/
3 0				Total Call Hours	ITS	183		Fire Total \$		3 3 3 3
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3 0				TOTAL \$,	\$4,536.63				\$1,071.30
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Incidents by Time of Day

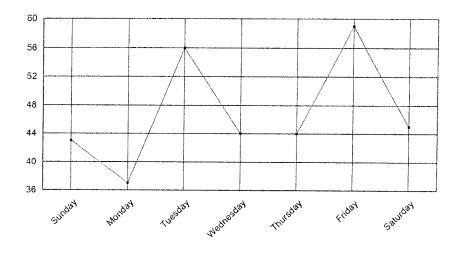
Date Range: From 1/1/2010 To 12/31/2010

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Incidents by Day of Week

Date Range: From 1/1/2010 To 12/31/2010

Day of the Week	Number of Incidents
Sunday	43
Monday	37
Tuesday	56
Wednesday	44
Thursday	44
Friday	59
Saturday	45



INC014 (3.00) Page 1 of 1 Printed 01/01/2011 at 12.56:58

Average Response Time by Time of Day

Report Period: From 1/1/2010 To 12/31/2010

Time	Count	Count in Average	Average Response Time HHMMSS
00:00:00 to 00:59:59	5	5	00:13:41
01:00:00 to 01:59:59	5	4	00:16:00
02:00:00 to 02:59:59	5	5	00:13:51
03:00:00 to 03:59:59	4	1	00:11:57
04:00:00 to 04:59:59	5	4	00:10:02
05:00:00 to 05:59:59	18	12	00:11:37
06:00:00 to 06:59:59	8	5	00:09:41
07:00:00 to 07:59:59	9	7	00:07:57
08:00:00 to 08:59:59	20	14	00:06:05
09:00:00 to 09:59:59	24	18	00:06:57
10:00:00 to 10:59:59	20	13	00:05:50
11:00:00 to 11:59:59	17	14	00:07:55
12:00:00 to 12:59:59	15	13	00:06:25
13:00:00 to 13:59:59	21	16	00:06:18
14:00:00 to 14:59:59	18	16	00:07:25
15:00:00 to 15:59:59	18	17	00:06:05
16:00:00 to 16:59:59	20	18	00:07:25
17:00:00 to 17:59:59	18	17	00:08:49
18:00:00 to 18:59:59	24	21	00:09:13
19:00:00 to 19:59:59	17	13	00:11:08
20:00:00 to 20:59:59	8	8	00:08:12
21:00:00 to 21:59:59	10	10	00:14:06
22:00:00 to 22:59:59	10	9	00:12:28
23:00:00 to 23:59:59	9	8	00:13:11
Totals:	328	268	

Avg Response Time is bosed on the time it's row @ dispatch and unit on scene.

False Alarms Report

Date Range: From 1/1/2010 To 12/31/2010
District(s) Selected: ALL"

Address

. A G G C C C C	Incident	Alarm Date/Time	, , ,	
District - No Valid District Entered		THE PARTY OF THE P	Day of Week	Incident Type
1 Flann Ct	i			
# # 1088 Of	2010167	07/07/2010 02:55:20	Wednesday	2
:	2010177	07/25/2010 14:02:01	Sunday	733 - Smoke detector activation due to malfunction
: :	2010178	07/26/2010 20:24:12	Monday	,
: :	2010179	07/27/2010 07:20:05	Thorday	Ċ
3	2010190		Luesday	À
3	2010204		Luesday	735 - Alarm system sounded due to malfunction
3	2010250		Sunday	743 - Smoke detector activation, no fire - inintentional
3	0030104	10/19/2010 10:03:39	Tuesday	733 - Smoke detector activation due to make illustrational
=	2010224	09/19/2010 09:04:57	Sunday	743 - Smoke detector accivation due to maintenen
3	2010225	09/21/2010 09:38:25	Tuesdav	743 - Smoke detector acrivation, no fire - unintentional
=	2010243	10/05/2010 19:50:40	Tuesday	7/3 Smale 1.
=	2010017	01/18/2010 18:59:21	Monday	7/2 Service delector activation, no fire - unintentional
=	2010039	02/19/2010 07:23:00	Friday	743 Comple 1-1
=	2010097	04/10/2010 13:32:35	Saturday	743 - Smoke detector activation, no fire - unintentional
=	2010074	03/30/2010 17:27:05	Tuesday	733 - Smoke detector activation, no fire - unintentional
=	2010075	03/30/2010 18:59:11	Tuesday	733 Smale detector activation due to malfunction
=	2010076	03/30/2010 22:54:16	Tuesday	733 - Smoke detector activation due to malfunction
=	2010078	03/31/2010 13:17:13	Wednesday	733 - Smoke detector activation due to malfunction
1 Figure St	2010296	12/01/2010 13:50:32	Wednesday	743 - Smoke detector activation due to malfunction
r riagg of	2010292	11/26/2010 14:13:45	Friday	743 - Smoke detector activation, no fire - unintentional
=	2010298	12/02/2010 08:16:39	Thursday	743 - Smoke detector activation, no fire - unintentional
=	2010229	09/27/2010 21:26:27	Monday	743 - Smoke detector activation, no life - unintentional
3	2010220	09/12/2010 00:51:17	Sunday	743 - Smoke detector activation
=	2010275	11/14/2010 18:07:19	Sunday	743 - Smoke detector activation
3	2010198	08/13/2010 08:46:37	Friday	743 - Smoke detector activation — C
1 Flage St. 111	2010157		Wednesday	743 - Smoke detector activation no fire unintentional
3 CO () = = 1	201024/	10/15/2010 10:29:37	Friday	745 - Alarm system sounded, no fire - unintentional
1 Flagg St; 2nd floor	2010128	05/10/2010 13:31:15	Sunday Monday	743 - Smoke detector activation, no fire - unintentional
INC033 (3.00)		Dage 1 of 1	,	- unintentional
		CT CT C		

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Subject of the subjec		3 Flagg St; 2nd floor	:	=	#	# # # # # # # # # # # # # # # # # # #	3 Flagg St;	=	:	:	2	1 2000	3 Flapp St	3 \$ (2 Silver Ridge	=	:	" State St	14 Moosenead Rd; Fogler		=			1290 State St	1134 Chase Rd	1117 Main St	1055 School St; 10		3	3	=	" "	1040 Sepant St	1 Flagg Strapt 200	1 Flago Strant III	1 Floor Storage Storage State of	District - No Valid District Entered Continued	Address
59		2010031	2010104	2010116	2010244	2010269	2010192	2010102	2010160	2010162	2010112	2010121	2010135	2010313	2010216	2010070	2010174	2010172	2010277	2010314	2010249	2010125	2010094	2010004	2010170	2010161	2010264	2010289	2010263	2010197	2010108	2010137	2010191	2010308	2010150	Continued	Continue	Incident
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	Tuesday	Finay	Fire	Friday	Saturday	Tuesday	Saturday	I uesday	Tunadar	Wednesday	Sunday	Sunday	Wednesday	Wednesday	Saturday	Tuesday	Teronical y	Monday	Monday	Tuesday	Tuesday	Wednesday	Thursday	Friday	luesday	Saturday	raonday	Manual	Friday	Wednesday	Wednesday	Friday	Friday	Friday	Saturday		Day of Week	!
101101101101101	743 - Smoke detector activation, no fire - unintentional	/43 - Smoke detector activation, no fire - unintentional	/43 - Smoke detector activation, no fire - unintentional	7/12 C1	743 - Smoke detector activity in the - unintentional	744 - Detector activation no fine - minitentional	744 - Detector activation no fire unintentional	743 - Smoke detector activation, no fire - unintentional			743 - Smoke detector activation due to malfunction	733 - Smoke detector activation, no life - unintentional	743 - Smoke detector activation and for	743 - Smoke detector activation no feet	743 - Smoke detector activation no fire incitation	735 - Alarm system sounded due to malfinction	/33 - Alarm system sounded due to malfunction	730 - System mailtunction, other	720 C	7/3 Cmol- 1	733 Cmol- 1.	743 - Smoke datasta	745 - Alarm system sounded no find function	733 - Smoke detector activation due to molecular	733 - Smoke detector activation due to malfunction	700 - False alarm or false call, other	711 - Municipal alarm system, malicious false alarm	/43 - Smoke detector activation, no fire - unintentional	742 F. Alarm system sounded due to malfunction	735 Alam and activation, no fire - unintentional	743 - Smole detectance:	, ⊳ (733 - Smoke detector activation, no fire - unintentional	743 - Smoke detector activation, no fire - unintentional	743 - Smoke detector		Incident Type	

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INC033 (3.00)

Page 2 of 2

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MEMORANDUM

To: Chief Martin

From: Capt Metcalf

Date: February 7, 2011

Re: January 2011 monthly report



Report on the Fire Department January 2011

Incidents

100 - Fire, other Total - Fires	1 1	3.13% 3.13 %
 321 - EMS call, excluding vehicle accident with injury 322 - Vehicle accident with injuries 381 - Rescue or EMS standby Total - Rescue & Emergency Medical Service Incidents 	20 1 1 22	62.50% 3.13% 3.13% 68.75 %
423 - Refrigeration leak Total - Hazardous Conditions (No fire)	1 1	3.13% 3.13%
 550 - Public service assistance, other 551 - Assist police or other governmental agency 553 - Public service Total - Service Call 	1 1 1 3	3.13% 3.13% 3.13% 9.38 %
611 - Dispatched & cancelled en route Total - Good Intent Call	1 1	3.13% 3.13 %
 743 - Smoke detector activation, no fire - unintentional 745 - Alarm system sounded, no fire - unintentional Total - False Alarm & False Call 	3 1 4	9.38% 3.13% 12.50%
Total	32	100.00%

Day of the Week	Number of Incidents
Sunday	8
Monday	8
Tuesday	5
Wednesday	3
Thursday	2
Friday	5
Saturday	1

Incidents by Time of Day

04:00:00 to 04:59:59 05:00:00 to 05:59:59 06:00:00 to 06:59:59 07:00:00 to 07:59:59 08:00:00 to 08:59:59 09:00:00 to 09:59:59 10:00:00 to 10:59:59 11:00:00 to 11:59:59 12:00:00 to 12:59:59 13:00:00 to 13:59:59 14:00:00 to 14:59:59 15:00:00 to 15:59:59 16:00:00 to 16:59:59 17:00:00 to 17:59:59 18:00:00 to 18:59:59 19:00:00 to 19:59:59 20:00:00 to 20:59:59 23:00:00 to 23:59:59	2 1 2 1 1 2 2 3 1 4 1 1 3 2 1 2 1 2	Shaded area represents daytime coverage
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January Training

1/6/2011 1800 Salvage Cover Operations,

Review of salvage cover operations which included a classroom presentation on salvage and 3 practical evolutions. Included training on a new portable trash pump. 14 members in attendance.

1/13/2011 1800 Responding to Natural Gas Emergencies,

Mike Boggs of Bangor Natural Gas came in a provided a class on understanding, responding to and the handling of natural gas emergencies. 17 members in attendance.

1/16/2011 0900-1200

Conducted driver training and apparatus familiarization with Engine 192. 2 members in attendance

1/20/2011 1800 Annual Required Training -Bloodborne Pathogens

Required training on the review of bloodborne pathogens and communicable disease. Also covered a review of departments exposure control policy. 12 members in attendance

1/21/2011 1030 Annual Required Training –Bloodborne Pathogens

Annual review of our required exposure control policy – make up as class was missed. I Member in attendance.

1/27/2011 1800 Annual Required Training –

Required training on towns sexual harassment policy, hazardous communication policy and lock out/tag out policy. Also reviewed new radio reprogramming features and operations. 14 members in attendance

1/27/2011 1600 Annual Required Training -Bloodborne Pathogens

Annual review of our required exposure control policy – make up as class was missed. I Member in attendance.

1/28/2011 0900 Annual Required Training –Bloodborne Pathogens Annual review of our required exposure control policy – make up as class was missed. I Member in attendance.

1/28/2011 1400 CPR Instructor Update Training Completed online instructor updates for CPR. 1 member in attendance.

Other Activities

1/3/2011 Meeting – attended council meeting – Public Hearing on tower ordinance.

1/12-13/2011 Storm Coverage 1730-0700 Two covered station due to snow storm

1/15/2011 Public Relations Activity – Installed and secured a rear facing car seat for a citizen. Task was completed by Lt. K. Roy who is a certified car seat technician

1/20-21/2011 Storm Coverage 1900-0700 Two covered station due to snow storm

1/23/2011 Hydrant Shoveling Detail 0730-1230

1/31/2011 Meeting – attended council meeting – 2 items on agenda that discussed departmental budgetary review and a discussion on a departmental services review

\$904.64 \$1,293.50	Other Total \$	Other Total	\$5,253.12		TOTAL \$		7	
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	Fire Total \$		151	JLS	Total Call Hours			
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MEMORANDUM

To:

Chief Martin

From:

Captain Metcalf

Date:

April 4, 2011

Re:

March Monthly Report



Incidents

111 - Building fire Total - Fires	1	2.94% 2.94 %
 311 - Medical assist, assist EMS crew 321 - EMS call, excluding vehicle accident with injury Total - Rescue & Emergency Medical Service Incidents 	2 13 15	5.88% 38.24%
413 - Oil or other combustible liquid spill Total - Hazardous Conditions (No fire)	1	2.94% 2.94 %
500 - Service Call, other 5001 - Burn Permit 522 - Water or steam leak 542 - Animal rescue 551 - Assist police or other governmental agency 553 - Public service 571 - Cover assignment, standby, move-up Total - Service Call	1 3 1 1 2 2 2 2 12	2.94% 8.82% 2.94% 2.94% 5.88% 5.88% 5.88% 35.29%
 733 - Smoke detector activation due to malfunction 743 - Smoke detector activation, no fire - unintentional 745 - Alarm system sounded, no fire - unintentional Total - False Alarm & False Call 	1 3 1 5	2.94% 8.82% 2.94% 14.71 %
Total	34	100.00%

Day of the Week	Number of Incidents
Sunday	5
Monday	6
Tuesday	3
Wednesday	4
Thursday	3
Friday	6
Saturday	7

March Training

3/3/2011 1800 Tactics Review

Review of fireground tactics using computer simulation.

14 members in attendance

3/10/2011 1800 Technical Rescue Equipment Review

Review of carried technical rescue equipment and a review of haul systems, rescue knots and confined space hoist

12 members in attendance

3/24/11 1800 EAP Review

EAP came in to provide an overview of their services

1830 EMS/Respiratory Emergencies

Review and care of respiratory emergencies.

14 members in attendance

3/24/2011 1700 AVOC train the trainer

Lt Sirois attended an ambulance vehicle operations course instructor train the trainer in Augusta

3/31/2011 1800 Skills

Went to Bangor Fire Departments training site and conducted two evolutions. Evolution 1: raising a ground ladder to second floor window and conduct a vent/enter/search activity. Evolution 2: climb aerial to 2nd floor balcony with 2½ hose and 1¾ high-rise hose. Connect 1¾ to 2½ and descend stairway to fire room. Primary search was also conducted by crew. 15 members in attendance

Other Activities

3/17/2011 Public Education 0800-1200 Lt Sirois conducted a community CPR class

3/17/2011 Meeting 1600-1730

Lt Sirois attended a Penobscot County response plan meeting

3/17/2011 Meeting 1800

Fire Officer Meeting to discuss current standard operating guidelines

3/17/2011 Maintenance 1800 Monthly ladder inspections were completed

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MEM # GON

Year End Report 2010



MISSION STATEMENT

As members of the Veazie Police Department our mission is to provide a professional community-oriented police service. We are committed to creating and maintaining an active community partnership and assisting citizens in identifying and solving problems to improve the quality of life in our community. We are dedicated to protecting life, property, and maintaining order while assuring fair and equal treatment to everyone.





Veazie Police Department

Mark Leonard, Chief of Police 1084 Main Street Veazie, ME 04401-7091 Tel / Fax (207) 947-2358

To: William Reed; Town Manager

From: Mark E Leonard; Chief of Police

Date: 01-10-11

Re: Year End/ Budget Report

Per your request please find the yearend report and the end of year budget update for the police department. A snap shot of what is included is as follows:

- 1) Department Photo: (from left) Off. Justin Angelo, Off. Tucker Bonnevie, Off. Tyler Morrison, Sgt. Paul Haslam, Chief Mark Leonard, Sgt. Keith Emery, Off. Brian Sirois, Off. Kevin Sirois, Off. Ralph Bridges, Off. Jason Boden (missing from photo Off. Dain Bryant)
- 2) Reprint of FY 10-11 budget report that was presented and accepted by the budget committee
- 3) Budget report ending 12-31-10: 51% or \$176,083.70 remaining. Only area of concern is overtime where I have 8% or \$730.81 remaining. This is mostly because of two extended/ unplanned sickness.
- 4) Department Stats:

Total Calls for Service: 2657 or 221.4 per month Total Criminal/Civil and Traffic Citations: 314 or 26 per month

Total Written Warnings: 936 or 78 per month

5) Vehicle Photos:

Marked 2010 Dodge Charger- 34089 miles Marked 2009 Dodge Durango-26122 miles (not pictured) Unmarked 2007 Dodge Charger- 110947 miles

I look forward to meeting with you and discussing this in person. If you need anything added to the report or need further details on something that is in the report please don't hesitate to ask me.







Veazie Police Department

Mark Leonard, Chief of Police 1084 Main Street Veazie, ME 04401-7091 Tel / Fax (207) 947-2358

To: Veazie Budget Committee Members

CC: William Reed; Veazie Town Manager Veazie Town Council Members

From: Mark E Leonard; Chief of Police

Date: 04-07-2010

Re: Proposed Police Department Budget for FY 10-11

Again this year as I have done in past years I would like to start by saying thank you the members of the budget committee for agreeing to participate in the budget process for the Town of Veazie. The budget that I am presenting again this year is very conservative but will continue to allow the Police Department to provide the level of service that the community has come to expect without sacrificing the safety of the residents of the Town of Veazie or the Officers that provide this safety.

In the pages that follow you will see the recommendations for the 2010-2011 Police Department Budget. This proposed budget shows an overall decrease of \$10,000.00 under FY 09-10's budget. This figure takes into account the total impact on the Town of Veazie's FY 10-11 Budget including reserve accounts and capital expenditures.

Below you will find a copy of the entire budget as proposed and then I will be discussing it further in the pages that follow.

Proposed Police Department Budget for FY 10-11

	<u>09-10 FY</u>	<u>10-11 FY</u>	<u>Change</u>	
<u>Personnel</u>				
Payroll/Salaries	\$216,500.00	\$216 E00 0	0	
Overtime	\$9,000.00	\$216,500.0 \$9,000.00		
Medicare	\$3,390.39	\$3,390.39		
FICA	\$14,505.50	\$14,505.50		
Workers Comp	\$5,953.75	\$5,953.75	,	
Health Insurance	\$30,928.54	\$30,928.54	i	
Retirement	\$13,050.19	\$13,050.19		
Total Personnel	\$293,328.37	\$293,328.3	•	
	4200,020.37	Ψ 233,328.3 ,	1	
Operations				
Communications	\$5,000.00	\$5,000.00		
Training	\$6,000.00	\$6,000.00		
Animal Control	\$4,600.00	\$4,600.00		
Lab Fees	\$500.00	\$500.00		
Dues and				
Membership	\$500.00	\$500.00		
Ammo Uniforms	\$1,500.00	\$1,500.00		
Personnel Evaluation	\$3,500.00	\$3,500.00		
Crossing Guard	\$2,000.00 \$2,800.00	\$2,000.00		
DARE	\$1,500.00	\$2,800.00		
Office Supplies	\$1,725.00	\$1,500.00 \$1,725.00		
Computers/	Ψ1,725.00	\$1,725.00		
Maintenance	\$1,500.00	\$1,500.00		
Issued Equipment	\$1,500.00	\$1,500.00		
Community Policing	\$750.00	\$750.00		
Equipment Repair	<u>\$750.00</u>	\$750.00		
Total Operations	<u>\$34,125.00</u>	\$34,125.00		
Vehicle Maintenance				
Cruiser Repair	\$9,000.00	\$9,000.00		
Gasoline	\$12,000.00	\$12,000.00		
Total Vehicle		<u> </u>		
Maintenance	\$21,000.00	\$21,000.00		
Total Budget	\$348,453.37	\$348,453.37		0.00%
		, , , , , , , , , , , , , , , , , , , ,		0.0078
Reserves			Chan	
Cruiser	\$20,000.00	\$10,00 0 .00	Change	
Police Safety Equip	\$2,000.00	\$2,000.00	\$10,000.00	
VEMA	\$2,000.00	\$2,000.00		
<u>Capital</u>	\$4,000.00	\$4,000.00		
Total Impact	\$27 <i>6 45</i> 2 27			
rotar impact	\$376,453.37	\$366,453.37	-10,000.00	

Proposed Police Department Budget for FY 10-11

Again for the FY 10-11 budget cycle we were asked to present the budgets in a program orientated form much like we switched to two budget cycles ago. The proposed FY 10-11 Police Budget is split into three sections. The first program is community policing/ crime prevention, the second program is training and the third program is operations. In the next few pages I will talk about each of the above programs and discuss what we are currently doing. This can only occur with adequate but conservative funding, which in my opinion is what is requested. I hope that each of you will agree and support the budget as presented.

Program 1- Community Policing/ Crime Prevention:

Community Policing is a collaborative effort between the police and the community that identifies problems of crime and disorder and involves all elements of the community in the search for solutions to these problems. Community Policing offers a way for law enforcement to help re-energize our community. Developing strong, self-sufficient communities is an essential step in creating an atmosphere in which serious crime will not flourish.

Effective Community Policing has a positive impact on reducing neighborhood crime, helping to reduce fear of crime and enhancing the quality of life in the community. It accomplishes these things by combining the efforts and resources of the police, local government and community members.

As you may or may not be aware, an effective Community Policing program starts from the top and moves down through the staff. I am very proud of the efforts that each staff member is putting into making this program successful.

Crime prevention is the anticipation, recognition and appraisal of a crime risk and the initiation of some action to remove or reduce it. This is one of the highest priorities of the Veazie Police Department. The principles and skills associated with crime prevention have never been more important than they are today. The terrorist acts of September 11, 2001 still loom in everyone's minds which raises the concern about future such acts. This along with other outside forces from around the World creates the pressing need to protect the physical assets of the Town of Veazie.

We are currently participating in or promoting numerous crime prevention programs and are always looking to expand in this area. Studies have shown that with good community policing tactics, crime prevention statistics will increase and vise versa. The following is a look at what the Veazie Police Department has done over the past twelve months.

Statistics:

Calls for service- 2520

Traffic Summons- 247 for 264 violations

Written Warnings- 839 warnings for 873 violations

Property reported Stolen: \$9,334.00

Property Recovered: \$3,993.00 or approximately a 43 % recovery rate

Requested Funding for Community Policing/Crime Prevention Program

	<u>10-11 FY</u>	<u>10-11 FY</u>
Personnel	\$293,328.37	\$293,328.37
Lab Fees	\$500.00	\$500.00
Dues and Membership	\$500.00	\$500.00
Personnel Evaluation	\$2,000.00	\$2,000.00
Crossing Guard	\$2,800.00	\$2,800.00
DARE	\$1,500.00	\$1,500.00
Community Policing	\$750.00	\$750.00
Uniforms	\$3,500.00	\$3,500.00
Issued Equipment	\$1,500.00	\$1,500.00
Total	\$306,378.37	\$306,378.37

This program makes up approximately 87.9% of the budget

I am not requesting any increases and I am in hopes to maintain the current funding. My sole reason for doing this is because of the tough economic times that are occurring not only in this community, but both State and Nationwide. With the requested funds I will be able to maintain current staffing level and continue to provide the same level of service that we are currently providing which the community has come to expect. We are fortunate that we are able to find Professional Police Officers that want to work for the current pay level that we are paying our part time police officers. With the requested funding we will not be able to increase their wages.

Program 2- Training:

Another important factor in a successful Community Policing / Crime Prevention program is training. As Chief Law Enforcement Officer I take the training that this Department provides and offers very seriously. A department that does not train their Officers is not giving the community all the services that they deserve.

Training is a very important part of law enforcement, and must be ongoing to keep up with the changing criminal justice system. Officers need to be trained every year about changes in the law, equipment changes, and new investigative procedures. The staff of the Veazie Police Department participated in numerous hours of training during the past 12 months. Some of these trainings have been attended and others were completed using the internet. This does not include the numerous hours that the officers spend reading and viewing publications pertaining to current trends and techniques concerning law enforcement. This also does not include our monthly Department meetings where we discuss a wide array of topics.

Requested Funding for Training Program

	<u>09-10 FY</u>	<u>10-11 FY</u>	Change
Training	\$6,000.00	\$6,000.00	
Ammo	<u>\$1,500.00</u>	\$1,500.00	
Total	\$7,500.00	\$7,500.00	

This program makes up approximately 2.2% of the budget and contains no change in the FY 10-11 request.

Program 3- Operations:

	<u>09-10 FY</u>	<u>10-11 FY</u>	Change
Communications	\$5,000.00	\$5,000.00	SHUNEC
Animal Control	\$4,600.00	\$4,600.00	
Office Supplies	\$1,725.00	\$1,725.00	
Computers/ Maintenance	\$1,500.00	\$1,500.00	
Cruiser Repair	\$9,000.00	\$9,000.00	
Gasoline	\$12,000.00	\$12,000.00	
Equipment Repair	<u>\$750.00</u>	<u>\$75</u> 0.00	
Total	\$34,575.00	\$34,575.00	

This program makes up the second largest portion of the budget at approximately 9.9 %. Although I would like to increase areas of this section I'm in hopes to maintain the current funding level.

Reserve Accounts:

	<u>09-10 FY</u>	10-11 FY	Change
Cruiser	\$20,000.00	\$10,000.00	-50%
Police Safety Equip	\$2,000.00	\$2,000.00	
VEMA	\$2,000.00	\$2,000.00	

Additional portions of the town's budget that the Police Department effects is reserves. I am decreasing the cruiser reserve line by 50% because we were recently able to purchase a new cruiser through insurance. With this insurance purchase we will not have another scheduled purchase for a new cruiser until next fiscal year. I do not want to eliminate the entire line in case we have an unforeseen need to purchase a cruiser before next fiscal year. I also don't want to eliminate the entire line and then request the entire amount back next fiscal year.

Capital Account:

<u>09-10 FY</u>	10-11 FY	Change
\$4,000.00	\$4,000.00	

The last account that affects the Town of Veazie's overall budget is a capital account for the Police Department. I am proposing that we budget \$4,000.00 for this account. The requested monies will be put towards the purchase a new identification system for Veazie's Public Safety Employees. We have attempted, and will continue to attempt to make this purchase through grants, but at this time we have been unsuccessful and the need for a secure identification system is extremely important. We have been extremely fortunate that our current system hasn't been compromised as it is simply made from an excel program that was created numerous years ago. With a secure identification system we would be able to make secure, professional looking id's for all employees.

This concludes my FY 10-11 Budget presentation. I feel that this budget will allow us to continue our day to day operations without sacrificing the safety of the residents of the Town of Veazie or the Officers that provide this safety and security for our citizens. I look forward to meeting with you and discussing this proposed budget.

Respectfully Submitted,

Mark E Leonard Chief of Police Veazie Police Department

	Number [Account
EXPENSES	Description	
		or the Six Months Ending December 31, 2010
348,453.37	Budgeted	Ending December 3
29,273.36	Budgeted Expended December	1, 2010
172,369.67	Expended YTD	
51%	Percent Remaining	
176.083.70	Amount Remaining	

51% 176,083.70

Veazie POLICE DEPARTMENT For the Six Months Ending December 31, 2010

Account Number

Number	Description	Budgeted	Expended December	Expended YTD	Percent Remaining	Amount
·					Kemannig	Kemaining
100-020-50010-010	EXPENSES:					
100-020-50010-020	PATROL SALARIES	52,500.00	8,747.69	31,594.25	40%	20 905 75
100-020-50010-040	OVERTIME - PD	164,000.00	11,816.63	79,857.61	51%	84 142 30
100-020-50010-050	TRAINING	9,000.00	500.76	8,269.19	8%	730 81
100-020-50010-060	DARE PROGRAM	6,000.00	35.45	1,517.56	75%	4 482 44
100-020-50020-010	FICA - PD	1,500.00			100%	1,500 00
100-020-50020-020	MEDICARE - PD	14,505.50	1,283.69	7,312.06	50%	7.193.44
100-020-50020-030	WORKERS COMP - PD	3,390.39	300.23	1,710.22	50%	1,680.17
100-020-50030-010	HEALTH INSURANCE - PD	5,953.75		2,587.07	57%	3,366,68
100-020-50030-020	RETIREMENT FUND-PD	30,928.54	3,058.86	17,065.76	45%	13,862.78
100-020-50040-010	GASOLINE COSTS - PD	13,050.19	723.05	4,681.90	64%	8,368.29
100-020-50040-020	ANIMAL CONTROL	12,000.00	1,103.34	6,335.00	47%	5,665.00
100-020-50040-025	SCHOOL CROSSING	4,600.00	280.71	1,649.26	64%	2,950.74
100-020-50040-030	LAB FEES	2,800.00	247.20	906.40	68%	1,893.60
100-020-50040-040	COMMUNICATIONS - PD	500.00			100%	500,00
100-020-50040-050	AMMUNITION - PD	3,000.00	307.55	1,703.85	66%	3,296.15
100-020-50040-060	UNIFORMS- PD	3,500.00		1,385.69	8%	114.31
100-020-50040-080	COMMUNITY POLICING	750.00		321.93	91%	3,178.07
100-020-50040-090	PERSONNEL EVALUATIONS - PD	3 000 00	100.00	100.00	87%	650.00
100-020-50060-010	CRUISER REPAIR	9,000.00)		100%	2,000.00
100-020-50060-040	ISSUED EQUIPMENT-PD	4 EDD DD	358.47	3,518.77	61%	5,481.23
100-020-50060-050	EQUIPMENT REPAIR-PD	1,300.00		176.00	88%	1,324.00
100-020-50100-020	DUES / MEMBERSHIPS - PD	730.00		426.00	43%	324.00
100-020-50100-050	COMPUTER/MAINT-PD	1 500.00	250.00	350.00	30%	150.00
100-020-50100-060	OFFICE SUPPLIES-PD	1,500.00		239.98	84%	1,260.02
5????	Total EXPENSES	1,725.00	159.73	661.17	62%	1,063.83
		348,453.37	29 273 36	470 000 07		

Veazie CAPITAL ACCOUNTS For the Six Months Ending December 31, 2010

	100-060-50090-010 100-060-50090-020 100-060-50090-030 100-060-50090-040 100-060-50090-090 100-060-50090-140 100-060-50090-150	Account Number
ימטי באין בואטבט	EXPENSES: POLICE DEPARTMENT-CAP EXECUTIVE DEPARTMENT-CAP BUILDING MAINTENANCE - CAP PUBLIC WORKS - CAP PUBLIC WORKS - CAP VEMA - CAP VEMA - CAP COMMUNITY PROGRAMS Total EXPENSES	Description
105,750.00	4,000.00 3,750.00 10,000.00 6,000.00 2,000.00 75,000.00 5,000.00	Budgeted
1,489.64	1,489.64	Expended December
85,818.00	1,836.00 3,302.29 75,000.00 5,679.71	Expended YTD
19%	100% 51% 67% 100% 100%	Percent Remaining
19,932.00	4,000.00 1,914.00 6,697.71 6,000.00 2,000.00	Amount Remaining





Veazie Police Department

Mark E. Leonard, Chief of Police 1084 Main Street Veazie, ME 04401-7091 (207) 947-2358 Fax: (207) 947-2358

To: Chief Leonard

From: Sgt. Emery

Date: 01/06/2011

Re: Year End Statistics 2010

Total criminal/civil and traffic Citations: 314

Average citation per month: 26

Total offense for above citations: 333

Average offense per month: 27.75

Total traffic warnings (written): 936

Average warnings per month: 78

Total offenses for above warnings: 973

Total offenses per month: 31

CRIME PREVENTION IS EVERYBODY'S BUSINESS

Total number of calls for service/incidents handled: 2657

Average incidents/calls for service per month: 221.4

A break down of the types of incidents handled:

Alarms: 51

All other (not classified): 19

Ambulance or medical assist: 102

Animal problem: 43

Alcohol offenses: 6

Assault (various, non-domestic): 8

Agency Assist (including administrative deliveries): 252

ATL: 2

Burglary: 2

Bail search: 5

Citizen dispute: 3

Custodial Interference: 4

Citizen Assist: 58

Civil matter/dispute: 14

Criminal mischief: 8

Communications offense: 4

Controlled substance/possession: 6

Court service: 39

Disorderly Conduct: 13

Designated patrol: 243

OUI: 2

Emotional/behavior problem (mental problem): 5

Escort: 2

Erratic Vehicle operation: 23

Fire alarm: 1

Family Fight (domestic violence): 14

False information/report: 1

Fraud/Forgery: 8

Fireworks: 1

Harassment: 15

Internal investigation: 2

Police Information: 260

Intoxicated person: 5

Juvenile problem: 7

Lost/Found property: 21

Motorist assist: 29

Missing person: 3

ATV complaint: 1

Noise problem: 28

Nonsufficient funds (bad check): 2

Obstructing Gov't admin: 1

Detail: 17

Parking problem: 10

Property check: 766

Property watch: 39

Patronizing prostitution: 2

Public service: 57

Suspicious person/circumstance: 42

Sex offense: 2

Suicide threat/attempt: 12

Traffic crash: 14

Traffic hazard: 13

Threatening: 1

Traffic offenses (non infraction): 34

Theft (all): 17

Trespassing: 8

Training: 152

Unsecure building: 35

Utility problem: 7

Vandalism: 1

VIN inspection: 2

Violation of a protection order: 5

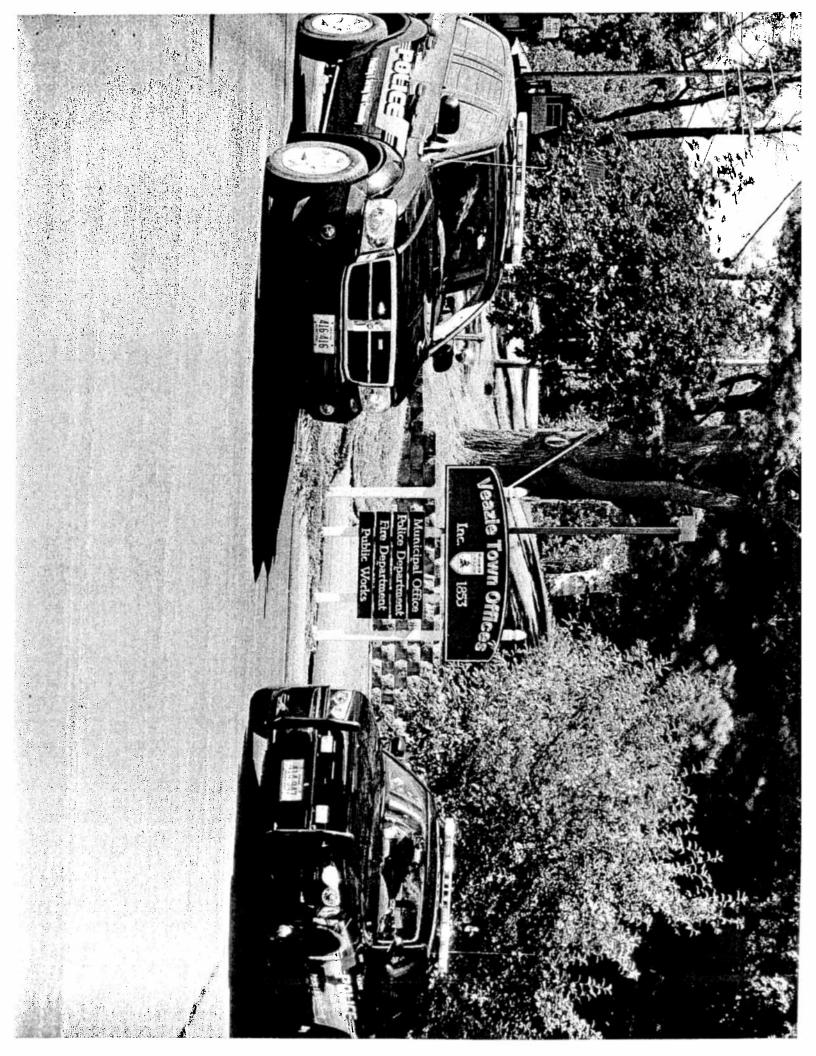
Violation of conditions of release: 5

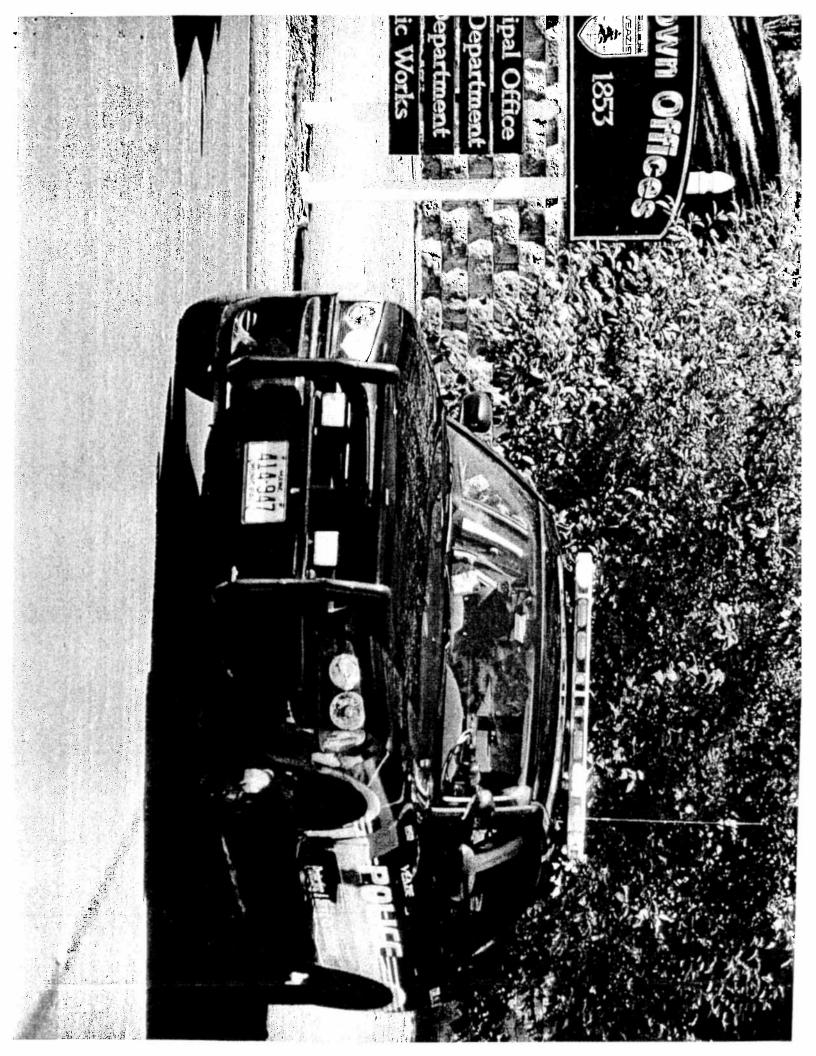
Warrant arrest: 22

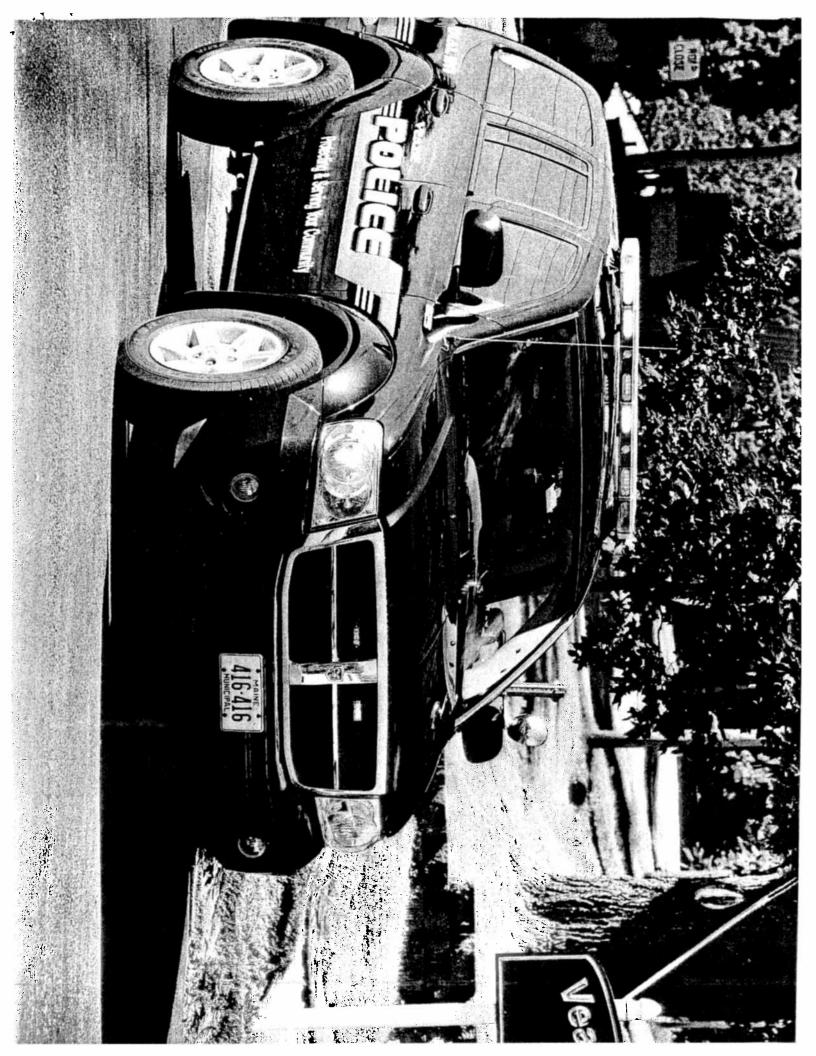
Weapon problem: 2

Welfare check: 71

Wanted out: 7







From: Crandall, Darrell O Sent: Wednesday, April 06, 2011 10:55

AM **Subject:** MDEA Press Release

MAINE DRUG ENFORCEMENT AGENCY (MDEA) Media Release

April 6, 2011

Direct questions to: MDEA Division Commander Darrell Crandall @ 207-557-0510

A four month criminal investigation by the Maine Drug Enforcement Agency (MDEA) and the Veazie Police Department has resulted in two arrests and the seizure of prescription drugs worth more than \$14,000.

The investigation into 26-year-old Jamie Boyd (F) and Shawn Bryant, 27, both of Veazie, began following complaints the two were selling drugs. Agents and Veazie Police conducted surveillance on several occasions and were able to follow the pair's rental vehicle when it left Maine on Tuesday. The vehicle went to a location in Southern New England and was followed back to Penobscot County. Around 1:00 a.m. Wednesday morning, MDEA Agents requested that a State Trooper stop the suspect vehicle, which was traveling north on Interstate 95 in Carmel.

MDEA Agents searched the vehicle finding 58 Methadone tablets and 203 Opana ® (Oxymorphone) tablets hidden on Jamie Boyd. Both Boyd and Bryant were in the vehicle and they were arrested and taken to the Penobscot County Jail. During processing at the jail, Boyd was found to have concealed an additional 120 tablets in a body cavity, which were ultimately seized as evidence. Forty (40) of those

Anyone with information on drug crimes may call MDEA, toll free, at 1-800-452-6457 or may go to the MDEA website at www.maine.gov/dps/mdea

*** Mugs available at PCJ

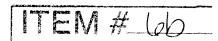
DARRELL O. CRANDALL, JR., COMMANDER
DEPARTMENT OF PUBLIC SAFETY
MAINE DRUG ENFORCEMENT AGENCY - DIVISION II

(O) 207-532-5170 (C) 207-557-0510

E-MAIL: DARRELL.O.CRANDALL@MAINE.GOV

AROOSTOOK DTF - 12 KELLERAN STREET, HOULTON, ME 04730 NORTH CENTRAL DTF - 106 HOGAN ROAD, BANGOR, ME 04401 SOUTH CENTRAL DTF - 36 HOSPITAL STREET, AUGUSTA, ME 04330 DOWN EAST DTF - 50 STATE STREET, SUITE 11, ELLSWORTH, ME 04605

This e-mail message is the property of the State of Maine and may contain sensitive information made confidential by 25 M.R.S.A. 2957. If you believe you received this message in error, please notify the sender and delete the message. No official information in or attached to this message may be shared without the consent of the Maine Drug Enforcement Agency.



From: jparker339@roadrunner.com Date: April 5, 2011 9:43:22 PM EDT

To: "Bill Reed" <veazietm@aol.com>, "Jon" <jonparker@blackbearlawncare.com>

Reply-To: jparker339@roadrunner.com

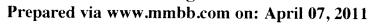
Co-location on buck hill tower approved. Details up to you and dennis.

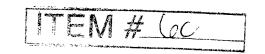
Jim

Sent from my U.S. Cellular BlackBerry® smartphone

MMBB Estimate Report

Maine Municipal Bond Bank Estimate of Borrowing





Date	Principal	Rate	Interest	Total Payment	FY Total
05/1/2012			\$11,000.40	\$11,000.40	
11/1/2012	\$60,000.00	3.0000%	\$10,680.00	\$70,680.00	\$81,680.40
05/1/2013			\$9,780.00	\$9,780.00	
11/1/2013	\$60,000.00	3.3000%	\$9,780.00	\$69,780.00	\$79,560.00
05/1/2014			\$8,790.00	\$8,790.00	
11/1/2014	\$60,000.00	3.3500%	\$8,790.00	\$68,790.00	\$77,580.00
05/1/2015			\$7,785.00	\$7,785.00	
11/1/2015	\$60,000.00	3.4500%	\$7,785.00	\$67,785.00	\$75,570.00
05/1/2016			\$6,750.00	\$6,750.00	
11/1/2016	\$60,000.00	3.5000%	\$6,750.00	\$66,750.00	\$73,500.00
05/1/2017			\$5,700.00	\$5,700.00	
11/1/2017	\$60,000.00	3.6000%	\$5,700.00	\$65,700.00	\$71,400.00
05/1/2018			\$4,620.00	\$4,620.00	
11/1/2018	\$60,000.00	3.7000%	\$4,620.00	\$64,620.00	\$69,240.00
05/1/2019			\$3,510.00	\$3,510.00	***************************************
11/1/2019	\$60,000.00	3.8000%	\$3,510.00	\$63,510.00	\$67,020.00
05/1/2020			\$2,370.00	\$2,370.00	
11/1/2020	\$60,000.00	3.9000%	\$2,370.00	\$62,370.00	\$64,740.00
05/1/2021			\$1,200.00	\$1,200.00	
11/1/2021	\$60,000.00	4.0000%	\$1,200.00	\$61,200.00	\$62,400.00
TOTALS	\$600,000.00		\$122,690.40	\$722,690.40	

This report is an estimate only. Actual borrowing costs may vary.

Maine Municipal Bond Bank Estimate of Borrowing

Prepared via www.mmbb.com on: April 07, 2011

Date	Principal	Rate	Interest	Total Payment	FY Total
	TillCipai		\$13,750.50	\$13,750.50	
05/1/2012	\$75,000.00	3.0000%	\$13,350.00	\$88,350.00	\$102,100.50
11/1/2012	\$75,000.00	7.0000 //	\$12,225.00	\$12,225.00	
05/1/2013	\$75,000.00	3,3000%	\$12,225.00	\$87,225.00	\$99,450.00
11/1/2013	\$75,000.00	3.3000	\$10.987.50	\$10,987.50	
05/1/2014	\$75,000.00	3.3500%	\$10.987.50	\$85,987.50	\$96,975.00
11/1/2014	\$75,000.00	3.7.500 /c	\$9,731.25	\$9,731.25	
05/1/2015	\$75,000.00	3.4500%	\$9,731.25	\$84,731.25	\$94,462.50
11/1/2015	\$73,000.00	3,430070	\$8,437.50	\$8,437.50	
05/1/2016	¢75 000 00	3.5000%	\$8,437.50	\$83,437.50	\$91,875.00
11/1/2016	\$75,000.00	37000 /6	\$7,125.00	\$7,125.00	
05/1/2017	Φ75 000 00	3.6000%	\$7,125.00	\$82,125.00	\$89,250.00
11/1/2017	\$75,000.00	3.000076	\$5,775.00	\$5,775.00	
05/1/2018	\$75,000,00	3.7000%	\$5,775.00	\$80,775.00	\$86,550.00
11/1/2018	\$75,000.00	3.700076	\$4,387.50	\$4,387.50	
05/1/2019	#75 000 00	3.8000%	\$4,387.50	\$79,387.50	\$83,775.00
11/1/2019	\$75,000.00	3.0000 /0	\$2,962.50	\$2,962.50	
05/1/2020	#75 NOO OO	3.9000%	\$2,962.50	\$77,962.50	\$80,925.00
11/1/2020	\$75,000.00	3.900070	\$1,500.00	\$1,500.00	
05/1/2021	t=5,000,00	1.00000	\$1,500.00	\$76,500.00	\$78,000.00
11/1/2021	\$75,000.00	4.0000%		\$903,363.00	
TOTALS	\$750,000.00		\$153,363.00	\$703,003.00	

This report is an estimate only. Actual borrowing costs may vary.

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[Flat Rate per call,

per training, etc.]	e Per Call					10.00	G.			9						8	5			12.90					8.79			10.00	5
	Hourly Rate			31.34			29.09			9.46						24.08	27.65												27.75
	Salary	75,464.00	64,527.00		41,262.00	60,000.00		60,873.00	52,325.00		54,060.24	54,546.00		50,499.00	53,500.00			37,290.24			46,726.00	58,710.00					34,320.00		
	Stipend									11,160.00			5,000.00				1,500.00		11,068.00	5,051.00			8,500.00	13,181.00	00'009'9	2,500.00		8,200.00	
	Position	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief
	Pop.	8,051	7,522	7,337	7,316	7,266	066'9	6,758	6,692	6,463	6,319	6,274	6,256	6,154	5,393	5,320	5,267	5,182	5,126	5,039	4,923	4,892	4,845	4,767	4,757	4,756	4,678	4,581	4,536
	County	Cumberland	Knox	York	Cumberland	Cumberland	Hancock	Waldo	Somerset	Kennebec	Oxford	Aroostook	York	Kennebec	Cumberland	Androscoggin	Knox	Penobscot	Cumberland	Lincoln	Penobscot	Hancock	Franklin	Androscoggin	York	Oxford	Knox	Somerset	Penobscot
	Municipality	Freebort	Rockland	Berwick	Cumberland	Grav	Ellsworth	Belfast	Fairfield	Winthrop	Rumford	Houlton	Eliot	Oakland	New Gloucester	Poland	Camden	Lincoln	Bridgton	Waldoboro	Hermon	Bucksport	Jay	Sabattus	North Berwick	Norway	Warren	Madison	Millinocket

[Flat Rate per call, per training, etc.]							13.00								15.00														12.09		10.38		
H C C C C C C C C C C C C C C C C C C C	noning Pale				ľ	7.50		20.60											,	11.4/	8.25	20.66				(8.00	13.85				8.00	
Salary												000000	44,263.00	51,145.00		55,700.00	43.000.00							54 710 00					i i	54,059.00			
Stipend	24 153 00	4,003.00	1,934.00	3,000.00	3 200 00	0000	000	10,000,00	5,200.00	10,000.00	2 400 00	Ī		12 500 00	00.000.61			1,750.00	2.500.00	1 800 00	1,000.00		12,822.31		13,500.00	2.122.00	2 2 1 2 0 0	5,000,00	00.000,0	6 687 00	6,180.00	1,750.00	
Position	Fire Chief	Fire Chief		Fire Chief	Fire Chief	Fire Chief	Fire Chiof	<u> </u>	Fire Chief	Piro Chiof		rire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief		Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief						
Pop.	4,369	4.368	0 00 0	4,320	4,189	4,002	3,956	3306	3,800	3,827	3,756	3,704	3,512	3,509	3.500	3,448) 	3,348	3,288	3,274	3,274	3.266	0,200	3,242	3,222	3,215	3,195	3,134	3,000	2,913	2,898	2,857	
County	Aroostook	Penobscot	Kennebec		Franklin	Kennebec	York	Kennebec	حادث دا	LiftCOIN	Waldo	Penobscot	Knox	Cumberland	Aroostook	Kennebec	Sacodoboo	Sagananoc	Somerset	Androscoggin	Oxford	Knox	Washington	l'organisani l		Androscoggin	Kennebec	Penobscot	Penobscot	Oxford	Sagadahoc	3000	
Municipality	DYON AND A	Glenburn	Vassalboro	Wilton		Signes	Kennebunkport	Monmouth	Wiscasset	Winterport		100400A	Naples	Napies	ron rainteld	Clinton	Richmond	Norridaewock	Mechanic Falls		rryeburg	Homaston	Calais	Boothbay	Livermore	Belorade	Newbort		Mexico	Woolwich	Farmingdale		

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Assistant and an and assistant as the state of the state							[Flat Rate per call, per training, etc.]
Municipality	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
Alfred	York	2,847	Fire Chief	5,100.00			
Bowdoin	Sagadahoc	2,796	Fire Chief	1,500.00			
Corinth	Penobscot	2,781	Fire Chief		34,020.00		
Bristol	Lincoln	2,757	Fire Chief	4,500.00		10.00	
Chelsea	Kennebec	2,676	Fire Chief	5,000.00			6
Searsport	Waldo	2,675	Fire Chief	7,500.00			12.00
Limerick	York	2,614	Fire Chief	3,500.00			
Anson	Somerset	2,540	Fire Chief	3,000.00		00.6	
Bethel	Oxford	2,539	Fire Chief	4,750.00			
Shapleigh	York	2,537	Fire Chief	5,628.00			
Dixfield	Oxford	2,531	Fire Chief	4,000.00			1
Manchester	Kennebec	2,521	Fire Chief	3,500.00			8.50
Hallowell	Kennebec	2,501	Fire Chief	5,000.00			
Levant	Penobscot	2,466	Fire Chief	10,400.00			
Van Buren	Aroostook	2,439	Fire Chief			13.90	
Harrison	Cumberland	2,436	Fire Chief	4,500.00			15.00
Boothbay Harbor	Lincoln	2,332	Fire Chief	13,568.00		10.30	
Union	Knox	2,330	Fire Chief	4,000.00			
Blue Hill	Hancock	2,320	Fire Chief	3,700.00			
Lincolnville	Waldo	2,273	Fire Chief	2,783.00			
Hancock	Hancock	2,268	Fire Chief	2,000.00			
Acton	York	2,254	Fire Chief	15,000.00			
Whitefield	Lincoln	2,236	Fire Chief	1,200.00			
Phippsburg	Sagadahoc	2,213	Fire Chief	4,430.00			
Mount Desert	Hancock	2,176	Fire Chief		60,432.00		
Livermore Falls	Androscoggin	2,172	Fire Chief	3,600.00		9.00	
Leeds	Androscoggin	2,131	Fire Chief	2,500.00			
Canaan	Somerset	2,121	Fire Chief	8,000.00			

Municipality	County	Pop.	Position	Stipend	Salary	Hourly Rate	per training, etc.]
Aibion	Kennebec	2,046	Fire Chief	3,000.00		•	
Gouldsboro	Hancock	2,002	Fire Chief	3,000.00			
Unity	Waldo	1,973	Fire Chief	3,000.00			
Mapleton	Aroostook	1,967	Fire Chief	9,614.00			
Southwest Harbor	Hancock	1,955	Fire Chief	5,000.00			
Saint Albans	Somerset	1,863	Fire Chief	3,000,00			
Veazie	Penobscot	1,842	Fire Chief	9.249.00			
west bath	Sagadahoc	1,832	Fire Chief	4,500.00			
Buckrieja Maga Ba	Oxford	1,813	Fire Chief	2,120.00		0 30	
west raris	Oxford	1,734	Fire Chief	4,000.00		0.00	
ast Millinocket	Penobscot	1,721	Fire Chief	5,000.00	51 777 00	00.4	
Ousheld	Oxford	1,698	Fire Chief	3,500.00		7000	
Dresden	Lincoln	1,692	Fire Chief	4,000,00		0.00	
Nobleboro	Lincoln	1,690	Fire Chief	2.200.00		10.00	
Greenville	Piscataquis	1,678	Fire Chief	2,000,00		00.01	
Lamoine	Hancock	1,622	Fire Chief	1,400.00		9	
rowilal Him	Cumbertand	1,609	Fire Chief	8,000.00			
Cohogo	Oxford	1,564	Fire Chief	1,500.00			
inayo iii	Cumberland	1,540	Fire Chief	2,500.00			
reru	Oxford	1,527	Fire Chief	3,000,00			
Cuiferd	Waldo	1,520	Fire Chief		20 800 00		
Guilford	Piscataquis	1,516	Fire Chief	1 000 00	50,000,00	7	
Waterford	Oxford	1,514	Fire Chief	2.500.00		19.00	
South Inomaston	Knox	1,512	Fire Chief	2 705 00			
Newfield	York	1,505	Fire Chief	5,000,00			
Lastport Newbursh	Washington	1,482	Fire Chief	4,000.00			
Hidson	Penobscot	1,482	Fire Chief	3,000.00			
	Penobscot	1,476	Fire Chief	0000			

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AND THE THE PARTY OF THE PARTY	AND REPORTED THE WAY TO CONTRACT THE PROPERTY OF THE PROPERTY						[Flat Rate per call, per training, etc.]
Missississis	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
Charloston	Penobscot	1,471	Fire Chief	1,500.00			
Clareston	Washington	1,461	Fire Chief	00.000,9			
Lubec	Arnostook	1.460	Fire Chief	5,000.00			
Ashland	Tancock	1,451	Fire Chief	2,500.00			0
Surry	Penobscot	1,444	Fire Chief	3,000.00			13.50
Meuway	Oxford	1,432	Fire Chief	2,400.00			
Diowilleiu Franklin	Hancock	1,427	Fire Chief	4,000.00			
Castine	Hancock	1,416	Fire Chief	7,750.00			
Washington	Knox	1,411	Fire Chief	2,500.00			00 11
Woodstock	Oxford	1,353	Fire Chief	3,700.00			9
Searsmont	Waldo	1,334	Fire Chief	5,000.00			
Vinalhaven	Knox	1,327	Fire Chief		45,000.00		
Palermo	Waldo	1,326	Fire Chief	1,500.00			
Plymouth	Penobscot	1,319	Fire Chief	2,500.00			
Milbridge	Washington	1,315	Fire Chief	4,244.00			
Cushina	Knox	1,278	Fire Chief	3,605.00			
Strong	Franklin	1,267	Fire Chief	2,200.00	,		
Ogunguit	York	1,243	Fire Chief		46,542.00	6	
Sangerville	Piscataquis	1,227	Fire Chief	1,300.00		7.50	
Easton	Aroostook	1,202	Fire Chief	7,695.40			
Friendshìp	Knox	1,173	Fire Chief	3,000.00			
Frenchville	Aroostook	1,172	Fire Chief	1,500.00			
Canton	Oxford	1,150	Fire Chief	3,000.00			
Dixmont	Penobscot	1,144	Fire Chief	1,591.20			
Kingfield	Franklin	1,128	Fire Chief	3,000.00			
Rangeley	Franklin	1,127	Fire Chief		41,199.00		
Hebron	Oxford	1,122	Fire Chief	1,500.00		8.00	
Machiasport	Washington	1,106	Fire Chief	1,800.00			

[Flat Rate per call, per training, etc.]	Per Call		, , ,	10.75		1.65										7.00												
	nourly Kate			10.00	0.00					10.00	10.00		0	00.01					9.35					i	7.50	77) ;	
Salary	(mm)																											
Stipend	3,500.00	2,500.00		500.00	2,000,00	1.200.00	1,200.00	5,000.00	4,000.00	6,000.00	350.00	2,962.00	3,000,00	2.500.00	1,000.00	2.000.00	2.500.00		5.500.00	2 000 00	7.500.00	1,750.00	500.00		1,500.00		1,331.00	2,400.00
Position	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief	Fire Chief
Pop.	1,097	1,088	1,082	1,072	1,054	1,050	1,026	1,015	1,008	892	696	296	914	879	872	869	854	849	820	814	794	791	952	705	681	1/9	610 595	CAC
County	Oxford	Sacadahoo	Penobeoo+	r enouscot Penobsect	i enouscoi	Mancock	waldo	riankiin Molas	waldo	Somerset	Hancock	Somerset	Cilicoln	OXIOR	waldo	Somerset	Pener	renobscot	Hancock	Aroostook	Penobscot	Somerset	vvaldo	Somerset	Lincoin Piscataduis	Washington	Somerset	
Municipality	Brooks	Georgetown	Stetson	Etna	Sedawick	Trov	Phillips	Montville	Solon	Winter Harbor	Smithfield	South Bristol	Sumner	Belmont	Detroit	Brooksville	Alton	Brooklin	Saint Agatha	Mattawamkeed	New Portland	Knox	Jackman	Alna	Monson	Jonesboro	Starks	

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A de la facta de l							[Flat Rate per call, per training, etc.]
		i c	Docition	Stipend	Salary	Hourly Rate	Per Call
Municipality	County	rop.					
	Sasaboo	510	Fire Chief	2,815.00			•
Arrowsic	Sagadanos	167	Fire Chief	2,000.00			
Whiting	Washington	401	Fire Chief			19.03	
Carrabassett Valley	Franklin	440		00000			
	Knox	384	Fire Chief	00.000,0			
Notice Laver	Ovford	357	Fire Chief	4,000.00			
Newry	ם מולכו		Fire Chief	2,800.00			
Sorrento	Hancock	797		4 500 00			
Stoneham	Oxford	274	Fire Chief	00.000,1			
	Aroostook	262	Fire Chief	1,000.00			
Masardis	100000	255	Fire Chief	1,050.00			
Allagash	Aroustook	5 6	Poid Original	900.00			
Shirley	Piscataquis	188	ם פון	00.000		10.00	
()	Oxford	165	Fire Chief	00.006,1		-	
Giead	10/ochinothon	152	Fire Chief	650.00			
Meddybemps	Washington	701	المراط المراط	1 800 00			
Vanceboro	Washington	146	Fire Cile	0000			
	Aroostook	122	Fire Chiet	400.00			
naynesvine		71	Fire Chief	1,000.00			
Lincoln Plantation	Oxford	}	9:10	250.00			
Frenchboro	Hancock	47	Fire Cnier	200.00			
acitetacia pication	Penobscot	41	Fire Chief	300.00			
Sepoels Plantation		ç	Fire Chief	1,000.00			
Beddington	Washington	ک 0	5				No. of Contract of
3							
ances accidents and conditional difficulty administration of the factor					746346	ç	
l ewiston	Androscoggin	35,756	Deputy Fire Chief		00.176,77		
		34.395	Deputy Fire Chief				
Bangor	Leilonscor	00.10		2 500 16		34.37	
South Portland	Cumberland	23,746	Deputy Fire Cilier	7,000,1		33.26	
Auburn	Androscoggin	23,151	Deputy Fire Chief		0		
	York	21,632	Deputy Fire Chief		00.620,79	2	
piggelorg			Doputy Fire Chief		71,262.88	88	
Sanford	York	21,404	Deputy File Office		•	27.71	
Scarborough	Cumberland	18,832	Deputy Fire Chief			23.34	نســـ
	Kennehec	18,561	Deputy Fire Chief	6,059.00		0.0.7	
Augusta							
							700
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2010 MMA Salary Survey							

[Flat Rate per call, per training, etc.]	Ter Call																	4	10.00					10.50		12.90
0 X	nouny rate	30.60		77.64	16.04	17.61		14.70	4.73	17 16	17.10	14.00				, ,	12.25		16.01	9.46	14.38	2			19.65	
Salary	73,701.94	0000	62,069.00	1,10					60.553.00			54 254 00	04,400	62 029 24	52 500 00	02,000,00	44 269 00	7,503.60								
Stipend		2 500 00	5		150.00	2,825.00	3,339.00						3,328.00			1,500.00	•	750.00		5,120.00		2,000.00	4,874.00	1,000.00	4,140.00	2,913.00
Position	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fife Chief
Pop.	18,147	15,338	11,427	10,996	10,236	808'6	9,352	9,229	9,198	9,040	8,119	8,051	7,892	7,730	7,522	7,337	7,316	7,266	6,990 6,463	6,463	6.219	6,256 6,164	5,393	5,267	5,126 5,039)
County	York Cumberland	Cumberland	York	Cumberland	TOIR	Androssogie	Aroctook	Popology	Cumbodood	Vork	-	Cumberland	Rennebec	r enduscol	אַטנאָ	Cumborloss	Cumberland	Hancock	Kennebec	Oxford	York	Kennebec	Cumberland	Knox	Cumberland Lincoln	
Municipality	Windham	Gorham	Falmouth	Kitterv	Standish	Lisbon	Presque Isle	Brewer	Cape Elizabeth	Buxton	Freeport	Winslow	Old Town	Rockland	Berwick	Cumberland	Gray	Ellsworth	Winthrop	Rumford	Eliot	Oakland	New Gloucester	Camden Bridaton	Waldoboro	

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		í	Docition	Stipend	Salary	Hourly Rate	Per Call
Municipality	County	чор Э			•	•	
>el	Franklin	4,845	Deputy Fire Chief	9,000.00			9 79
North Repwick	York	4,757	Deputy Fire Chief	5,220.00			2
Notice Company	Oxford	4.756	Deputy Fire Chief	750.00			
NOTWAY	2	0231	Deputy Fire Chief	700.00			
Warren	Knox	4,070	Series of the control	4 500 00			10.00
Madison	Somerset	4,581	Deputy Fire Chief	00.006,1		19.70	
Millinocket	Penobscot	4,536	Deputy Fire Chief			06	
Glenhurn	Penobscot	4,368	Deputy Fire Chief	1,397.00		1	
Wilton	Franklin	4,189	Deputy Fire Chief	850.00		06.7	0
Sidney	Kennebec	4,002	Deputy Fire Chief				13.00
Kennehinknort	York	3,956	Deputy Fire Chief	775.00			
Monmonth	Kennehec	3.866	Deputy Fire Chief	1,820.00			
Weinodal	Lincoln	3,827	Deputy Fire Chief	700.00			
Rocknort	Knox	3,512	Deputy Fire Chief	420.00			10.93
Nanles	Cumberland	3,509	Deputy Fire Chief	1,500.00			15.00
Fort Fairfield	Aroostook	3,500	Deputy Fire Chief		33,500.00		
Clinton	Kennebec	3,448	Deputy Fire Chief			9.17	
Norridgewock	Somerset	3,288	Deputy Fire Chief	1,300.00		10.33	
Ervehina	Oxford	3,274	Deputy Fire Chief	1,500.00			
Mechanic Falls	Androscoggin	3,274	Deputy Fire Chief	1,500.00		8.25	
Thomaston	Knox	3,266	Deputy Fire Chief	5,070.00		!	
Calais	Washington	3,242	Deputy Fire Chief			19.45	
Boothbay	Lincoln	3,222	Deputy Fire Chief	2,750.00			
Livermore	Androscoggin	3,215	Deputy Fire Chief	1,591.00		8.00	
Belarade	Kennebec	3,195	Deputy Fire Chief			13.85	
Newbort	Penabscot	3,134	Deputy Fire Chief	2,000.00			11.24
Holden	Penobscot	3,000	Deputy Fire Chief		36,410.00	00	0
Mexico	Oxford	2,913	Deputy Fire Chief				12.09
Mooksich	Sandaboo	2 898	Deputy Fire Chief	2 000 00			

[Flat Rate per call, per training, etc.] Per Call							0	12.00						ć	8.00 8.00	15.00												
Hourly Rate	8 00				10.00	00.00				00 6	9					000	10.30							00 0	9.00			
Salary																												
Stipend	1,250.00	2.040.00	500.00	200,00	1,500.00	468.75	500.00	3,000.00	2,000.00	1,500.00	3,300,00	1,126.00	2.000.00	775.00	1.250.00	3,319.00	3,000,00	1.000 00	362.00	1,000.00	4,000.00	500.00	560.00	1,800.00	400.00	1,000.00	2,000.00	200.00
Position	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief	Deputy Fire Chief																
Pop.	2,857	2,847	2,796	2,781	2,757	2,676	2,675	2,614	2,610	2,540	2,539	2,537	2,531	2,521	2,436	2,332	2,330	2,320	2,273	2,268	2,254	2,236	2,213	2,172	2,131	2,121	2,002	1,973
County	Kennebec	York	Sagadahoc	Penobscot	Lincoln	Kennebec	Waldo	York	Androscoggin	Somerset	Oxford	York	Oxford	Kennebec	Cumberland	Lincoln	Knox	Hancock	Waldo	Hancock	York	Lincoln	Sagadahoc	Androscoggin	Androscoggin	Somerset	Hancock Maldo	, A aido
Municipality	Alfrod	Alled	Bowdoin	Corinth	Bristol	Cheisea	Searsport	Limerick	VEITOL	Allson	Shaplaish	Divfold	Vivield	Wanchester	Patrison	Poolitipay Harbor	Office Black for		Hancock	Acton	Whitefield	Phinoshus	i ivermore Ealla	l peds	Canaan	Gouldshoro	Unity	`

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2010 MMA Salary Survey

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							[Flat Rate per call, per training, etc.]
Municipality	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
Mapleton	Aroostook	1,967	Deputy Fire Chief	6,717.00			
Southwest Harbor	Hancock	1,955	Deputy Fire Chief	2,000.00			
Saint Albans	Somerset	1,863	Deputy Fire Chief	750.00			
Veazie	Penobscot	1,842	Deputy Fire Chief	5,700.00			
West Bath	Sagadahoc	1,832	Deputy Fire Chief	1,000.00			
Buckfield	Oxford	1,813	Deputy Fire Chief	850.00		9.30	
West Paris	Oxford	1,734	Deputy Fire Chief	3,000.00		13.00	
Otisfield	Oxford	1,698	Deputy Fire Chief	750.00		10.00	
Dresden	Lincoln	1,692	Deputy Fire Chief	2,000.00			
Nobleboro	Lincoln	1,690	Deputy Fire Chief	2,000.00		10.00	
Greenville	Piscataquis	1,678	Deputy Fire Chief	1,250.00		8.50	
Lamoine	Hancock	1,622	Deputy Fire Chief	300.00			
Sebago	Cumberland	1,540	Deputy Fire Chief	1,250.00		1	
Guilford	Piscataquis	1,516	Deputy Fire Chief	300.00		7.50	
Waterford	Oxford	1,514	Deputy Fire Chief	1,000.00			
South Thomaston	Knox	1,512	Deputy Fire Chief	1,862.00			
Eastport	Washington	1,482	Deputy Fire Chief	2,500.00			
Newburgh	Penobscot	1,482	Deputy Fire Chief	1,500.00			
Hudson	Penobscot	1,476	Deputy Fire Chief	1,500.00			
Ashland	Aroostook	1,460	Deputy Fire Chief	2,500.00			
Surry	Hancock	1,451	Deputy Fire Chief	1,500.00			•
Medway	Penobscot	1,444	Deputy Fire Chief				13.00
Castine	Hancock	1,416	Deputy Fire Chief	2,750.00			
Washington	Knox	1,411	Deputy Fire Chief	2,000.00			
Woodstock	Oxford	1,353	Deputy Fire Chief	2,000.00			11.00
Searsmont	Waldo	1,334	Deputy Fire Chief	1,500.00			
Vinalhaven	Клох	1,327	Deputy Fire Chief	1,500.00			
Plymouth Penobscot		1,319	Deputy Fire Chief			00.6	

[Flat Rate per call, per training, etc.] Per Call		10.25	7.00	
Hourly Rate	9.00 17.73 7.50 8.00	10.00	10.00	8.35 8.00 12.00 10.00 7.50
Salary				
Stipend 566.00	300.00 1,000.00 750.00 500.00 1,250.00	600.00 1,000.00 175.00 1,000.00	1,500.00 500.00 500.00 500.00	1,000.00 950.00 1,083.00 2,000.00 2,500.00
Position Deputy Fire Chief	Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief	Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief	Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief Deputy Fire Chief	Deputy Fire Chief
Pop. 1,278	1,243 1,227 1,173 1,122 1,097 1,088	1,082 1,050 1,008 992 969 957	914 879 869 849	614 794 791 705 681 614 510 384
County Knox Franklin	York Piscataquis Knox Oxford Oxford Waldo	Hancock Waldo Somerset Hancock Somerset	Oxford Waldo Somerset Penobscot	Aroostook Penobscot Somerset Somerset Lincoln Washington Sagadahoc Knox Oxford
Municipality Cushing Strong	Ogunquit Sangerville Friendship Hebron Denmark Brooks Georgetown	Sedgwick Montville Solon Winter Harbor Smithfield South Bristol	Sumner Belmont Detroit Alton	Saint Agatha Mattawamkeag New Portland Jackman Alna Columbia Falls Arrowsic North Haven

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							(Flat Rate per call, per training, etc.)
Municipality	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
Stoneham	Oxford	274	Deputy Fire Chief	500.00			
Masardis	Aroostook	262	Deputy Fire Chief	00.009			
Shirley	Piscataquis	188	Deputy Fire Chief	200.00			
Gilead	Oxford	165	Deputy Fire Chief			10.00	
Lincoln Plantation	Oxford	47	Deputy Fire Chief	A PARAMETER STATE OF THE STATE		10.00	
Annual Consideration and the second		35.756	Fire Caotain		68,927.04	5	
Rappor	Penchscot	31,395	Fire Captain			25.08	
South Portland	Cumberland	23.746	Fire Captain			24.44	
Aubum	Androscoggin	23,151	Fire Captain			29.41	
Biddeford	York	21,632	Fire Captain			24.66	
Sanford	York	21,404	Fire Captain			23.47	
Scarborough	Cumberland	18,832	Fire Captain			.75/Hr + base	
Augusta	Kennebec	18,561	Fire Captain	6,440.00		19.92	
Saco	York	18,147	Fire Captain		52,820.04		
Windham	Cumberland	16,394	Fire Captain			18.83	
Waterville	Kennebec	15,489	Fire Captain			18.93	
Gorham	Cumberland	15,338	Fire Captain			14.17	
Kennebunk	York	11,427	Fire Captain			15.37	
Falmouth	Cumberland	10,996	Fire Captain	1,800.00			
Kittery	York	10,236	Fire Captain	125.00		13.29	
Wells	York	9,949	Fire Captain			18.28	
Standish	Cumberland	9,808	Fire Captain	1,000.00			
Lisbon	Androscoggin	9,352	Fire Captain	2,732.00			
Brewer	Penobscot	9,198	Fire Captain		54,604.00		
Cape Elizabeth	Cumberland	9,040	Fire Captain			13.00	
3000 A	1	707 0	Cica Contain			14 17	

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350.00	00.00
Fire Captain	
3,474	
11000	

Public Safety

[Flat Rate per call, per training, etc.] Per Call	10.00	12.50 10.50 12.90	8.79	10.93
Hourly Rate 13.91 13.25 13.83	11.00 14.30 11.58 9.46	16.56		9.17 10.33 8.25
Salary	42,766.88			
Stipend	800.00 300.00 275.00 1,088.00	850.00 1,035.00 1,094.00 2,500.00 7,26.00	3,900.00 3,900.00 536.00 967.00	450.00 616.66 315.00 750.00 1,200.00 350.00
Position Fire Captain Fire Captain Fire Captain	Fire Captain Fire Captain Fire Captain Fire Captain Fire Captain Fire Captain	Fire Captain Fire Captain Fire Captain Fire Captain Fire Captain Fire Captain	Fire Captain Fire Captain Fire Captain Fire Captain	Fire Captain Fire Captain Fire Captain Fire Captain Fire Captain Fire Captain
Pop. 8,187 8,119 8,051 7,892	7,337 7,266 6,990 6,866 6,758 6,463	5,393 5,267 5,126 5,039 4,845 4,767	4,757 4,581 4,368 4,002	3,527 3,512 3,509 3,448 3,288 3,274
County Aroostook York Cumberland Kennebec	York Cumberland Hancock Penobscot Waldo Kennebec	Cumberland Knox Cumberland Lincoln Franklin Androscoggin	York Somerset Penobscot Kennebec York	Lincoln Knox Cumberland Kennebec Somerset Androscoggin
Municipality Caribou Buxton Freeport Winslow	Berwick Gray Ellsworth Hampden Belfast Winthrop	New Gloucester Camden Bridgton Waldoboro Jay Sabattus	Madison Glenburn Sidney Kennebunkport	Wiscasset Rockport Naples Clinton Norridgewock Mechanic Falls

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No. the exploration force. The statement is a second to the statement of t							[Flat Rate per call, per training, etc.]
Municipality	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
Fryeburg	Oxford	3,274	Fire Captain			10.00	
Thomaston	Knox	3,266	Fire Captain			11.25	
Calais	Washington	3,242	Fire Captain			16.89	
Livermore	Androscoggin	3,215	Fire Captain			8.00	
Belgrade	Kennebec	3,195	Fire Captain			12.00	
Holden	Penobscot	3,000	Fire Captain			11.00	
Mexico	Oxford	2,913	Fire Captain				CC.T.
Woolwich	Sagadahoc	2,898	Fire Captain	1,250.00		,	
Farmingdale	Kennebec	2,857	Fire Captain	250.00		8.00	
Alfred	York	2,847	Fire Captain	255.00			
Bristol	Lincoln	2,757	Fire Captain	250.00		10.00	
Chelsea	Kennebec	2,676	Fire Captain	468.75			
Searsport	Waldo	2,675	Fire Captain	100.00			12.00
Limerick	York	2,614	Fire Captain	2,000.00			
Anson	Somerset	2,540	Fire Captain	300.00		00.6	
Bethel	Oxford	2,539	Fire Captain	1,100.00			
Shapleigh	York	2,537	Fire Captain	1,126.00			;
Manchester	Kennebec	2,521	Fire Captain	750.00			8.00
Levant	Penobscot	2,466	Fire Captain	1,500.00			
Acton	York	2,254	Fire Captain	2,000.00			
Livermore Falls	Androscoggin	2,172	Fire Captain	1,200.00		9.00	
Southwest Harbor	Hancock	1,955	Fire Captain	3,000.00			1
Saint Albans	Somerset	1,863	Fire Captain				7.50
Veazie	Penobscot	1,842	Fire Captain			21.46	
Buckfield	Oxford	1,813	Fire Captain	320.00		9.30	
West Paris	Oxford	1,734	Fire Captain	2,000.00		12.00	
Otisfield	Oxford	1,698	Fire Captain	300.00		10.00	
Nobleboro	Lincoln	1,690	Fire Captain	2,000.00		10.00	

Hancock 1678 Fire Captain 750.00 8.50 100.00 1.0	Municipality	County	Pop.	Position	Stipend	Salary	1	[Flat Rate per call, per training, etc.]
The Hancock Hancock I,622 Fire Captain 300,000 8:50 Thomaston Knox 1,516 Fire Captain 500,00 7.50 Thomaston Knox 1,478 Fire Captain 600,00 7.50 stock Oxford 1,333 Fire Captain 500,00 7.50 ship Fenchscot 1,132 Fire Captain 500,00 7.50 ship Frie Captain 100,00 8.25 ship Fire Captain 100,00 8.00 ship Fire Captain 750,00 8.00 stown 1,122 Fire Captain 750,00 8.00 stown Sagadahoc 1,088 Fire Captain 750,00 8.00 stown Sagadahoc 510 Fire Captain 750,00 8.00 stown Sagadahoc 510 Fire Captain 750,00 8.00 stown Sagadahoc 510 Fire Captain 750,00 8.00 c Sagadahoc 510 Fire Capta	Greenville	Piscataquis	1,678	Fire Captain	750.00	, and	nourly Kate	Fer Call
Thomaston Hiscataquus 1,516 Fire Captain 100.00 7.50 Thomaston Horbscot 1,476 Fire Captain 574.00 7.50 Ay Penrobscot 1,476 Fire Captain 500.00 7.50 Ay Pince Captain 500.00 7.50 Invalid 1,127 Fire Captain 500.00 8.25 Invalid 1,127 Fire Captain 500.00 8.25 Invalid 1,127 Fire Captain 750.00 8.00 Invalid 1,082 Fire Captain 750.00 8.00 Invalid Fire Captain 750.00 7.00 <	Carilford	Hancock	1,622	Fire Captain	300.00		8.50	
Name	South Thomaster	Piscataquis	1,516	Fire Captain	100.00		7 50	
4. Fundbascot 1.476 Fire Captain 600.00 4. A Fundbascot 1.444 Fire Captain 600.00 Attock Oxford 1.353 Fire Captain 500.00 7.50 In Descatedus 1.127 Fire Captain 500.00 7.50 Proximin 1.127 Fire Captain 500.00 8.25 Vando 1.088 Fire Captain 750.00 8.25 Atown Sagadahoc 1.08 Fire Captain 750.00 8.00 Someriset 849 Fire Captain 750.00 8.00 Sagadahoc 510 Fire Captain 750.00 8.00 Sagadahoc 510 Fire Captain 750.00 8.00 Sagadahoc 510 Fire Captain 750.00 8.00 Androscogon 357 Fire Captain 750.00 8.00 Androscoggin 35.756 Fire Lieutenant 56.403.98 7.50 Androscoggin 23.746 Fire Lieutenant 7.00 8.23.2 <td>Hudson</td> <td>Knox</td> <td>1,512</td> <td>Fire Captain</td> <td>574.00</td> <td></td> <td>06.7</td> <td></td>	Hudson	Knox	1,512	Fire Captain	574.00		06.7	
ay Albenobscot 1,444 Fire Captain 500.00 Ashock Oxford 1,323 Fire Captain 500.00 7.50 In Indian Fire Captain 100.00 8.25 In Indian Fire Captain 500.00 8.25 In Indian Fire Captain 750.00 8.25 Atom Sagadahoc Fire Captain 750.00 8.25 Atom Sagadahoc Fire Captain 750.00 8.00 Sagadahoc 510 Fire Captain 750.00 8.00 C Sagadahoc 510 Fire Captain 750.00 8.00 C Sagadahoc 510 Fire Captain 2,000.00 8.00 C Sagadahoc 510 Fire Captain 2,000.00 8.00 Androscoggin 35.75 Fire Captain 2,000.00 8.00 Androscoggin 35.75 Fire Lieutenant 56.403.98 70.00 Androscoggin 23.746 Fire Lieutenant 20.00.00 23.32	Modern	Penobscot	1,476	Fire Captain	00 009			
Authors Oxford 1,353 Fire Captain 500,00 7.50 ship Knox 1,127 Fire Captain 100,00 7.50 ley Franklin 1,127 Fire Captain 500,00 8.25 Atown Oxford 1,122 Fire Captain 750,00 8.25 Atom Oxford 1,082 Fire Captain 750,00 8.00 eld Sagadahoc 1,082 Fire Captain 750,00 8.00 c Sagadahoc 510 Fire Captain 750,00 8.00 c Sagadahoc 510 Fire Captain 750,00 8.00 c Sagadahoc 510 Fire Captain 1,500,00 8.00 c Sagadahoc 510 Fire Captain 1,500,00 8.00 c Sagadahoc 510 Fire Captain 2,000,00 10.00 c Sagadahoc 510 Fire Captain 2,000,00 10.00 c Sagadahoc 510 <td>Modetok</td> <td>Penobscot</td> <td>1,444</td> <td>Fire Captain</td> <td></td> <td></td> <td></td> <td></td>	Modetok	Penobscot	1,444	Fire Captain				
Piscataquis 1,227 Fire Captain 10000 7.50 Ship Knox 1,173 Fire Captain 100.00 8.25 In Oxford 1,127 Fire Captain 500.00 8.25 In Waldo 1,088 Fire Captain 750.00 8.00 Stown Sagadahoc 1,088 Fire Captain 750.00 8.00 Somerset 957 Fire Captain 750.00 7.50 c Sagadahoc 510 Fire Captain 217.00 gatha Knox 384 Fire Captain 1,500.00 faven Knox 384 Fire Captain 1,500.00 faven Knox 384 Fire Captain 1,500.00 faven Knox 387 Fire Captain 2,000.00 foxford 357 Fire Captain 2,000.00 fries Lieutenant 56,403.98 23.76 fries Lieutenant 700.00 23.74 fries Lieutenant 700.00	Sangarilla	Oxford	1,353	Fire Captain	500 00			12.50
Franklin Fine Captain 800.00 7.30 Noxford 1,127 Fire Captain 500.00 8.25 Naldo 1,088 Fire Captain 500.00 8.25 stown Sagadahoc 1,082 Fire Captain 750.00 8.00 eld Somerset 957 Fire Captain 750.00 7.50 c Sagadahoc 814 Fire Captain 750.00 7.50 c Sagadahoc 510 Fire Captain 217.00 8.00 laven Knox 384 Fire Captain 2,000.00 8.00 laven Knox 384 Fire Captain 1,500.00 10.00 Oxford 357 Fire Captain 2,000.00 10.00 n Androscoggin 35.756 Fire Lieutenant 56,403.98 ortland Cumberland 23.746 Fire Lieutenant 23.32 d York 21,404 Fire Lieutenant 23.68 York 21,404 Fir	Friendship	Piscataquis	1,227	Fire Captain	100.00		t 0	11.00
Pranklin 1,127 Fire Captain 100.00 8.25 Valdo 1,122 Fire Captain 500.00 8.05 Stown Sagadahoc 1,082 Fire Captain 750.00 8.00 eld Sometiset 957 Fire Captain 750.00 7.50 gatha Aroostook 849 Fire Captain 750.00 7.50 c Sagadahoc 510 Fire Captain 217.00 8.00 c Sagadahoc 510 Fire Captain 2,000.00 8.00 laven Knox 387 Fire Captain 2,000.00 10.00 Oxford 357 Fire Captain 2,000.00 10.00 Oxford 3575 Fire Lieutenant 56,403.98 22.70 Penobscot 31,395 Fire Lieutenant 56,403.98 23.32 Androscoggin 23,746 Fire Lieutenant 56,403.98 23.82 York 21,632 Fire Lieutenant Fire Lieutenant 23.82	Randolou	Knox	1,173	Fire Captain	800.00		00:7	
Value 1,122 Fire Captain 500,00 6,225 Stown 4,088 Fire Captain 750,00 8.00 Sequadahoc 1,082 Fire Captain 750,00 8.00 gatha Aroostook 814 Fire Captain 750,00 7.50 c Sagadahoc 510 Fire Captain 217,00 8.00 laven Knox 384 Fire Captain 1,500,00 8.00 laven Knox 387 Fire Captain 2,000,00 10.00 oxford 357 Fire Captain 2,000,00 10.00 n Androscoggin 35,756 Fire Lieutenant 56,403,98 22.70 n Vork 21,632 Fire Lieutenant 56,403,98 23,32 york 21,404 Fire Lieutenant 21,602 23,26 21,602	Kangeley	Franklin	1,127	Fire Captain	100.00		C	
town Sagadahoc 1,088 Fire Captain 750.00 8.00 eld Somerset 957 Fire Captain 750.00 7.50 gatha Aroostook 814 Fire Captain 7.50 8.00 c Sagadahoc 510 Fire Captain 217.00 8.00 laven Knox 384 Fire Captain 1,500.00 8.00 laven Knox 384 Fire Captain 2,000.00 10.00 oxford 165 Fire Captain 2,000.00 10.00 oxford 165 Fire Lieutenant 56,403.98 22.70 n Androscoggin 23,746 Fire Lieutenant 56,403.98 22.70 d York 21,603 Fire Lieutenant 23,32 23.82 York 21,404 Fire Lieutenant 23,68 Fire Lieutenant 23,68 Fire Lieutenant York 21,404 Fire Lieutenant 21,60 21,60	Brooks	Oxford	1,122	Fire Captain	500 00		6.25	
Penobscot Fire Captain 750.00 gatha Frie Captain 750.00 7.50 gatha Aroostook 814 Fire Captain 217.00 7.50 c Sagadahoc 510 Fire Captain 217.00 8.00 laven Knox 384 Fire Captain 2,000.00 1.500.00 Oxford 165 Fire Captain 2,000.00 10.00 Androscoggin 35.756 Fire Lieutenant 56,403.98 22.70 Penobscot 31.395 Fire Lieutenant 56,403.98 22.70 Androscoggin 23,746 Fire Lieutenant 56,403.98 23.32 York 21,632 Fire Lieutenant 23,151 Fire Lieutenant 23.68 York 21,404 Fire Lieutenant 20.78	Georgetown	Waldo	1,088	Fire Captain	750.00		8.00	
Somerset 967 Fire Captain 750.00 gatha Aroostook 849 Fire Captain 7.50 c Sagadahoc 510 Fire Captain 217.00 8.00 laven Knox 384 Fire Captain 1,500.00 10.00 Oxford 357 Fire Captain 2,000.00 10.00 Oxford 165 Fire Captain 2,000.00 10.00 n Androscoggin 35,756 Fire Lieutenant 56,403.98 22.70 ortland Cumberland 23,746 Fire Lieutenant 56,403.98 23.32 d York 21,632 Fire Lieutenant 23.68 york 21,632 Fire Lieutenant 23.68	Smithfield	Sagadahoc	1,082	Fire Captain				
gatha Penobscot 849 Fire Captain 217.00 c Sagadahoc 510 Fire Captain 217.00 laven Knox 384 Fire Captain 1,500.00 Oxford 357 Fire Captain 2,000.00 Oxford 165 Fire Captain 2,000.00 n Androscoggin 35,756 Fire Lieutenant 56,403.98 ortland Cumberland 23,746 Fire Lieutenant 23 d York 21,404 Fire Lieutenant 23 York 21,404 Fire Lieutenant 20	Alton	Somerset	4967	Fire Captain	750 00			9.25
Partial Aroostook 814 Fire Captain 217.00 c Sagadahoc 510 Fire Captain 217.00 laven Knox 384 Fire Captain 1,500.00 Oxford 357 Fire Captain 2,000.00 Oxford 165 Fire Captain 2,000.00 n Androscoggin 35,756 Fire Lieutenant 56,403.98 ortland Cumberland 23,746 Fire Lieutenant 23 d York 21,632 Fire Lieutenant 23 York 21,632 Fire Lieutenant 23 York 21,404 Fire Lieutenant 20	Saint Acetho	Penobscot	849	Fire Captain			i	
Sagadahoc 510 Fire Captain 217.00 Rnox 384 Fire Captain 1,500.00 Oxford 357 Fire Captain 2,000.00 Oxford 165 Fire Captain 2,000.00 In Androscoggin 35,756 Fire Lieutenant 56,403.98 Ortland Cumberland 23,746 Fire Lieutenant 23,151 Androscoggin 23,151 Fire Lieutenant 23,151 York 21,404 Fire Lieutenant 23,151	Arrowsio	Aroostook	814	Fire Captain			0.50	
Sand Fire Captain 1,500.00	North Haman	Sagadahoc	510	Fire Captain	217 00		8.00	
Oxford 357 Fire Captain 2,000.00 Oxford 165 Fire Captain 2,000.00 n Androscoggin 35,756 Fire Lieutenant 56,403.98 ortland Cumberland 23,746 Fire Lieutenant 56,403.98 d York 23,151 Fire Lieutenant d York 21,632 Fire Lieutenant York 21,404 Fire Lieutenant	N-	Knox	384	Fire Cantain	4 - 1 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2			
Oxford 165 Fire Captain 2,000,000 Androscoggin 35,756 Fire Lieutenant Penobscot 31,395 Fire Lieutenant Cumberland 23,746 Fire Lieutenant Androscoggin 23,151 Fire Lieutenant York 21,632 Fire Lieutenant York 21,404 Fire Lieutenant	Newry	Oxford	357	Fire Cantain	00.000,00			
Androscoggin 35,756 Fire Lieutenant Penobscot 31,395 Fire Lieutenant Cumberland 23,746 Fire Lieutenant Androscoggin 23,151 Fire Lieutenant York 21,632 Fire Lieutenant York 21,404 Fire Lieutenant	Gilead	Oxford	165	Fire Captain	2,000.00		10 00	
Androscoggin 35,756 Fire Lieutenant Penobscot 31,395 Fire Lieutenant Cumberland 23,746 Fire Lieutenant Androscoggin 23,151 Fire Lieutenant York 21,632 Fire Lieutenant York 21,404 Fire Lieutenant								
Penobscot 31,395 Fire Lieutenant 56,403.98 Ortland Cumberland 23,746 Fire Lieutenant Androscoggin 23,151 Fire Lieutenant York 21,632 Fire Lieutenant York 21,404 Fire Lieutenant	Lewiston	Androscoggin	35,756	Fire Lieutenant			voort välist trodos tropolisisko. Aanvots tro	
Androscoggin 23,746 Fire Lieutenant Androscoggin 23,151 Fire Lieutenant York 21,632 Fire Lieutenant York 21,404 Fire Lieutenant	South Portland	Penobscot	31,395	Fire Lieutenant		56,403.98	00	
d York 21,632 Fire Lieutenant York 21,404 Fire Lieutenant	Auburn	Androscogoja	23,746	Fire Lieutenant			23.32	
York 21,404 Fire Lieutenant	Biddeford	York	23, 151	Fire Lieutenant			23.82	
יים דיפתיפוקנו	Sanford	York	21.404	Fire Lieutenant			23.68	
				ייה דיפחופוושווו			20.78	

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2010 MMA Salary Survey

Municipality Scarborough Augusta Saco Windham							
Scarborough Augusta Saco Windham	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
scarborougii Augusta Saco Windham	Cumberland	18.832	Fire Lieutenant			.50/Hr + base	
Augusta Saco Windham	Koppehen	18.561	Fire Lieutenant	4,743.00		19.22	
Saco Windham	Veilliener	0,00	Fire Lieutenant		45,985.36		
Windham	York	18,147	Life Lieutellani			18.35	
	Cumberland	16,394	Fire Lieutenant			2.00 2.00 2.00 2.00	
Waterville	Kennebec	15,489	Fire Lieutenant			40.01	
Gorham	Cumberland	15,338	Fire Lieutenant			15.92	
Kennebunk	York	11,427	Fire Lieutenant			15.57	
Falmouth	Cumberland	10,996	Fire Lieutenant	00.009		,	
Kittery	York	10,236	Fire Lieutenant	100.00		11.44	
Standish	Cumberland	9,808	Fire Lieutenant	200.00			
Orono	Penobscot	9,630	Fire Lieutenant		43,614.00		
Lishon	Androscoggin	9,352	Fire Lieutenant	2,227.00			
Brewer	Penobscot	9,198	Fire Lieutenant		50,161.00		
Cape Elizabeth	Cumberland	9,040	Fire Lieutenant			08.11	
Skowhegan	Somerset	8,707	Fire Lieutenant	287.88		14.59	
Buxton	York	8,119	Fire Lieutenant			12.00	
Freeport	Cumberland	8,051	Fire Lieutenant			13.30	
Winslow	Kennebec	7,892	Fire Lieutenant		39,298.48		
Old Town	Penobscot	7,730	Fire Lieutenant			14.67	
Rockland	Knox	7,522	Fire Lieutenant		45,679.00		
Berwick	York	7,337	Fire Lieutenant			18.60	7
Grav	Cumberland	7,266	Fire Lieutenant	200.00			00:00
Hampden	Penobscot	6,866	Fire Lieutenant		44,777.00		
Belfast	Waldo	6,758	Fire Lieutenant	225.00			
Rumford	Oxford	6,319	Fire Lieutenant			13.61	
Eliot	York	6,256	Fire Lieutenant	1,250.00			(L
New Gloucester	Cumberland	5,393	Fire Lieutenant	00.009		(i	10.50
Camden	Knox	5,267	Fire Lieutenant			15.53	

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[Flat Rate per call, per training, etc.]		7000	12.30		0	Ø./9	10.00		0	13.00			10.93	15.00									10.03		10.96				
Hourly Rate								7 50	00.						9.17	10.33	8.25	9.50	10.25	2 - 4 0 - 1 1 - 1	15.51	9.00 9.00	•	11.00		α	00.0	10.00	
Salary	•		28 849 00																										
Stipend	1,000.00	810.00		1.500.00	2,580.00	268.00	698.00	850.00	•	300.00	400.00	236.00	750.00		00 002	00.00	175.00					450.00			625.00	250.00	127.50	150.00	468.75
Position	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire I jeutenant	Fire Lieutenant		rire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant
Pop.	5,126	5,039	4,923	4,845	4,757	4,581	4,368	4,189	4,002	3,956	3,827	3,512	3,509	3,448	3,288	3 274	4,77,0	3,274	3,266	3,242	3,215	3,134	3,000	2,913	2,898	2,857	2,847	2,757	2,676
County	Cumberland	Lincoln	Penobscot	Franklin	York	Somerset	Penobscot	Franklin	Kennebec	York	Lincoln	Knox	Cumberland	Kennebec	Somerset	Androscoggin	Oxford	Knox	Mochineter	Washington	Androscoggin	Penobscot	Penobscot	Oxford	Sagadahoc	Kennebec	TOPK Lincoln	Kennehec	
Municipality	Mobile 101	Waldoboro		Jay Noth Demist	Madina betwick	Madison	Milton	Villori	Koppoby	Miscosot	Pochod	Nochpoil A	Naples		Norridgewock	Mechanic Falls	Fryeburg	Thomaston	Calais	N/ermoro	Newport		Novier	MEXICO	vvoolwich Farmingdalo	Alfred	Bristol	Chelsea	

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[Flat Rate per cait, per training, etc.]	Per Call	12.00									1	06.7								12.50	11.00	9.00			,	9.00			
	Hourly Rate			9.00				10.30		9.00		i	14.53	9.30	10.00		7.50							7.50	8.25			7.50	8.00
	Salary																												
	Stipend		1,100.00	200.00	500.00	1,126.00	1,000.00	2,213.00	1,200.00	200.00	2,000.00			320.00	200.00	300.00	20.00	1,530.00	400.00		200.00		200.00	50.00	100.00		650.00		
	Position	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant	Fire Lieutenant									
	Pop.	2,675	2,614	2,540	2,539	2,537	2,466	2,332	2,254	2,172	1,955	1,863	1,842	1,813	1,698	1,622	1,516	1,512	1,476	1,444	1,353	1,319	1,243	1,227	1,127	1,082	957	849	814
	County	Waldo	York	Somerset	Oxford	York	Penobscot	Lincoln	York	Androscoggin	Hancock	Somerset	Penobscot	Oxford	Oxford	Hancock	Piscataquis	Knox	Penobscot	Penobscot	Oxford	Penobscot	York	Piscataquis	Franklin	Sagadahoc	Somerset	Penobscot	Aroostook
	Municipality	Searsoort	Limerick	Anson	Rethel	Shapleigh	Levant	Boothbay Harbor	Acton	Livermore Falls	Southwest Harbor	Saint Albans	Veazie	Buckfield	Otisfield	Lamoine	Guilford	South Thomaston	Hudson	Medway	Woodstock	Plymouth	Ogunquit	Sangerville	Rangeley	Georgetown	Smithfield	Alton	Saint Agatha

Municipality	County	Pop	Position	Stipend	,		per training, etc.]
North Haven	Knox	384	Fire Lieutenant	400.00	Saidiy	Hourly Rate	Per Call
Gilead	Oxford	165	Fire Lieutenant			10.00	
· · · · · · · · · · · · · · · · · · ·	CONTRACTOR THE ACTION OF THE CONTRACTOR AND CONTRAC					A PROPERTY OF THE PROPERTY OF	
Lewiston	Androscoggin	35.756	Firefiohter		(7		
Bangor	Penobscot	31,395	Firefighter		44,011.34	0	
South Portland	Cumberland	23,746	Firefighter			20.28	
Auburn	Androscoggin	23.151	Firefighter			20.14	
Biddeford	York	21 632	Firefichter			20.97	
Sanford	York	21,404	Firefahter			20.02	
Scarborough	Cumberland	18 832	i nenginer			18.16	
Augusta	Kennehec	10,032	Lienginer			13.76	
S C C C C C C C C C C C C C C C C C C C	Xo-II	19,361	Firetighter	524.00		15.89	
VA(:	YOUK	18,147	Firefighter		42,669.63		
veingnam	Cumberland	16,394	Firefighter			77 77	
Waterville	Kennebec	15,489	Firefiahter			7 - 't - '	
Gorham	Cumberland	15.338	Firefighter			40.55 10.51	
York	York	13.556	Firefighter			11.70	
Falmouth	Cumberland	10 996	Live forton			31.20	
Kittery	York	10,000	i i i i i i i i i i i i i i i i i i i			15.00	
Wells	York	0,730	Firetignter			10.04	
Standish	Cumberland	9,949	FireTighter			15.63	
Orono	Danobroot	9,808	Firetighter			14.04	
Lisbon	Androscorin	9,630	Firetighter		36,076.00		
Presque Isle	Aronstook	9,332	Firetighter	1,760.00			
Brewer	Dopohogot	8,229	Firetighter			12.68	
Copo Elizabath	renonscol	9,198	Firefighter		38 422 00		
Cape Elizabeth	Cumberland	9,040	Firefighter		00,727,00		
Skowhegan	Somerset	8,707	Fireflahter			10.40	
Caribou	Aroostook	8,187	Fireflohter			60.21	
Buxton	York	8,119	Firefighter			13.96	
						12.23	
2010 MMA Salary Survey			Public Safety				
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							, : (
Municipality	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
Freenort	Cumberland	8,051	Firefighter			10.95	
Old Town	Penobscot	7,730	Firefighter		00 808 00	¥	
Rockland	Knox	7,522	Firefighter		39,000.00	17.07	
Berwick	York	7,337	Firefighter			13.41	
Cumberland	Cumberland	7,316	Firefighter			-	10.00
Grav	Cumberland	7,266	Firefighter			14 06	
Filsworth	Hancock	066'9	Firefighter		40.644.00	2	
Hampden	Penobscot	998'9	Firefighter		40,614.00	12.83	
Belfast	Waldo	6,758	Firefighter			22:20	
Fairfield	Somerset	6,692	Firefighter			9.46	
Winthrop	Kennebec	6,463	Firefighter			12.97	
Rumford	Oxford	6,319	Firefighter			12.88	
Houlton	Aroostook	6,274	Firefighter			10.00	
Eliot	York	6,256	Firefighter	6		2	8 00
New Gloucester	Cumberland	5,393	Firefighter	400.00		11 51	
Poland	Androscoggin	5,320	Firefighter			- S L.	
Camden	Knox	5,267	Firefighter			14:08	
Lincoln	Penobscot	5,182	Firefighter			00.0	
Bridgton	Cumberland	5,126	Firefighter			9.6	12.90
Waldoboro	Lincoln	5,039	Firefighter			10.45	2
Hermon	Penobscot	4,923	Firefighter			18.00	16.00
Bucksport	Hancock	4,892	Firefighter			00.0	8 79
North Berwick	York	4,757	Firefighter			8 75)
Norway	Oxford	4,756	Firefighter			0.7.5	
Warren	Knox	4,678	Firefighter				10.00
Madison	Somerset	4,581	Firefighter			10.30	2
Millinocket	Penobscot	4,536	Firefighter			60.03	
Glenburn	Penobscot	4,368	Firefighter	883.00			OO &
Vassalboro	Kennebec	4,320	Firefighter			7 50	2
Wilton	Franklin	4,189	Firefighter			00.7	13.00
Sidney	Kennebec	4,002	Firefighter				

[Flat Rate per call, per training, etc.]	Per Call					10.00		10.93	15.00													10.38						12.00				8.00
	Hourly Rate	11.90		8.75	10.00					12.83	8.75	10.33	8.75	8.25	9.25	8.59	10.00	8.00	11.55	12.47	11.00		10.00	8.00		10.00			9.00	10.00	7.85	
	Salary		36,753.60				30,186.00															34,447.00			31,590.00							
	Stipend																										468.75					
	Position	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter
	Pop.	3,956	3,940	3,866	3,827	3,756	3,704	3,512	3,509	3,448	3,348	3,288	3,274	3,274	3,266	3,242	3,222	3,215	3,195	3,134	3,000	2,913	2,898	2,857	2,847	2,757	2,676	2,675	2,540	2,539	2,537	2,521
	County	York	York	Kennebec	Lincoln	Waldo	Penobscot	Knox	Cumberland	Kennebec	Sagadahoc	Somerset	Oxford	Androscoggin	Knox	Washington	Lincoln	Androscoggin	Kennebec	Penobscot	Penobscot	Oxford	Sagadahoc	Kennebec	York	Lincoln	Kennebec	Waldo	Somerset	Oxford	York	Kennebec
	Municipality	Kennebunkport	Arundel	Monmouth	Wiscasset	Winterport	Orrington	Rockport	Naples	Clinton	Richmond	Norridgewock	Fryeburg	Mechanic Falls	Thomaston	Calais	Boothbay	Livermore	Belgrade	Newport	Holden	Mexico	Woolwich	Farmingdale	Alfred	Bristol	Chelsea	Searsport	Anson	Bethel	Shapleigh	Manchester

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(Flat Rate per call, per training, etc.)	Per Call		15.00				7.50				7.50														12.00				00.6			
	Hourly Rate			10.30	8.00	8.00			12.00	8.00		10.59	9.30	10.25	15.19	10.00	8.50		7.00	7.00	7.50	11.49		10.79		11.00	10.00	11.25			8.50	12.00
	Salary																															
	Stipend	00.009						293.75										300.00					650.00							681.00		
	Position	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter	Firefighter
	Pop.	2,466	2,436	2,332	2,330	2,320	2,273	2,213	2,176	2,172	1,863	1,842	1,813	1,734	1,721	1,690	1,678	1,622	1,609	1,520	1,516	1,512	1,460	1,451	1,444	1,353	1,334	1,327	1,319	1,315	1,267	1,243
	County	Penobscot	Cumberland	Lincoln	Knox	Hancock	Waldo	Sagadahoc	Hancock	Androscoggin	Somerset	Penobscot	Oxford	Oxford	Penobscot	Lincoln	Piscataquis	Hancock	Cumberland	Waldo	Piscataquis	Knox	Aroostook	Hancock	Penobscot	Oxford	Waldo	Knox	Penobscot	Washington	Franklin	York
	Municipality	Levant	Harrison	Boothbay Harbor	Union	Blue Hill	Lincolnville	Phippsburg	Mount Desert	Livermore Falls	Saint Albans	Veazie	Buckfield	West Paris	East Millinocket	Nobleboro	Greenville	Lamoine	Pownal	Northport	Guilford	South Thomaston	Ashland	Surry	Medway	Woodstock	Searsmont	Vinalhaven	Plymouth	Milbridge	Strong	Ogunquit

[Flat Rate per call, per training, etc.]	Dor Call	Per Call							7.75	1.65			<u> </u>				7.00								!	15.10							7.00				
<u>u</u> . ~	Hourty Date		7.50		8 00	90:90 ac a	0.25	8.00		8.00		10.00	10.00	2		10.00		7.50	00 8	0.00	7.50	10.00	7.50	00 8	0.00		11.00	7.50	10.00			A STATE OF THE STA	8.00	10.00	0	0.00	
	Salary																																				
	Stipend	•		300.00										200.00		7000	100.00													200,00				100.00			
;	Position	Firefiahter			Firetighter	Firefighter	Firefighter	Firefichter	Firefichter	Lindfohtor	lallight i	Firetignter	Firefighter	Firefighter	Firefiahter	Fireflobter		riielignter	Firefighter	Firefighter	Fireflohter		ruengner	Firefighter	Firefighter	Firefiahter	Firefighter	Firefiables		Firetighter			Fire Dispatch	Fire Dispatch	Fire Dispatch		
ć	rop.	1,227	1 173	7, 7	7)1,1	1,127	1,122	1,082	1.072	1.054	1,008	000,1	288	296	914	872	840	5 6	814	794	791	705	201	282	384	357	188	165	146) †		0 320	1,334	872	255		
County	coanty	Piscataquis	Knox	Aroostook	.:\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	r talikiin	Oxford	Sagadahoc	Penobscot	Penobscot	Waldo	Somercet	13813130	Somerset	Lincoln	Waldo	Penobscot	Aroostook	Door	Penobscot	Somerset	Somerset	Somerset		Knox	Oxford	Piscataquis	Oxford	Washington		ological de substanción de la compara de	Hancock	Waldo	Waldo	Aroostook		
Municipality	Concession	Sangerville	Friendship	Frenchville	Rangelev	Hobbins	Lebron	Georgetown	Stetson	Etna	Montville	Solon	Smithfield	South Bristol		Selmont	Alton	Saint Agatha	Mattawamkean	Now Doubles	New Portland	Jackman	Starks	North Haven	News	Shills	Officey	Gilead	Vanceboro	The state of the s	Commencer, commencer, everling in an influence constitution in manifest and collection in the collection in the	Blue Hill	Searsmont	Delmont Allagaah	Hagasii		

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Multiplating Country Pop. Position Stipend Salary Hourly Rade Per Call Scarborough Cumberland 2.3-46 EMS Director 5,185-68 29.4-1 29.4-1 Scarborough Aroostook 8,187 EMS Director 1,000.00 17.09 17.09 Grayborough Aroostook 8,187 EMS Director 1,000.00 12.21 10.00 Waldoboror Lincoln 5,039 EMS Director 2,000.00 12.21 10.00 Warron Knox 4,678 EMS Director 2,000.00 12.21 13.00 Warron Knox 4,678 EMS Director 1,000.00 17.00 13.00 Waldobox Lincoln 3,827 EMS Director 1,000.00 17.00 13.00 Waldob Sagadahoc 2,827 EMS Director 1,000.00 42,000.00 13.85 Woodwich York 2,874 EMS Director 1,000.00 42,000.00 13.85 Woodwich								[Flat Rate per call, per training, etc.]
Cumberland 23.746 EMS Director 5,185.68 29.41 Cumberland 18,832 EMS Director 1,000.00 29.41 Aroostook 8,187 EMS Director 1,000.00 17.09 Cumberland 5,039 EMS Director 1,000.00 12.21 Lincoln 4,787 EMS Director 2,000.00 12.21 Konnebec 4,878 EMS Director 3,000.00 21.26 Kennebec 4,002 EMS Director 3,000.00 21.26 Kennebec 4,002 EMS Director 1,000.00 17.00 Cumberland 3,827 EMS Director 1,000.00 17.00 Cumberland 3,827 EMS Director 1,000.00 17.00 Cumberland 3,827 EMS Director 2,000.00 17.00 Kennebec 2,847 EMS Director 2,000.00 42,000.00 York 2,847 EMS Director 2,000.00 42,000.00 York 2,657 EMS Director 2,000.00	Municipality	County	Pop.	Position	Stipend	Salary	Hourly Rate	Per Call
Cumberland 18,832 EMS Director 5,185.68 29,11 Aroostook 8,187 EMS Director 1,000.00 17.09 York 4,187 EMS Director 1,000.00 17.09 Cumberland 5,039 EMS Director 2,000.00 12.21 York 4,757 EMS Director 3,000.00 21.26 Aroostook 4,369 EMS Director 3,1200.00 17.00 Kennebec 4,002 EMS Director 1,000.00 17.00 Cumberland 3,599 EMS Director 1,000.00 13.85 Kennebec 3,827 EMS Director 1,000.00 13.85 Kennebec 2,898 EMS Director 2,600.00 10.00 Vork 2,875 EMS Director 2,000.00 42,000.00 Vork 2,57 EMS Director 5,000.00 42,000.00 Kennebec 2,237 EMS Director 5,000.00 42,000.00 Kennebec 2,237 EMS Director 5,000.00 42	South Portland	Cumberland	23,746	EMS Director			28.11	
Aroostook 8.187 EMS Director 5,185 68 Cumberland 7,266 EMS Director 1,000.00 17.09 Lincoln 5,039 EMS Director 2,000.00 12.21 Knox 4,77 EMS Director 2,000.00 12.21 Aroostook 4,369 EMS Director 3,000.00 21.26 Kennebec 4,002 EMS Director 3,100.00 17.00 Lincoln 3,827 EMS Director 1,000.00 17.00 Cumberland 3,809 EMS Director 1,000.00 13.85 Kennebec 3,195 EMS Director 1,000.00 42,000.00 Vork 2,847 EMS Director 2,000.00 42,000.00 Vork 2,675 EMS Director 2,000.00 42,000.00 Vork 2,537 EMS Director 5,000.00 42,000.00 Kennebec 2,537 EMS Director 5,000.00 40,000 Kennebec 2,537 EMS Director 5,000.00 40,000	Scarboroligh	Cumberland	18,832	EMS Director			79.4	
York 8.119 EMS Director 1,000.00 17.09 Oboro Lincoln 5,039 EMS Director 2,000.00 12.21 Berwick York 4,757 EMS Director 2,000.00 12.21 Berwick York 4,757 EMS Director 9,000.00 12.21 wasska Aroostook 4,636 EMS Director 9,000.00 21.26 wasska Lincoln 3,827 EMS Director 1,000.00 17.00 asset Cumberland 3,59 EMS Director 1,000.00 17.00 sasset Cumberland 3,59 EMS Director 1,000.00 13.85 sanic Falls Androscoggin 3,274 EMS Director 1,000.00 13.85 anic Falls Androscoggin 2,757 EMS Director 1,000.00 10.00 with York 2,847 EMS Director 2,000.00 42,000.00 dol Lincoln 2,757 EMS Director 2,000.00 42,000.00	Caribou	Aroostook	8,187	EMS Director	5,185.68			
Cumberland 7,266 EMS Director 46,426,00 17.29 oboro Lincoln 5,039 EMS Director 2,000,00 12.21 annexist Knox 4,678 EMS Director 9,000,00 12.21 awaska Aroostook 4,369 EMS Director 9,000,00 12.21 y Lincoln 3,827 EMS Director 31,200,00 17,00 sasset Cumberland 3,509 EMS Director 1,000,00 17,00 sasset Cumberland 3,274 EMS Director 1,000,00 17,00 sasset Cumberland 3,274 EMS Director 1,000,00 13,85 wich Sagadahoc 2,898 EMS Director 2,000,00 10,00 wich Vork 2,675 EMS Director 2,000,00 42,000,00 sport Vork 2,674 EMS Director 5,000,00 10,00 sport Vork 2,675 EMS Director 5,000,00 42,000,00 spo	Buxton	York	8,119	EMS Director	1,000.00		11	10.00
oborot Lincoln 5,039 EMS Director 46,426,00 12.21 Berwick York 4,757 EMS Director 2,000,00 46,426,00 12.21 ann Arooslook 4,369 EMS Director 9,000,00 21.26 y Lincoln 3,827 EMS Director 1,000,00 17.00 asset Lincoln 3,827 EMS Director 1,000,00 17.00 asset Lincoln 3,195 EMS Director 1,000,00 17.00 ade Kennebec 2,898 EMS Director 2,600,00 13.85 ade Lincoln 2,757 EMS Director 2,000,00 10.00 sport Vork 2,574 EMS Director 2,000,00 10.00 sport Vork 2,537 EMS Director 2,000,00 10.00 sport Aroostook 2,439 EMS Director 5,000,00 10.00 detester Kennebec 2,521 EMS Director 5,000,00 10.00 <	Grav	Cumberland	7,266	EMS Director		6	60.71	00.0
enwick York 4,757 EMS Director 2,000.00 12.21 aska Arooslook 4,678 EMS Director 9,000.00 21.26 set Konnebec 4,002 EMS Director 31,200.00 17.00 set Lincoln 3,827 EMS Director 1,000.00 17.00 set Lincoln 3,509 EMS Director 1,000.00 17.00 sic Remnebec 2,898 EMS Director 2,600.00 13.85 ch Sagadahoc 2,898 EMS Director 2,000.00 10.00 ch York 2,87 EMS Director 2,000.00 10.00 ch York 2,57 EMS Director 2,000.00 10.00 ch York 2,537 EMS Director 5,628.00 27.06 ch York 2,537 EMS Director 5,628.00 27.06 borro Hancock 2,439 EMS Director 2,500.00 10.00 d Oxford <td>Waldoboro</td> <td>Lincoln</td> <td>5,039</td> <td>EMS Director</td> <td></td> <td>46,426.00</td> <td>7</td> <td></td>	Waldoboro	Lincoln	5,039	EMS Director		46,426.00	7	
Sake Knox 4 678 EMS Director 9,000,00 21.26 sake Aroostook 4,389 EMS Director 31,200.00 17.00 set Lincoln 3,527 EMS Director 1,000.00 17.00 ch Cumberland 3,599 EMS Director 1,000.00 17.00 ch Sagadanoc 2,896 EMS Director 2,600.00 13.85 ch Sagadanoc 2,896 EMS Director 2,000.00 42,000.00 10.00 ch Vork 2,877 EMS Director 2,000.00 42,000.00 10.00 ch Vork 2,675 EMS Director 5,020.00 42,000.00 10.00 ch Vork 2,577 EMS Director 5,020.00 42,000.00 10.00 k Vork 2,537 EMS Director 5,020.00 42,000.00 27.06 seter Kennebec 2,537 EMS Director 5,020.00 42,000.00 10.00 boro Sagadahoc<	North Berwick	York	4,757	EMS Director	2,000.00		17.71	
aska Aroostook 4,369 EMS Director 21,20 set Lincoln 3,827 EMS Director 17,00 nic Falls Androscoggin 3,274 EMS Director 1,000.00 nic Falls Androscoggin 3,274 EMS Director 1,000.00 ch Sagadahoc 2,888 EMS Director 2,000.00 ch Sagadahoc 2,847 EMS Director 10,000.00 ch York 2,847 EMS Director 2,000.00 42,000.00 ch York 2,614 EMS Director 1,200.00 42,000.00 k York 2,537 EMS Director 5,628.00 10.00 burg Sagadahoc 2,537 EMS Director 5,600.00 27.06 creen Aroostook 2,213 EMS Director 5,600.00 10.00 durg Hancock 2,000 EMS Director 2,570.00 10.00 durg Lise3 EMS Director 2,570.00 10.00	Warren	Knox	4,678	EMS Director	9,000.00		0.00	
Set Lincoln 3827 EMS Director 31,200.00 17.00 Lincoln 3,829 EMS Director 1,000.00 8.25 Cumberland 3,599 EMS Director 1,000.00 8.25 Lin Colm 3,274 EMS Director 2,600.00 13.85 ch Sagadahoc 2,898 EMS Director 2,600.00 42,000.00 vork 2,847 EMS Director 2,000.00 42,000.00 10.00 k Vork 2,875 EMS Director 1,200.00 42,000.00 10.00 k Vork 2,614 EMS Director 5,628.00 42,000.00 10.00 sster Kennebec 2,537 EMS Director 5,628.00 500.00 27.06 boro Hancock 2,439 EMS Director 5,600.00 27.06 boro Hancock 1,863 EMS Director 5,600.00 10.00 d Oxford 1,640 EMS Director 5,600.00 10.00 d<	Madawaska	Aroostook	4,369	EMS Director			07.12	13.00
set Lincoln 3,827 EMS Director 31,200.00 17 Cumberland 3,509 EMS Director 1,000.00 17 Cumberland 3,509 EMS Director 1,000.00 15 kennebec 3,195 EMS Director 2,600.00 15 ch Sagadahoc 2,847 EMS Director 10,200.00 10 ch Vork 2,757 EMS Director 2,000.00 42,000.00 10 ch Vork 2,675 EMS Director 1,200.00 42,000.00 10 ch Vork 2,574 EMS Director 1,200.00 42,000.00 10 ch Vork 2,537 EMS Director 5,628.00 2,628.00 2,639.00 2,639.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,630.00 2,	Sidney	Kennebec	4,002	EMS Director				20.00
Cumberland 3,509 EMS Director 1,000.00 sie Androscoggin 3,274 EMS Director 1,000.00 se EMS Director 2,600.00 1,000.00 ch Sagadahoc 2,887 EMS Director 2,600.00 vork 2,847 EMS Director 2,000.00 42,000.00 ch Vork 2,675 EMS Director 2,000.00 42,000.00 sk York 2,537 EMS Director 2,000.00 42,000.00 sk York 2,537 EMS Director 5,000.00 42,000.00 sk York 2,537 EMS Director 5,000.00 2,000.00 sk York 2,537 EMS Director 5,000.00 2,575.00 sk Aroostook 2,439 EMS Director 5,000.00 2,575.00 skboro Hancock 1,698 EMS Director 2,575.00 2,575.00 skboro Cumberland 1,540 EMS Director 2,500.00 o	Wiscasset	Lincoln	3,827	EMS Director		31,200.00	1	
nic Falls Androscoggin 3,274 EMS Director 1,000.00 de Kennebec 3,195 EMS Director 2,600.00 ich Sagadahoc 2,898 EMS Director 2,600.00 york 2,757 EMS Director 2,000.00 ich Vork 2,675 EMS Director 2,000.00 igh York 2,675 EMS Director 2,000.00 igh York 2,521 EMS Director 5,628.00 ester Kennebec 2,521 EMS Director 5,628.00 ester Kennebec 2,521 EMS Director 5,628.00 sboro Z,521 EMS Director 5,00.00 sboro Z,521 EMS Director 2,575.00 kbars Somerset 1,863 EMS Director 2,575.00 kbars Oxford 1,698 EMS Director 5,00.00 o Cumberland 1,540 EMS Director 2,500.00 o Vork EMS Director	Naples	Cumberland	3,509	EMS Director			00.71	
de Kennebec 3,195 EMS Director 2,600.00 ich Sagadahoc 2,898 EMS Director 2,600.00 York 2,847 EMS Director 2,000.00 Lincoln 2,757 EMS Director 2,000.00 Sk York 2,675 EMS Director 42,000.00 Sk York 2,537 EMS Director 5,628.00 ester Kennebec 2,521 EMS Director 5,628.00 ester Kennebec 2,521 EMS Director 5,628.00 sboro 2,233 EMS Director 5,600.00 sboro 2,213 EMS Director 5,600.00 sboro 2,213 EMS Director 5,600.00 sboro Somerset 1,698 EMS Director 5,600.00 Id Hancock 1,698 EMS Director 5,600.00 o Cumberland 1,590 EMS Director 2,500.00 o Cumberlands 1,510 EMS Director 2,500.00	Mechanic Falls	Androscoggin	3,274	EMS Director	1,000.00		8.25	
ich Sagadahoc 2,898 EMS Director 2,600.00 York 2,847 EMS Director 10,200.00 Lincoln 2,757 EMS Director 2,000.00 Avaldo 2,614 EMS Director 1,200.00 Avork 2,614 EMS Director 1,200.00 Avork 2,537 EMS Director 5,628.00 Avostook 2,521 EMS Director 5,00.00 Septer Aroostook 2,439 EMS Director 2,575.00 Sboro Hancock 2,002 EMS Director 2,575.00 Albans Oxford 1,698 EMS Director 5,00.00 Id Hancock 1,610 EMS Director 5,00.00 Id Hancock 1,610 EMS Director 2,500.00 In Hancock 1,610 EMS Director 2,500.00 In Hancock 1,610 EMS Director 2,500.00 In Hancock 1,610 EMS Director 2,500.00	Belgrade	Kennebec	3,195	EMS Director			13.85	
York 2,847 EMS Director 10,200.00 10 Lincoln 2,757 EMS Director 2,000.00 42,000.00 sk York 2,614 EMS Director 1,200.00 42,000.00 sk York 2,614 EMS Director 5,628.00 42,000.00 sk York 2,537 EMS Director 5,628.00 5,628.00 sester Kennebec 2,521 EMS Director 5,628.00 2 ster Aroostook 2,439 EMS Director 5,628.00 2 sboro Hancock 2,002 EMS Director 1,000.00 2 sboro Somerset 1,863 EMS Director 500.00 1 Id Hancock 1,610 EMS Director 500.00 1 o Cumberland 1,540 EMS Director 2,500.00 1 o Waldo 1,510 EMS Director 2,500.00 1 o Waldo 1,516 EMS Director	Woolwich	Sagadahoc	2,898		2,600.00			
Lincoln 2,757 EMS Director 2,000.00 42,000.00 Act Waldo 2,675 EMS Director 42,000.00 Act York 2,614 EMS Director 1,200.00 42,000.00 Act York 2,537 EMS Director 5,628.00 42,000.00 Septer Kennebec 2,521 EMS Director 500.00 2 Act Aroostook 2,213 EMS Director 2,575.00 2 Sport Hancock 2,002 EMS Director 1,000.00 1 Albans Somerset 1,863 EMS Director 500.00 1 Albans Cumberland 1,540 EMS Director 2,500.00 1 Albans Waldo 1,520 EMS Director 2,500.00 1 Albans Albans EMS Director 2,500.00 1	Alfred	York	2,847	EMS Director	10,200.00		0	
ort Waldo 2,675 EMS Director 42,000.00 Sk York 2,614 EMS Director 1,200.00 42,000.00 sigh York 2,537 EMS Director 5,628.00 5,628.00 ester Kennebec 2,521 EMS Director 500.00 2 ster Aroostook 2,213 EMS Director 2,575.00 2 sboro Hancock 2,002 EMS Director 1,000.00 1,000.00 sboro Somerset 1,863 EMS Director 500.00 1 o Cumberland 1,540 EMS Director 2,500.00 1,500.00 o Waldo 1,520 EMS Director 2,500.00 1,500.00 o Waldo 1,516 EMS Director 2,500.00 1,500.00	Bristol	Lincoln	2,757	EMS Director	2,000.00		10.00	
York 2,614 EMS Director 1,200.00 transparation 2,537 EMS Director 5,628.00 cer Kennebec 2,521 EMS Director 500.00 n Aroostook 2,439 EMS Director 2,575.00 rg Sagadahoc 2,213 EMS Director 2,575.00 ro Hancock 2,002 EMS Director 1,000.00 ans Somerset 1,863 EMS Director 500.00 Ancock 1,698 EMS Director 500.00 Hancock 1,540 EMS Director 2,500.00 Cumberland 1,540 EMS Director 2,500.00 Waldo 1,520 EMS Director 2,500.00 Piscataquis 1,516 EMS Director 2,500.00	Searsport	Waldo	2,675			42,000.00		
er Kennebec 2,537 EMS Director 5,628.00 n Aroostook 2,439 EMS Director 500.00 g Sagadahoc 2,213 EMS Director 2,575.00 ro Hancock 2,002 EMS Director 1,000.00 nos Somerset 1,863 EMS Director 500.00 Adancock 1,610 EMS Director 600.00 Cumberland 1,540 EMS Director 2,500.00 Waldo 1,520 EMS Director 2,500.00 Piscataquis 1,516 EMS Director 2,500.00	Limerick	York	2,614		1,200.00			
er Kennebec 2,521 EMS Director 500.00 a Aroostook 2,439 EMS Director 2,575.00 a Sagadahoc 2,213 EMS Director 2,575.00 ro Hancock 2,002 EMS Director 500.00 ans Oxford 1,698 EMS Director 600.00 Hancock 1,610 EMS Director 500.00 Cumberland 1,540 EMS Director 2,500.00 Waldo 1,520 EMS Director 2,500.00 Piscataquis 1,516 EMS Director 2,500.00	Shapleigh	York	2,537	EMS Director	5,628.00			
Aroostook 2,439 EMS Director 2,575.00 Sagadahoc 2,213 EMS Director 2,575.00 Hancock 2,002 EMS Director 500.00 Oxford 1,698 EMS Director 600.00 Hancock 1,610 EMS Director 500.00 Cumberland 1,540 EMS Director 2,500.00 Waldo 1,516 EMS Director EMS Director	Manchester	Kennebec	2,521	EMS Director	200.00		; ;	
Sagadahoc 2,213 EMS Director 2,575.00 Hancock 2,002 EMS Director 1,000.00 Somerset 1,863 EMS Director 500.00 Oxford 1,698 EMS Director 600.00 Hancock 1,610 EMS Director 500.00 Cumberland 1,540 EMS Director 2,500.00 Waldo 1,510 EMS Director 2,500.00 Piscataquis 1,516 EMS Director	Van Buren	Aroostook	2,439	EMS Director			27.06	
Hancock 2,002 EMS Director 1,000.00 Somerset 1,863 EMS Director 500.00 Oxford 1,698 EMS Director 600.00 Hancock 1,610 EMS Director 500.00 Cumberland 1,540 EMS Director 2,500.00 Waldo 1,520 EMS Director 2,500.00 Piscataquis 1,516 EMS Director	Phippsburg	Sagadahoc	2,213	EMS Director	2,575.00			
Samerset 1,863 EMS Director 500.00 Oxford 1,698 EMS Director 600.00 Hancock 1,610 EMS Director 500.00 Cumberland 1,540 EMS Director 2,500.00 rt Waldo 1,520 EMS Director rt Piscataquis 1,516 EMS Director	Gouldsboro	Hancock	2,002	EMS Director	1,000.00			
Oxford 1,698 EMS Director 600.00 Hancock 1,610 EMS Director 500.00 Cumberland 1,540 EMS Director 2,500.00 rt Waldo 1,520 EMS Director Piscataquis 1,516 EMS Director	Saint Albans	Somerset	1,863	EMS Director	200.00			
Hancock 1,610 EMS Director 500.00 Cumberland 1,540 EMS Director 2,500.00 The Waldo 1,520 EMS Director Piscataquis 1,516 EMS Director	Otisfield	Oxford	1,698	EMS Director	00'009		10.00	
Cumberland 1,540 EMS Director 2,500.00 rt Waldo 1,520 EMS Director Piscataquis 1,516 EMS Director	Tremont	Hancock	1,610	EMS Director	200.00			
rt Waldo 1,520 EMS Director Piscataquis 1,516 EMS Director	Sebago	Cumberland	1,540	EMS Director	2,500.00		I	
Piscataquis 1,516 EMS Director	Northport	Waldo	1,520	EMS Director			7.00	
	Guilford	Piscataquis	1,516	EMS Director			7.50	

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County	Pop.	Position	Stipend	Salary	1	Dor Coll
Knox	1,512	EMS Director	2 705 00	, min	nourly Nate	rei caii
Penobscot	1,476	EMS Director	400.00			
Waldo	1,334	EMS Director	5 000 00			
Knox	1,327	EMS Director		20.852.00		
Knox	1,278	EMS Director	492 00	00.700,03		
Sagadahoc	1,082	EMS Director				0
Penobscot	1,072	EMS Director	300 00		40.00	6.7.5 8.7.0
Penobscot	1,054	EMS Director			00:01	4
Lincoln	914	EMS Director	1 100 00			CO
Oxford	879	EMS Director	1 800 00			
Lincoln	782	EMS Director	00 006			
Lincoln	681		300.00			
Somerset	554		00.000			
Knox	384	EMS Director	2,600.00			
Penobscot	31,395	Paramedic			6	
Cumberland	23 746	Daramodio			21.03	
Androscoggia	23.464	Paramedic			21.60	
1115E 222 X10 X	101,02	Faramedic	4,160.00			
750 X	21,632	Paramedic			21.15	
1 OFF	21,404	Paramedic			90.00	
Cumberland	18,832	Paramedic			10.03	
Kennebec	18,561	Paramedic	4.574.00		15.02	
York	18,147	Paramedic		43 540 22	10.01	
Cumberland	16,394	Paramedic		33.010,01	7	
Cumberland	15,338	Paramedic		47 152 00	0.43	
York	11,427	Paramedic		47,132.00	!	
Cumberland	9,808	Paramedic			76.71	
Penobscot	9,630	Paramedic			16.17	
Penobscot	9,198	Paramedic		38,089.00		
Cumberland	9.040	Paramedic		33,327.00		;

[Flat Rate per call, per training, etc.]	Per Call					;	10.00	i i	15.00				i i	35.00								6	12.00								
9.	Hourly Rate	13.98	19:01	16.94	13.42	16.83	16.00	19.36	17.09	13.25	17.00	16.60	18.90	•	10.92	15.00	13.50	15.00	13.00	15.36	10.00	14.00			i	15.50	14.51	12.63	10.00	14.00	
	Salary																							37,001.00							48,593.00
	Stipend																								3,377.00						
	Position	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic	Paramedic
	Pop.	8,187	8,119	8,051	7,730	7,316	7,266	6,758	6,463	6,274	5,320	5,039	4,892	4,678	4,369	3,940	3,827	3,509	3,266	3,242	2,898	2,847	2,675	2,614	2,537	2,439	1,540	1,512	1,334	1,278	1,243
	County	Aroostook	York	Cumberland	Penobscot	Cumberland	Cumberland	Waldo	Kennebec	Aroostook	Androscoggin	Lincoln	Hancock	Knox	Aroostook	York	Lincoln	Cumberland	Knox	Washington	Sagadahoc	York	Waldo	York	York	Aroostook	Cumberland	Knox	Waldo	Knox	York
	Municipality	Caribon	Buxton	Freeport	Old Town	Cumberland	Grav	Belfast	Winthrop	Houlton	Poland	Waldoboro	Bucksport	Warren	Madawaska	Arundel	Wiscasset	Naples	Thomaston	Calais	Woolwich	Alfred	Searsport	Limerick	Shapleigh	Van Buren	Sebago	South Thomaston	Searsmont	Cushing	Ogunquit

[Flat Rate per call, per training, etc.]			36.40	10.00	15.00 8.50 24.00
Hourly Rate	23.13 19.85	20.67 15.12 19.22 13.17 15.00	13.91 11.30 10.95	12.40 10.82 16.91/1st Hr	10.46 11.42 9.10 14.75
Salary		41,799.03	35,327.00	00.00	
Stipend	2,080.00	5,012.00			400.00
Position	EMT EMT	EMT EMT EMT EMT EMT EMT	EMT EMT EMT EMT	EMT EMT	EMT EMT EMT EMT
Pop.	31,395 23,746 23,151	21,632 18,832 18,561 18,147 15,338 11,427 10,996 9,808	9,198 9,040 8,187 8,119 8,051 7,522	7,316 7,266 6,758	6,463 5,482 5,393 5,320 5,039 4,892
County	Penobscot Cumberland Androscoggin	York Cumberland Kennebec York Cumberland York Cumberland Penobscot	Penobscot Cumberland Aroostook York Cumberland Knox	Cumberland Cumberland Waldo	Kennebec Androscoggin Cumberland Androscoggin Lincoln Hancock York
Municipality	Bangor South Portland Auburn	Biddeford Scarborough Augusta Saco Gorham Kennebunk Falmouth Standish Orono	Brewer Cape Elizabeth Caribou Buxton Freeport Rockland	Cumberland Gray Belfast	Winthrop Turner New Gloucester Poland Waldoboro Bucksport North Berwick

Flat Rate per call, per training, etc.}	Per Call	77.00	0	13.00										10.00	10.00										9.00		8.75	7,00			
	Hourly Rate		8.41		12.00	11.50	10.00	8.25	11.50	10.00	12.50	10.00	11.35			10.00	10.50	14.77	10.30	13.56	7.00	10.39	10.00	11.62	 				11 00	2	
	Salary H																									00 050 01	40,000.00				25,189.00
	Stipend																											000	00.00		
	Position	EMT	EMT	ENAT	- LIVI		- E	EM!	ĒMĪ		I FINI I	L EWI	- EMI	ו בא	- FWI	EMI	EMI	EM	- F	EM!	L F	EMI	EM-	L E	EW-	EWI	EMT	EM!	EMI	EMT	EMT
	Pop.	7.678	0/0,4	4,509	4,002	3,940	3,827	3,509	3,274	3,266	3,242	3,195	2,898	2,847	2,675	2,614	2,537	2,439	1,842	1,813	1,540	1,520	1,512	1,334	1,327	1,319	1,243	1,082	872	794	633
では、「このないでは、このでは、このでは、このでは、このでは、このでは、このでは、このでは、この	County		Knox	Aroostook	Kennepec	York	Lincoln	Cumberland	Androscoggin	Knox	Washington	Kennebec	Sagadahoc	York	Waldo	York	York	Aroostook	Penobscot	Oxford	Cumberland	Waldo	Knox	Waldo	Knox	Penobscot	York	Sagadahoc	Waldo	Penobscot	Washington
	A STATE OF THE STA	Municipanty	Warren	Madawaska	Sidney	Arundel	Wiscasset	Naples	Mechanic Falls	Thomaston	Calais	Belgrade	Woolwich	Alfred	Searsport	Limerick	Shapleigh	Van Buren	Veazie	Buckfield	Sebago	Northport	South Thomaston	Searsmont	Vinalhaven	Plymouth	Ogunguit	Georgetown	Belmont	Mattawamkeag	Pleasant Point Reservation

2010 MMA Salary Survey

				G	%	%	s	%	%
				Monthly	Premium	Premium	Monthly	Premium	Premium
				Premium	Paid by	Paid by	Premium	Paid by	Paid by
Municipality	County	Pop.	Insurance	Single	Employer	Employee	Family	Employer	Employee
Freeport	Cumberland	8,051	Health	533.39	%0.06	10.0%	1,196.43	75.0%	25.0%
Winslow	Kennebec	7,892	Health	647.39	100.0%	%0.0	1,452.17	77.0%	23.0%
Old Town	Penobscot	7,730	Health	621.10	87.0%	13.0%	1,392.99	75.0%	25.0%
Rockland	Knox	7,522	Health	647.39	85.0%	15.0%	1,452.17	85.0%	15.0%
Berwick	York	7,337	Health	605.00	85.0%	15.0%	1,553.20	85.0%	15.0%
Cumberland	Cumberland	7,316	Health	385.75	%0.06	10.0%	1,127.05	%0.06	10.0%
Gray	Cumberland	7,266	Health	338.00	80.0%	20.0%	914.00	%0.08	20.0%
Hampden	Penobscot	998'9	Health	647.39	100.0%	%0.0	1,210.73	%0.98	14.0%
Belfast	Waldo	6,758	Health	671.18	100.0%	%0.0	1,678.00	54.0%	46.0%
Fairfield	Somerset	6,692	Health	711.70	%0.06	10.0%	1,954.70	70.0%	30.0%
Winthrop	Kennebec	6,463	Health	647.39	100.0%	%0.0	1,452.17	%0.02	30.0%
Rumford	Oxford	6,319	Health	551.76	100.0%	%0.0	1,237.67	17.0%	83.0%
Houlton	Aroostook	6,274	Health	568.60	91.0%	%0.6	1,275.40	91.0%	%0.6
Eliot	York	6,256	Health	647.39	100.0%	%0.0	1,452.17	75.0%	25.0%
Oakland	Kennebec	6,154	Health	550.00	100.0%	%0.0	1,234.00	%0.08	20.0%
New Gloucester	Cumberland	5,393	Health	647.39	%0'.26	3.0%	1,452.17	81.0%	19.0%
Poland	Androscoggin	5,320	Health	647.39	%0.06	10.0%	1,452.17	%0.06	10.0%
Camden	Knox	5,267	Health	647.39	100.0%	%0.0	1,452.17	%0.08	20.0%
Lincoln	Penobscot	5,182	Health	647.39	80.0%	20.0%	1,452.17	%0.02	30.0%
Harpswell	Cumberland	5,173	Health	647.40	80.0%	20.0%	1,452.17	77.0%	23.0%
Bridgton	Cumberland	5,126	Health	647.39	100.0%	%0.0	1,452.17	20.0%	20.0%
Waldoboro	Lincoln	5,039	Health	359.53	100.0%	%0.0	945.72	85.0%	15.0%
Hermon	Penobscot	4,923	Health	550.30	100.0%	%0.0	1,234.39	%0.02	30.0%
Bucksport	Hancock	4,892	Health	647.39	91.0%	%0.6	1,452.17	92.0%	8.0%
Jay	Franklin	4,845	Health	647.39	%0.0	100.0%	1,452.17	20.0%	%0.08
Sabattus	Androscoggin	4,767	Health	647.39	100.0%	%0.0	1,452.17	%0.09	%0.03

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				s	%	%	6 7	%	%
				Monthly	Premium	Premium	Monthly	Premium	Premium
				Premium	Paid by	Paid by	Premium	Paid by	Paid by
Municipality	County	Pop.	Insurance	Single	Employer	Employee	Family	Employer	Emplovee
North Berwick	York	4,757	Health	647.39	100.0%	%0.0	1,452.17	75.0%	25.0%
Norway	Oxford	4,756	Health	647.39	100.0%	%0.0	1.452.17	%0.09	40.0%
Warren	Knox	4,678	Health	735.67	100.0%	%0.0	1.650.19	40.0%	%0.0 +
Madison	Somerset	4,581	Health	647.39	100.0%	%0:0	1,452,17	100 0%	%O.O
Millinocket	Penobscot	4,536	Health	647.39	82.0%	13.0%	1.452.17	87.0%	13.0%
Greene	Androscoggin	4,388	Health	647.39	100.0%	%0:0) ;	2) ;
Madawaska	Aroostook	4,369	Health	550.30	100.0%	%0.0	1,234.39	%0.09	40.0%
Glenburn	Penobscot	4,368	Health	647.39	100.0%	%0.0		<u>.</u>	2
Vassalboro	Kennebec	4,320	Health	647.39	100.0%	%0.0	1,452,17	44.6%	, Y Y Y Y
Wilton	Franklin	4,189	Health	735.67	100.0%	0.0%	1,650.19	%0:11	31.0%
Sidney	Kennebec	4,002	Health	735.67	100.0%	%0.0	914.52	%0.00	100.0%
Negrand	York	3,956	Health	647.39	93.0%	7.0%	1,452.17	%0'66	%0:02- ^ 0:02-
MINOTHIOUTH	Kennebec	3,866	Health	647.39	100.0%	%0.0	1.452.17	%0.09	40.0%
VVISCASSEL	Lincoln	3,827	Health	647.39	85.0%	15.0%	1.452.17	85.0%	15.0%
vvinterport	Waldo	3,756	Health	735.67	100.0%	%0.0	1	2 '	9/0:
Urrington	Penobscot	3,704	Health	735.67	100.0%	%0.0	1.650.19	50.0%	%U US
Nockholl	Knox	3,512	Health	647.39	85.0%	15.0%	1.452.17	85.0%	15.0%
Mapido Fort Forthorn	Cumberland	3,509	Health	267.00	100.0%	%0.0	801.00	33.0%	%0:51 67.0%
North Vormanth	Aroostook	3,500	Health	550.30	100.0%	%0.0	1,234,39	%0.0	100 0%
	Cumberland	3,500	Health	550.30	96.3%	3.7%	1,234,39	%E 96	3 7%
Circlion	Kennebec	3,448	Health	647.39	100.0%	0.0%		S '	0, 1,0
Notes	Sagadahoc	3,348	Health	647.39	100.0%	%0.0	1 452 17	73.0%	/00/20
Normagewock Entoburg	Somerset	3,288	Health	647.39	92.0%	3.0%	804.78	%0.0 0.0%	100.0%
i iyebulg Machania Ealla	Oxford	3,274	Health	647.39	100.0%	%0.0	1.452.17	65.0%	35.0%
מוס בשום	Androscoggin	3,274	Health	647.39	100.0%	%0.0	1,452.17	80.0%	20.0%

				s s	%	%	ss.	%	%
				Monthly	Premium	Premium	Monthly	Premium	Premium
				Premium	Paid by	Paid by	Premium	Paid by	Paid by
Municipality	County	Pop.	Insurance	Single	Employer	Employee	Family	Employer	Employee
Thomaston	Knox	3,266	Health	735.67	100.0%	%0:0	1,650.19	100.0%	%0.0
Calais	Washington	3,242	Health	550.30	85.0%	15.0%	1,234.39	85.0%	15.0%
Boothbay	Lincoln	3,222	Health	735.67	100.0%	%0:0	1,650.19	80.0%	20.0%
Livermore	Androscoggin	3,215	Health	550.30	100.0%	%0.0	1,234.39	44.6%	55.4%
Belgrade	Kennebec	3,195	Health	647.39	100.0%	%0.0	1	ı	1
Newport	Penobscot	3,134	Health	550.30	92.0%	8.0%	1,234.39	85.0%	15.0%
Holden	Penobscot	3,000	Health	550.30	%0.06	10.0%	1,234.39	%0.07	30.0%
Mexico	Oxford	2,913	Health	647.40	81.5%	18.5%	1,452.17	83.5%	16.5%
Woolwich	Sagadahoc	2,898	Health	735.67	%0.06	10.0%	í	,	ı
Farmingdale	Kennebec	2,857	Health	ı	1	i	3,132.96	73.0%	27.0%
Alfred	York	2,847	Health	647.39	%0.06	10.0%	1,452.17	75.0%	25.0%
Corinth	Penobscot	2,781	Health	550.30	100.0%	%0.0	1,234.39	100.0%	%0.0
Bristol	Lincoln	2,757	Health	647.39	100.0%	%0.0	1,452.17	75.0%	25.0%
Chelsea	Kennebec	2,676	Health	647.39	100.0%	%0.0	f	ŧ	í
Searsport	Waldo	2,675	Health	647.39	85.0%	15.0%	1,452.17	85.0%	15.0%
Minot	Androscoggin	2,610	Health	735.67	100.0%	%0.0	t	•	ı
Anson	Somerset	2,540	Health	647.39	100.0%	%0.0	1,452.17	20.0%	20.0%
Bethel	Oxford	2,539	Health	647.39	%0.08	20.0%	1,452.17	80.0%	20.0%
Shapleigh	York	2,537	Health	812.00	75.0%	25.0%	ı	1	ı
Dixfield	Oxford	2,531	Health	735.67	100.0%	%0.0	1,650.19	%0:0	100.0%
Manchester	Kennebec	2,521	Health	647.39	100.0%	0.0%	1	ſ	ı
Hailowell	Kennebec	2,501	Health	680.67	100.0%	%0.0	1	ŧ	ı
Van Buren	Aroostook	2,439	Health	550.30	%0.08	20.0%	í	i	,
Harrison	Cumberland	2,436	Health	647.39	100.0%	%0.0	1,452.17	73.0%	27.0%
Boothbay Harbor	Lincoln	2,332	Health	605.88	100.0%	%0.0	1,315.44	%0.08	20.0%

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Employee Benefits

2010 MMA Salary Survey

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%	Premium	Paid by	Employee	and and and	•	;	15.0%	, (15.0%	. 0	%0.0	0.0%	50.0%	%n.nc	f	, òc	30.0%	50.0%	40.0%	50.0%	20.0%	20.0%	39.0%		72 3%	%0.0	30.0%	%0.55
%	Premium	Paid by	Employer		ı	, id	85.0%	, 0	%0.00	100 0%	92.0%	0.0%	50.0%	0.00	•	70005	20.0% 72.0%	50.0%	%0:09	20.0%	80.0%	80.0%	61.0%	,	27.7%	100.0%	%0.07	45.0%
ss.	Monthly	Premium	Family		ı	4 650 40	61.000,1	1 206 00	00.006.1	1 452 17	1 640 88	1 234 39	1 452 17	11.705.11	,	1 452 17	1.234.39	1,452.17	1,452.17	1,452.17	1,452.17	1,452.17	1,056.34	ı	1,452.17	602.80	1,650.19	1,234.39
%	Premium	Paid by	Employee	%00	22.0%	0.0%	%O.O 0.0%	%0.0 %0.0	%0:0 %0:0	%0:0 %0:0	8.0%	%0:0		35.0%	0.0%	0.0%	%0.0	%0.0	%0.0	20.0%	20.0%	20.0%	%0:0	%0.0	%0:0	1	%0.0	%0:0
%	Premium	Paid by	Employer	100.0%	78.0%	100 0%	100.0%	100.0%	100.0%	100.0%	92.0%	100.0%	ı	65.0%	100.0%	100.0%	100.0%	100.0%	100.0%	80.0%	%0.08	%0.08	100.0%	100.0%	100.0%	ŧ	100.0%	100.0%
4	Monthly	Premium	Single	647.39	641.00	735.67	550.30	462.00	735.67	647.39	631.76	550.30	•	647.39	647.39	647.39	550.30	647.39	647.39	647.39	647.39	647.39	647.39	700.00	647.39	ı	735.67	550.30
			Insurance	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	Health	неапп	Health	Health	Health	неапп	nealth
			Рор.	2,330	2,320	2,273	2,268	2,254	2,236	2,176	2,172	2,133	2,131	2,121	2,002	1,967	1,863	1,842	1,832	1,813	1,734	1,721	0,00,0	060'1	1,678	1,022	010,1	800,
		•	County	Knox	Hancock	Waldo	Hancock	York	Lincoln	Hancock	Androscoggin	York	Androscoggin	Somerset	Hancock	Aroostook	Somerset	Penobscot	Sagadanoc Oxford	Oxford	Penchanat	Oxford	alooni I	Discosto	Fiscalaquis	Hancock	Cumberland	
		Minimi	Maincipanty	Onion	Blue Hill	Lincolnville	Hancock	Acton	Whitefield	Mount Desert	Civernore Falls	<i>L</i> ayton Leede	reeds	Canaan	Godidsboro	Napleton Spipt Albana	Veazie	West Bath	Buckfield	West Paris	East Millinocket	Otisfield	Nobleboro	Greenville	Lamoine	Tremont	Pownal	

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				s	%	%	4 9-	%	%
				Monthly	Premium	Premium	Monthly	Premium	Premium
				Premium	Paid by	Paid by	Premium	Paid by	Paid by
Municipality	County	Pop.	Insurance	Single	Employer	Employee	Family	Employer	Employee
Hiram	Oxford	1,564	Health	647.39	100.0%	%0.0	1,018.20	63.0%	37.0%
Sebago	Cumberland	1,540	Health	647.39	80.0%	20.0%	1,452.17	20.0%	50.0%
Peru	Oxford	1,527	Health	735.67	100.0%	%0.0	,	ı	•
Northport	Waldo	1,520	Health	1,100.60	80.0%	20.0%	ť	,	ı
Guilford	Piscataquis	1,516	Health	735.00	100.0%	%0.0	1,650.00	89.0%	11.0%
Waterford	Oxford	1,514	Health	736.00	100.0%	%0.0	t	i	1
South Thomaston	Knox	1,512	Health	647.00	80.0%	20.0%	1,452.17	80.0%	20.0%
Eastport	Washington	1,482	Health	647.39	100.0%	%0:0	1,452.17	92.0%	8.0%
Hudson	Penobscot	1,476	Health	644.00	100.0%	%0.0	ı	i	,
Ashland	Aroostook	1,460	Health	627.00	100.0%	%0.0	1,287.00	87.0%	13.0%
Surry	Hancock	1,451	Health	599.44	80.0%	20.0%	1,344.60	36.0%	64.0%
Medway	Penobscot	1,444	Health	647.30	100.0%	%0.0	1,452.17	80.0%	20.0%
Brownfield	Oxford	1,432	Health	647.39	100.0%	%0.0	804.78	%0.0	100.0%
Franklin	Hancock	1,427	Health	t	i	ı	1,015.20	44.5%	55.5%
Castine	Hancock	1,416	Health	647.39	75.0%	25.0%	1,452.17	75.0%	25.0%
Woodstock	Oxford	1,353	Health	357.00	100.0%	%0.0	1,013.00	93.5%	6.5%
Searsmont	Waldo	1,334	Health	647.39	100.0%	%0.0	i	ì	r
Vinalhaven	Knox	1,327	Health	647.39	85.0%	15.0%	1,452.17	85.0%	15.0%
Milbridge	Washington	1,315	Health	683.33	100.0%	%0.0	•	ì	Ē
Cushing	Knox	1,278	Health	,	•	ı	1,018.20	%0.0	100.0%
Strong	Franklin	1,267	Health	735.67	100.0%	%0.0		ı	t
Ogunquit	York	1,243	Health	647.39	80.0%	20.0%	1,452.17	80.0%	20.0%
Sangerville	Piscataquis	1,227	Health	647.39	100.0%	%0.0	i	í	
Easton	Aroostook	1,202	Health	647.39	100.0%	%0.0	1,452.17	100.0%	%0.0
Frenchville	Aroostook	1,172	Health	647.39	100.0%	%0.0	1,452.17	75.0%	25.0%

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2010 MMA Salary Survey

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Municipality	County	Pop.	Insurance	\$ Monthly Premium Single	% Premium Paid by Employer	% Premium Paid by Employee	\$ Monthly Premium Family	% Premium Paid by Emplover	% Premium Paid by Emplovee
i ewiston	Apdrocoogin	26 766		00 77	à	, 00		· òò	, 0
		35,730	Decilai	44.00	0.0%	100.0%	133.40	0.0%	100.0%
Bangor	Penobscot	31,395	Dental	28.91	%0.0	100.0%	85.30	%0.0	100.0%
South Portland	Cumberland	23,746	Dental	46.03	%0:0	100.0%	133.39	%0.0	100.0%
Sanford	York	21,404	Dental	33.28	%0:0	100.0%	109.64	%0.0	100.0%
Scarborough	Cumberland	18,832	Dental	33.28	%0.09	20.0%	109.64	15.0%	85.0%
Augusta	Kennebec	18,561	Dental	30.20	100.0%	%0.0	109.98	%0.0	100.0%
Saco	York	18,147	Dental	34.85	f	i	120.26	ť	ı
Windham	Cumberland	16,394	Dentai	33.28	100.0%	%0.0	109.64	70.0%	30.0%
Waterville	Kennebec	15,489	Dental	33.28	100.0%	%0.0	109.64	20.0%	20.0%
Gorham	Cumberland	15,338	Dental	33.28	%0.0	100.0%	109.64	%0.0	100.0%
Falmouth	Cumberland	10,996	Dental	33.28	%0.0	100.0%	109.64	%0.0	100.0%
Kittery	York	10,236	Dental	37.17	80.0%	20.0%	121.72	%0.08	20.0%
Standish	Cumberland	9,808	Dental	45.50	75.0%	25.0%	152.78	20.0%	20.0%
Orono	Penobscot	9,630	Dental	50.95	%0.0	100.0%	147.64	%0.0	100.0%
Lisbon	Androscoggin	9,352	Dental	33.28	%0.0	100.0%	109.64	%0.0	100.0%
Skowhegan	Somerset	8,707	Dental	33.28	100.0%	%0.0	109.64	%0.0	100.0%
Buxton	York	8,119	Dentai	35.00	%0.06	10.0%	115.00	%0.02	30.0%
Freeport	Cumberland	8,051	Dental	34.61	100.0%	%0.0	109.64	30.0%	%0.02
Winstow	Kennebec	7,892	Dental	33.28	100.0%	%0.0	ı	,	ŧ
Old Town	Penobscot	7,730	Dentai	33.28	100.0%	%0.0	109.54	83.0%	17.0%
Rockland	Knox	7,522	Dental	48.76	85.0%	15.0%	146.80	85.0%	15.0%
Cumberland	Cumberland	7,316	Dental	41.00	%0:0	100.0%	125.00	%0:0	100.0%
Gray	Cumberland	7,266	Dental	33.28	%0.0	100.0%	109.64	%0:0	100.0%
Winthrop	Kennebec	6,463	Dental	33.28	100.0%	%0.0	109.64	%0.0	100.0%
Kumford	Oxford	6,319	Dental	33.28	100.0%	%0.0	109.64	34.0%	%0.99

2010 MMA Salary Survey

Employee Benefits

% Premium Paid by Employee 100.0% 25.0% 100.0%	100.0% 53.0% 1.9%
% Premium Paid by Employer 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 40.0% 27.9% 27.9% 30.0% 85.0% 85.0%	0.0% 47.0% 98.1%
# Monthly Premium	109.64 185.00 109.64 -
% Premium Paid by Employee 100.0% 100.0% 100.0% 100.0% 100.0% 0.0%	0.0% 1.9% 100.0%
% Premium Paid by Employer 0.0% 0.0% 0.0% 0.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 0.0%	100.0% 98.1% 0.0%
\$ Monthly Premium Single 60.00 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28 33.28	87.00 33.28 25.48
Insurance Dental	Dental Dental Dental
6,274 6,274 6,256 6,154 5,320 5,320 5,320 5,320 5,320 4,923 4,757 4,757 4,757 4,757 4,757 4,757 4,189 3,956 3,956 3,827 3,756 3,704	3,509 3,500 3,448
County Aroostook York Kennebec Cumberland Androscoggin Knox Cumberland Penobscot Androscoggin York Knox Penobscot Androscoggin York Kennebec Franklin York Kennebec Franklin Penobscot Kennebec Franklin York Kennebec Franklin York Kennebec Franklin York Kennebec	Cumberland Cumberland Kennebec
Municipality Houlton Eliot Oakland New Gloucester Poland Camden Bridgton Hermon Sabattus North Berwick Warren Millinocket Greene Glenburn Vassalboro Witton Kennebunkport Monmouth Wiscasset Orrington Rockport	Naples North Yarmouth Clinton

reall & Dental Insurance

				ss.	%	%	s		%
				Monthly	Premium	Premium	Monthly		Premium
				Premium		Paid by	Premium		Paid by
Municipality	County	Pop.	Insurance	Single		Employee	Family	_	Employee
Richmond	Sagadahoc	3,348	Dental	33.28		%0.0	109.64		34.0%
Norridgewock	Somerset	3,288	Dental	33.28		100.0%	57.45		100.0%
Calais	Washington	3,242	Dental	33.28		7.0%	109.64		7.0%
Boothbay	Lincoln	3,222	Dental	33.28		100.0%	57.45		100.0%
Belgrade	Kennebec	3,195	Dental	32.00		%0.0	í		ı
Newport	Penobscot	3,134	Dental	33.28		100.0%	109.64		100.0%
Mexico	Oxford	2,913	Dental	33.28		100.0%	109.64		100.0%
Farmingdale	Kennebec	2,857	Dental	ı		ı	64.00		100.0%
Alfred	York	2,847	Dental	33.28		10.0%	109.64		25.0%
Corinth	Penobscot	2,781	Dental	33.28		100.0%	109.64		100.0%
Searsport	Waldo	2,675	Dental	33.28		100.0%	109.64		100.0%
Minot	Androscoggin	2,610	Dental	33.28		%0.0	ř		ı
Anson	Somerset	2,540	Dental	33.28		100.0%	109.64		100.0%
Shapleigh	York	2,537	Dental	00.09		25.0%	ſ		ı
Dixfield	Oxford	2,531	Dental	33.28		%0.0	57.45		100.0%
Manchester	Kennebec	2,521	Dental	33.28		%0.0	1		t
Hallowell	Kennebec	2,501	Dental	33.28		%0.0	ı		,
Harrison	Cumberland	2,436	Dental	33.28		%0.0	109.64		30.4%
Lincolnville	Waldo	2,273	Dental	33.28		%0.0	109.64		15.0%
Mapleton	Aroostook	1,967	Dental	33.28		100.0%	109.64		100.0%
Veazie	Penobscot	1,842	Dental	33.28		%0.0	109.64		70.0%
West Bath	Sagadahoc	1,832	Dentaí	33.28		100.0%	109.64		100.0%
Tremont	Hancock	1,610	Dental	33.28		100.0%	109.64		100.0%
Pownal	Cumberland	1,609	Dental	33.28		100.0%	109.64		100.0%
Waterford	Oxford	1,514	Dental	33.00		100.0%	57.00	%0.0	100.0%

Medici & Dental Insurance

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			Offer Buy-Out	Flex Pre-Tax Plan	Flexible Spending Accounts: ax Section 125 or Short n Cafeteria Plan Disal	counts: Short-term Disability	Long-term Disability	Life Insurance
Municipality	County	Pop.						
Lewiston	Androscoagin	35,756	>	>-	>	>	Z	>
Bangor	Penobscot	31,395	z	>	>	>	>	>
South Portland	Cumperland	23,746	>	>	>-	z	>	>
Auburn	Androscoggin	23,151	>	>	>-	>	Z	>
Biddeford		21,632	>	>	>	>	>	>
Sanford	York	21,404	>	>	>-	>	Z	>
Scarborough	Cumberland	18,832	>	>	>	>	>	>
Augusta	Kennebec	18,561	>	>	>-	>	>	>
Saco	York	18,147	>	>	>	>	>	>
Windham	Cumberland	16,394	>	>	z	>	z	>
Waterville	Kennebec	15,489	z	>	z	>	z	>-
Gorham	Cumberland	15,338	z	>	>-	>	z	>
York	York	13,556	>-	>	>-	>	z	>
Kennebunk	York	11,427	>	>	>-	>	z	>
Falmouth	Cumberland	10,996	z	z	Z	>	>	>
Kittery	York	10,236	z	z	z	>	Z	>
Wells	York	9,949	>	>	>	>	z	>
Standish	Cumberland	808'6	>	z	Z	>	>	>
Orono	Penobscot	9,630	>	>	>	>	z	>
Lisbon	Androscoggin	9,352	>	>	>	>	>	>
Presque Isle	Aroostook	9,229	>	>-	>	>	Z	>
Brewer	Penobscot	9,198	>	>	>	>	Z	>
Cape Elizabeth	Cumberland	9,040	>	>	>	>	>	>
Skowhegan	Somerset	8,707	z	>	Z	>	z	>
Caribon	Aroostook	8,187	>	>	>-	>	Z	>
Buxton	York	8,119	z	>	z	>	>	>
Freeport	Cumberland	8,051	>	>	>	>	Z	>
Winslow	Kennebec	7,892	z	z	>	>	•	ı
Old Town	Penobscot	7,730	>	>	Z	>-	Z	>-

			2000	Flex	Flexible Spending Accounts:	counts:		
			Buv-Out	Fre-Tax Plan	Section 125 or	Short-term	Long-term	Life
Municipality	County	Pop.			Careteria riali	Disability	Disability	Insurance
Rockland	Knox	7,522	z	Z	>	>	4	>
Berwick	York	7.337	>	: >	- >	- >	2 2	≻)
Cumberland	Cumberland	7.316	. >	- >	- >	->	Z)	> - :
Gray	Cumberland	7 266	· z	- >	- >	- >	>- ;	> - ;
Ellsworth	Hancock	066.9	. z	- >	- >	≻ >	z:	> - :
Hampden	Penobscot	950,0	: >	- >	- -	> ;	Z	>
Belfast	Waldo	6.758	- 2	- >	Z Z	>- ;	1	>
Fairfield	Somerset	0,730 6,692	?	- 2	2 2	> ;	> :	>
Winthrop	Kennehec	0,002	2 2	z >	Z :	>-	z	>-
Rumford	Oxford	0,403	zi	> ;	>-	>	z	>-
Houlton	Arocstook	0,319	Z;	> ;	Z	>	z	>-
Fliot	Vocal-	0,274	> -	>	>	>	z	>-
	TOTK	6,256	z	Z	z	>	z	>
Canially	Kennebec	6,154	>-	>	>-	>	Z	. >
iurner	Androscoggin	5,482	z	z	· >-	- Z	: >	- >
New Gloucester	Cumberland	5,393	>	>	· 2	z >	_	- >
Poland	Androscoggin	5,320	>	>	: z	- >	· 2	- ;
Camden	Knox	5,267	z	· Z	* z	- >	Z>	> - >
Lincoln	Penobscot	5.182	· >	: z	. 2	- >	≻ ;	>- ;
Harpswell	Cumberland	5,173	· Z	: >	2	≻ >	zz	>- :
Bridgton	Cumberland	5,126	: >-	- z	z z	- >	Z 2	> :
Waldoboro	Lincoln	5,039	>	Z	: z	- >	Z>	- >
Hermon	Penobscot	4,923	>	: >-	: >	- >	- 7	≻ ;
Bucksport	Hancock	4,892	>	· >-	- z	_	Z	>-
Jay	Franklin	4,845	· > -	· Z	z >	٠ >	٠ ;	ı
Sabattus	Androscoggin	4.767	· >	: >	- >	- >	Z:	z
North Berwick	York	4 757	· Z	- >	- ;	>- (>-	>-
Norway	Oxford	4.756	z >	- >	Z)	> - :	z	>-
Warren	Knox	001,1	- >	- ;	> - ;	>-	>	>
Madison	Somereet	4,070	⊱ ;	z	Z	>	Z	>
Millinocket	Donoboot	4,581	z	Z	Z	>	Z	>
	renonscol	4,536	>-	>	z	>	z	· >

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			Offer	Flex Pre-Tax	Flexible Spending Accounts: ax Section 125 or Short	counts: Short-term	Long-term	Life
2	ć	ć	Buy-Out	Plan	Cafeteria Plan	Disability	Disability	Insurance
Municipality	County	Pop.						·
Greene	Androscoggin	4,388	z	z	z	>	ı	>-
Madawaska	Aroostook	4,369	z	z	Z	>	ı	>
Glenburn	Penobscot	4,368	>	z	Z	Z	z	>-
Vassalboro	Kennebec	4,320	>	z	z	>-	z	>
Wilton	Franklin	4,189	z	z	z	>	>	>
Sidney	Kennebec	4,002	>	Z	z	>-	z	>
Kennebunkport	York	3,956	>	>-	z	>	z	>-
Monmouth	Kennebec	3,866	>	Z	z	>	>	>-
Wiscasset	Lincoln	3,827	>	>	>	>	>	>
Winterport	Waldo	3,756	z	Z	z	>	z	>
Orrington	Penobscot	3,704	z	z	z	>	>	>-
Rockport	Knox	3,512	z	>	z	>-	z	>-
Naples	Cumberland	3,509	z	>	z	>	>	>-
North Yarmouth	Cumberland	3,500	>	>	z	>	>	>
Fort Fairfield	Aroostook	3,500	>	Z	>-	>	•	>
Clinton	Kennebec	3,448	z	>-	z	>-	z	>
Richmond	Sagadahoc	3,348	>	>	>-	>	z	>
Norridgewock	Somerset	3,288	z	>	z	>-	z	>
Mechanic Falls	Androscoggin	3,274	>	z	z	z	z	>
Fryeburg	Oxford	3,274	z	z	>-	>	Z	>
Thomaston	Knox	3,266	z	z	z	>-	z	>
Calais	Washington	3,242	z	>	z	>-	z	>
Boothbay	Lincoln	3,222	z	z	z	z	z	>
Livermore	Androscoggin	3,215	>	z	z	>	z	>
Belgrade	Kennebec	3,195	z	z	z	>	>	>
Newport	Penobscot	3,134	>	>	z	>	z	>
Holden	Penobscot	3,000	>-	>	>	>	z	>
Mexico	Oxford	2,913	>	>	z	>	Z	>
Woolwich	Sagadahoc	2,898	z	Z	z	z	z	>
Farmingdale	Kennebec	2,857	z	>	z	>	ı	ī

			Offer	Flex Pre-Tax	Flexible Spending Accounts:	counts: Short-term	Long-term	Life
			Buy-Out	Plan	Cafeteria Plan	Disability	Disability	Insurance
Municipality	County	Pop.						;
Alfred	York	2,847	Z	>	z	>-	z	>-
Corinth	Penobscot	2,781	z	z	Z	>	Z	>
Bristol	Lincoln	2,757	z	z	Z	ı	ı	• ;
Chelsea	Kennebec	2,676	z	z	Z	Z	Z	Z
Searsport	Waldo	2,675	z	z	z	>	z	> :
Minot	Androscoggin	2,610	z	z	z	ŧ	ı	> :
Anson	Somerset	2,540	z	>-	Z	>	Z	> 1
Bethel	Oxford	2,539	z	z	>-	>	>	>
Shapleigh	York	2,537	z	z	z	Z	Z	>
Dixfield	Oxford	2,531	> -	Z	z	>	Z	>-
Manchester	Kennebec	2,521	>	>	z	>	í	>
Hallowell	Kennebec	2,501	>	Z	z	>	t	>
Van Buren	Aroostook	2,439	z	Z	Z	>	Z	>
Harrison	Cumberland	2,436	z	>	Z	>	Z	>-
Boothbay Harbor	Lincoln	2,332	>	z	>-	>	Z	>
Union	Knox	2,330	z	z	Z	>	z	>
Blue Hill	Hancock	2,320	>	>	Z	z	Z	Z
Lincolnville	Waldo	2,273	>	Z	Z	>	ı	> :
Hancock	Hancock	2,268	>	z	Z	Z	Z	Z
Acton	York	2,254	Z	Z	Z	z	Z	Z
Whitefield	Lincoln	2,236	>	z	Z	z	Z	>
Mount Desert	Hancock	2,176	z	z	Z	>	1	>
Livermore Falls	Androscoggin	2,172	z	z	Z	>	1	ı
Dayton	York	2,133	>	>	Z	ŧ	,	>
Leeds	Androscoggin	2,131	z	>	>	Z	Z	Z
Canaan	Somerset	2,121	z	Z	z	i	ī	
Gouldsboro	Hancock	2,002	z	Z	>	ı	ı	>
Mapleton	Aroostook	1,967	>	Z	z	z	Z	>
Southwest Harbor	Hancock	1,955	ı	>	•	í	ſ	1
Saint Albans	Somerset	1,863	Z	Z	z	> -	>	>-

insurance Plans

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				Flex	Flexible Spending Accounts	counts:		
			Offer	Pre-Tax	Section 125 or	Short-term	Long-term	Life
	•		Buy-Out	Plan	Cafeteria Plan	Disability	Disability	Insurance
Municipality	County	Pop.						3
Veazie	Penobscot	1,842	z	>	>	>	>	>
West Bath	Sagadahoc	1,832	z	>	· Z	- 2	- 2	- >
Buckfield	Oxford	1.813	Z	· Z	2 2	2 2	zi	>- ;
West Paris	Oxford	1 734	Z	: >	2 2	Z :	Z	>
East Millinocket	Penobscot	1 721	2 2	- >	Z	Z :	Z	>
Otisfield	Oxford	177'1	2 ;	- ;	Z	>	z	>-
Nobeloco	Oxiol d	1,698	Z	>	Z	>		1
Notice	Lincoln	1,690	z	z	z	· >-	,	!
Gleenville	Piscataquis	1,678	>	>	Z	- >	Z	· >
Lamoine	Hancock	1,622	>	Z	Z	- 2	2 2	- ;
Tremont	Hancock	1,610	Z	. z	? 2	Z >	Z X	Z)
Pownal	Cumberland	1,609	z	: >	. 2	- >	⊱ ;	> - :
Hiram	Oxford	1.564	Z	- 2	2 2	- :	> - ;	>-
Sebago	Cumberland	1,540	. Z	Z >	2 2	Z į	Z	z
Peru	Oxford	1,527	z >	- 2	zi	> :	1	>
Northport	Waldo	1,027	- 2	Z;	z	Z	z	>
Guilford	·	026,1	Z :	>	Z	z	z	>
Waterford	l iscataduis	1,516	Z	>	z	z	z	>
South Thomaston	Oxford	1,514	Z	Z	z	,		- >
The stock	Knox	1,512	>	z	Z	Z	z	- >
rasipol(Washington	1,482	z	z	Z	: >	2 2	- >
Choelester	Penobscot	1,476	z	z	Z	- 2	Z Z	≻ 2
Claneston	Penobscot	1,471	,		: '	2 2	2 2	Z:
Asniand	Aroostook	1,460	Z	>	- 2	z >	Z;	Z :
Surry	Hancock	1,451	z	- >	Z Z	- >	- ;	>-
Medway	Penobscot	1,444	: >	- 2	2 2	>- ;	>	>
Brownfield	Oxford	1 432	- 2	z >	Z;	Z	Z	>
Franklin	T COCK	704,	Z :	> -	Z	z	z	>
Castine	Tall COCK	1,427	z	Z	z	f	•	. ,
Woodstock	Hancock	1,416	z	>	z	>	Z	' >
Social des	Oxford	1,353	z	>	· >	- 2	Z 2	- ;
Viselenne	Waldo	1,334	z	z	· Z	2	Z	Z;
vinalnaven	Knox	1.327	Z	: >	2 2		;	>-
		1	:	_	Z	>	z	>-

Employee Benefits

Employee Benefits

			Offer	Flexi Pre-Tax	Flexible Spending Accounts: ax Section 125 or Short	counts: Short-term	Long-term	<u>i</u>
Municipality	County	Pop.	Buy-Out	Plan	Cafeteria Plan	Disability	Disability	Insurance
Milbridge	Washington	1,315	Z	z	Z	Z	Z	>
Cushing	Knox	1,278	z	z	z	ZZ	z z	≻ Z
Strong	Franklin	1,267	>	z	z	: >	2 2	z >
Ogunquit	York	1,243	>	· >-	: >	- >	2 2	- >
Sangerville	Piscataquis	1,227	Z	· Z	- Z	- Z	2 2	>-)
Easton	Aroostook	1,202	: >-		2 Z	z >	zz	> - :
Frenchville	Aroostook	1,172	Z	z	2 2	- >	Z;	> :
Rangeley	Franklin	1,127	Z	: >	. z	- 2	> >	> ;
rayette	Kennebec	1.109	Z	· 2	: 2	2	≻ ;	> .
Machiasport	Washington	1,106	Z	. z	2 2	١)	> - ;	>
Exeter	Penobscot	1.062	: >		2	- ;	Z)	>-
Hartford	Oxford	1.046	- z	4 2	, 2	> ;	>-	>-
Phillips	Franklin	1.015	: z	2 2	z	z	z	>
Solon	Somerset	992	ZZ	z >	2 2	+)	1	ŧ
Smithfield	Somerset	957	: z	- Z	2 2	> - :	>	>
South Bristol	Lincoln	914		Z	Z	z	Z	Z
Saint Agatha	Aroostook	814	Z	· Z	, 2	Z;	z	Z
Mattawamkeag	Penobscot	794	. z	2 2	Z ;	> - :	Z	>
Jackman	Somerset	705	z z	Z	Z :	Z	>	>
Monson	Piscataonis	677	2 2	Z	Z :	>	ı	>-
Pleasant Point Reservation	Washington	770	z ;	Z :	z	t	ì	>
Columbia Falls	Washington	033	zi	z :	Z	>	z	>-
New Limerick	Arostock	614	Z;	z	z	í	ì	ı
Carrabassett Valley	Freehilis	525	>	z	Z	z	z	>
North House	rranklin	440	>	>	,		:	-
וייייו בייייוע	Knox	384	z	Z	Z	• >	. :	• ;
Newry	Oxford	357	Z	Z	2 2	≻ :	Z	>-
Sorrento	Hancock	282	: z	? 2	2 2	Z:	Z	> -
Hanover	Oxford	276	? 2	2 2	Z :	z	Z	Z
Masardis	Aroostook	262	Z Z	Z 2	Z i	Z	z	z
Dallas Plantation	Franklin	101	2 2	Z:	Z	ı	ı	ı
		1 47	Z	z	Z	z	z	>

insurance Plans

Employee Benefits

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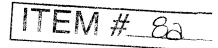
	Life Insurance		z	z	t
	Long-term Life Disability Insurance		z	Z	ı
e Spending Accounts:	Short-term L Disability		Z	Z	t
	Pre-Tax Section 125 or Short-term I Plan Cafeteria Plan Disability		z	•	Z
Flexit	Pre-Tax Plan		z	į	z
	Offer Buy-Out		Z	1	Z
		Pop.	165	87	70
		County	Oxford	Piscataquis	Cumberland
		Municipality	Gilead	Beaver Cove	Frye Island

Foundance Plans

	Life Insurance		z	z	ŧ
	Long-term Disability		z	z	ŧ
Flexible Spending Accounts:	Short-term Disability		z	Z	ı
	Pre-Tax Section 125 or Short-term L		z	:	z
Flex	Pre-Tax Plan		z	ı	z
	Offer Buy-Out		z	ļ	z
		Pop.	165	87	70
		County	Oxford	Piscataquis	Cumberland
		Municipality	Gilead	Beaver Cove	Frye Island

insurance Plans

Town of Veazie



Bid Submission Sheet Grounds Maintenance Contract 04.04.2011

Contractor's Name	
Address	
Phone number	
Federal ID/ SS Number	MDOT Number

Any contract which may be the result of this bid will be between the Town of Veazie (referred to as "we" or "our") and you. When this bid submission and any resultant contract refers to you, it includes your employees and agents. The subject of this bid submission is grounds maintenance services. The Town of Veazie reserves all rights including but not limited: to the ability to modify, add or delete services proposed, to accept or reject any and all proposals and bids when deemed in the best interest of the Town of Veazie.

Services: What and when:

Provide grounds maintenance services for the municipal and school owned properties listed on the mowing site schedule attached. Services to begin on May 1, 2011, and continue until December 31, 2012. Seasonal clean ups at locations as indicated on the mowing site (schedule A) will also be required.

Independent Contractor

You and your agents and employees, during the performance of any resultant contract, shall act in an independent capacity and not as officers, employees, or agents of the Town. Any manpower needed to fulfill the obligations described under this bid shall be employed by you and you shall be solely responsible for complying with applicable state and Federal laws including, but not limited to, worker's compensation law, employment security law, and minimum wage law.

As an independent contractor, you will also be responsible for maintaining your equipment in a safe, operable, and legal condition.

As an independent contractor, you will be responsible for all bills for labor, materials, equipment, and fuel and any other items which are incurred in providing the services outlined below. The Town will not pay such bills.

As an independent contractor, you have the right and duty to supervise and control your employees, agents, and equipment. The Town personnel have the right to inspect mowing operations and notify you of any problems, errors, or non-performance.

THE CONTACTOR AGREES THAT IF YOUR BID SUBMISSION IS SUCCESSFUL:

General requirements:

- To furnish adequate and satisfactory equipment and manpower to maintain the required properties on a weekly basis.
- Grass will be cut at a height of 3" to minimize storm water runoff. Some areas are to maintained lower and is detailed on Schedule A
- The Contractor at all sites, to ensure visual appeal as determined by the Public Works director or his/her designee, will do weed trimming. Trimming is to maintained at the height of mowed grass and is to be done at the time of mowing.
- Any conflicts and problems found by the public works director or his or her designee shall be addressed within 24 hours.
- Unless the volume of grass clippings becomes too unsightly, it is preferred that clippings remain in place as mulch.
- Specific site requirements are included

Insurance:

To provide proof of the following insurance coverage:

- Worker's Compensation in accordance with Maine law.
- General Liability: \$500,000 each occurrence, \$5,000 medical expense (any one person), \$1,000,000 general aggregate, \$1,000,000 products com/op aggregate, \$1,000,000 automobile liability combined single limit (each accident).

Breach of contract:

If the contractor is in violation of any of the terms of this contract, or if the Town Manager, in conjunction with the Public Works Director, are of the opinion that the work described in this contract is being performed unsatisfactorily, the Town Manager or his/her designee shall notify the contractor by certified mail setting forth the basis for the Town's complaint. Upon receipt of such notice, the contractor shall have ten (10) calendar days to comply with the terms and conditions of the contract or rectify the unsatisfactory work. If, at the expiration of the ten (10) calendar day period the performance of the contractor is not in compliance with the terms of this contract, the Town Manager or his/her designee will, by certified letter, notify the contractor to discontinue all work to be performed under this contract. The Town may thereupon, by contract or otherwise, complete the work and the contractor will be liable for costs which exceed the rate provided in this contact. Such charges shall be deemed liquidated damages.

Indemnification:

You agree to defend, indemnify and hold harmless the Town, and its officers, agents or employees, harmless from any claim for death, injury, property damage, or other loss which may result from your performance of lawn care services.

Terms of the contract:

The terms of this contract is for the mowing seasons from May 1, 2011 through December 31, 2012, with an option to extend the contract for two (2) years or renewing the contract for five (5) years without returning to the bidding process. Payment for services shall be made on the Thursday following the regularly scheduled Town Council's meeting after the invoices are received.

For budgetary purposes, please break out the cost of the school and Veazie Community sports field mowing separate from the rest of the municipal properties.

Bid price:

Bid price for mowing and community collection - municipal
2011 mowing season
2012 mowing season
Bid price for Veazie Community School mowing, including Veazie Sports Field 2011 mowing season
2012 mowing season

Before the award of this contract, any bidder will be required to show they have or commit to have the necessary equipment, facilities, experience, ability and financial resources to perform the work in a manner satisfactory to the Town.

The Town of Veazie reserves the right to reject any and/or all bids and to again invite bids; to waive such formalities or informalities as do not affect or alter the substantive provisions thereof; and to negotiate with any bidder it fees will result in a favorable result for the Town; and to accept any bid deemed advantageous to the Town. The prices specified in this bid are considered valid for a period of 60 days from the stated date of bid opening.

gnature of Authorized Contrac	ctor's Representati	Dateve

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List A Mowing Schedule

Riverside Park - Old County Road

- Spring Clean up to power rake grounds, remove deadfall of limbs, and remove accumulated trash.
- Mowing, and trimming as described in the general requirements of this bid submission sheet.
- •
- Fall Clean up power rake leaves, remove deadfall of leaves and remove leaves.

Cemetery – Fairview Cemetery all sections located off of US Route 2 – State Street

- Spring Clean up to power rake grounds, remove deadfall of limbs, and remove accumulated trash.
- Mowing and trimming as described in the general requirements of this bid submission sheet.
- Fall Clean up Power raking of leaves, removal deadfall of leaves and remove leaves from site.

Veazie Community School Complex - Located on School Street

- Spring Clean up to power rake grounds, remove deadfall of limbs, and remove accumulated trash.
- Mowing, and trimming as described in the general requirements of this bid submission sheet.
- Fall Clean up no special requirements

Municipal Office Complex – Main Street

- Spring Clean up to power rake grounds, remove deadfall of limbs, and remove accumulated trash.
- Mowing and trimming as described in the general requirements of this bid submission sheet.
- Fall Clean up no special requirements

Municipal Playground – Flagg Street

- Spring Clean up to power rake grounds, remove deadfall of limbs, and remove accumulated trash.
- Mowing, and trimming as described in the general requirements of the bid submission sheet.
- Fall Clean up no special requirements

Veazie Triangle - Intersection of Main Street, Railroad Tracks and State Street US Route 2

- Spring Clean up none
- Mowing to be done bi weekly
- Fall Clean up none

•

Veazie Informational Sign area - Intersection of May Street and State Street US Route 2

- Spring Clean up none
- Mowing to be done bi weekly
- Fall Clean up none

Eagle View Drive Entrance - School Street

- Spring Clean up none
- Mowing to be done as described in the general requirements of the bid submission sheet.
- Fall Clean up none

Veazie Community Sports Fields – School Street behind Veazie Community School complex and facing Main Street.

- Spring Clean up
 - o Patch seeding as needed
- Mowing to be done to maintain length of approximately 1.5" in defined areas.
- Fall Clean up
 - o aeration, and overseeding
- Base paths are to be defined by edging or other means. This is to be done annually either as part of spring clean up or fall clean up.
- Fields need to be mowed the day before all Veazie Community School Activities and special events as detailed from the VCS athletic director and Parks and recreation director.

Weed Trimming- Various and as needed including but not limited to:

- Veazie Community School
- Veazie Community Recreation Fields
- Pennis Courts
- All Community Parking lots
- Veazie Triangle
- Island by former Dang Property / Church parking lot
- The Main Street Rail Road Bridge
- The Veazie Community Signs 4 locations (Chase Rd, 3 on State street)
- All of Fairview Cemetery where needed
- Veazie Municipal Building Complex

List B

Equipment
(Please list equipment below, including backup equipment)

BIDDER'S QUALIFICATION CERTIFICATE

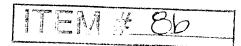
The undersigned hereby certifies and submits the following qualifications:	
Name and address (mailing & physical)	
Number of years in the lawn care business under present firm name.	
Particular types of work performed by your company:	
List several recent municipal or private mowing contract references: (include at least 4 wifellowing information: contract amount, type, name & owner or contact and phone number	ith the er)
Gross amount of contracts now in hand	
Bank reference(s):	
By:Title:	

TOWN OF VEAZIE GROUNDS MAINTENANCE REQUEST FOR PROPOSAL & QUALIFICATION NOTICE FOR INTERESTED PARTIES

The Town of Veazie is accepting proposals of intent from persons or businesses interested in the Town's Ground Maintenance Contract. The Contract would be initiated for services to begin in the spring of 2011. The first step in the process of submitting a proposal for providing the service the Council is requesting that all interested parties obtain and complete a qualification form and RFP packet. Information and forms can be obtained at the Veazie Town Office, 1084 Main Street, Veazie, Maine 04401 during normal business hours. Phone 207-947-2781, Fax 207-942-1654. The Veazie Town Council reserves the right to waive any requirement; to accept or reject any and all applications or RFP's at their discretion. Qualification forms and RFP's must be completed and received by the Veazie Town Office by 4:00 PM, April 20th, 2011.

April 2, 4, 2011

A _ _ FI _ . 1 _ 1 _ C 1 O



From: "Barney" <barney@lousilver.com>

Subject: Merrick Street

Date: April 4, 2011 11:58:00 AM EDT

fo: "William Reed" <veazietm@aol.com>

I am in receipt of the email from the Teels on Merrick Street. This makes for good reading but it is anything but the truth. I do not know what the basis is for the constant complaining but be it as it may the email does not state the facts as they exist.

This was a late year storm of a lot of heavy wet snow. It was hard to plow due to it being so heavy and hard to drive in. The timing of this complaint was at the worst part of the storm. It was snowing multiple inches per hour, visibility was bad, and any win-row from a plow blade was very difficult for a car to drive through. The priority streets were plowed and open.

During this time frame the large plow truck broke down for 1 hour,(an arm on the wing had to be welded due to soft conditions from a lack of frost). There was an accident on Chase Road/Rt2. And the intensity of the storm picked up. While all of this was going on I went from one unit plowing in Veazie to three units plowing in Veazie. This level of service stayed until all roads and turn arounds were in very good shape and had been plowed at least two times. At approx 6:00 pm with it still snowing lightly and pavement showing on most all of the town with all of the banks pushed back we reduced to one unit.

Mr. Teel called me to complain but was ok. He was not happy but did not conduct himself poorly. I told him I would be there in a few minutes. I was in the Buck Hill area and needed to clean up a little. He called back and said his wife was stuck and it was wrong. I had just finished and headed down personally. From the 1st call to my being there was about ten minutes.

When I got there the snow bank was 12 to 15" high with a single car track thru it to the house. There were no footprints, no signs of a car stuck or spinning tires, and no signs of any shoveling. I plowed out the street. After the snow bank the street had 4 to 6" of snow on it. Due to the issues I had it took a little longer than usual to have the Town fully open.

There are a few streets in town with the same issues as Merrick St. This is a very narrow street and in order to make it wide snow would have to be pushed way back and destroy a lot of lawn area. Even in the summer the street is narrow. The statements of my only plowing that street with a small pick up is just not true. The use of the small pickups allow intersections, culdesacs, narrow roads, short streets to be opened up much more quickly than with a large truck. The small trucks are much quicker to open large areas, but not to leave them in a final condition. The large truck is always needed.

This street has never had a storm that the clean up, pushing back the snow, and all of the salting, has been done by anything other than the large truck.

I took this job wanting to do things a little bit different.

- 1.) I hauled the heavy snow off almost every road in town at least two times. The exception was Rt 2 and with the help of the Police department it was done one time.
- 2.) Snow banks were pushed back on a regular basis.
- 3.) Every time a street got narrow, we hauled it off.
- 4.) When the sight distance became poor on most of the personal driveways in town we sent out a bucket loader and lugged snow away to help the owners.
- 5.) We tried to keep the right number of plow units working all the time.
- 6.) Areas that would drift in the past were kept on top of and did not drift.
- 7.) This storm alone I helped people with the snow in the end of the drives, they were trying to clear with shovels or snow blowers 8 to 10 times.
- 8.) The roads in Veazie were clear when in the other towns they were in much worse shape. Most days all of the Veazie roads had a major amount of pavement showing or were completely bare

when the other towns Main Streets still had no pavement showing.

With all of this being said. The plow truck, and accident slowed me down by about an hour. I feel bad about that and wished it had not happened. I feel that I showed that being a citizen of town can be a benefit for this town and I gave more to this contract than anyone else would have. There seems to only be a couple areas of complaints and these may not be areas that can be fixed. We have tried and will try again. I truly believe we have done a very good job in town and will continue to do so.

Thanks for your time

Barney W.Silver

From: William Reed <veazietm@aol.com>
Subject: Fwd: General Comments to the Town

Date: April 1, 2011 2:17:43 PM EDT

rod hathaway <rod@mainetrailer.com>, Jon Parker <jparker@midmaine.com>, Joe Friedman <jfriedman3@roadrunner.com>, Brian Perkins <Bperkins@apollo.umenfa.maine.edu>, david king

<vz801@myfairpoint.net>

Cc: Jane Robbins-Teel <janerobbinsteel102@gmail.com>

▶ 1 Attachment, 1.0 KB

Council members:

Please find attached a complaint pertaining to the snow plowing today, April 1st. A copy will be enclosed in your packet.

Thank you William Reed veazietm@aol.com

Confidentiality notice: the email message contained herein is intended only for the individual to whom or entity to which it is addressed as shown at the beginning of the message and may contain information that is privileged, confidential, and/or exempt from disclosure under applicable law. If the reader of this message is not the intended recipient, or if the employee or agent responsible for delivering the message is not an employee or agent of the intended recipient, you are hereby notified that any review, dissemination, distribution, use, or copying of this message is strictly prohibited. If you have received this message in error, please notify us immediately by return email and permanently delete this message and your reply to the extent it includes this message. Thank you for your cooperation.

Begin forwarded message:

From: "Jane Robbins-Teel" < ianerobbinsteel102@gmail.com>

Date: April 1, 2011 2:09:57 PM EDT

To: veazietm@aol.com, "Bill Reed" < breed@veazie.net>

Subject: General Comments to the Town

Request From: Jane Robbins-Teel

Email: janerobbinsteel102@gmail.com

Source IP: 72.73.115.148

Address:

5 Merrick Street

City:
State:
Zip:
Phone:

Organization:

I am not at all pleased with the lack of plowing service. Today, April 1st around 1:30 pm, I was not able to turn from School Street onto Merrick because of a 2 ft build up of snow. The build up was caused by School Street's plowing. In order to get onto Merrick, my husband had to shovel out an area wide enough for my car. He had called Silver's two times today.

As you know, this has been a continual problem throughout the winter. When the Town of Veazie plowed, we never had a problem and we have lived here for 9 years. Silver's uses a small pick up truck on Merrick Street and it doesn't make a wide enough path for

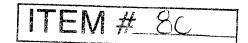


two vehicles to meet. The Town of Veazie also used a large plow truck on our street.

I am totally frustrated at this point. I assume that the Town Council does take citizen comments under consideration. Thank you. Jane and Brad Teel



Attach0.html (1.0 KB)



From: William Reed <veazietm@aol.com>

Subject: Fwd: General Comments to the Town Solid Waste Committee

Date: April 6, 2011 8:17:12 AM EDT To: rfaofvz38@hotmail.com

Cc: Karen Humphrey <khumphrey@veazie.net>, rod hathaway <rod@mainetrailer.com>, Jon Parker

1 Attachment, 0.6 KB

Richard

Thank you! - I will forward your name to the Town Council

William Reed

veazietm@aol.com

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Begin forwarded message:

From: "Richard F Averill" < rfaofyz38@hotmail.com>

Date: April 5, 2011 10:33:00 PM EDT

To: veazietm@aol.com, "Bill Reed" < breed@veazie.net>

Subject: General Comments to the Town

Request From: Richard F Averill

Email: rfaofvz38@hotmail.com
Source IP: 98.108.29.230

Address: 33 Thompson Rd

City: Veazie

State: Me Zip: 04401

Phone: 207-745-8067

Organization:

I would like to volunteer for the Waste disposal committee.

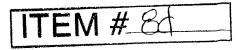
I am a graduate of U of Maine with a BS in Civil Engineering. Have lived in Veazie since January 1963. I am very interested in recyling.

I worked for the Maine DOT for 39 years and finished as the Asst. Division Engr.We recycle bi-monthly and would like to see more people do the same. As it is the RIGHT THING TO DO.



MAINE MUNICIPAL ASSOCIATION Risk Management Services

60 Community Drive P.O. Box 9109 Augusta, Maine 04332-9109



Telephone No.

(207) 626-5583 (800) 590-5583 Maine Only Fax No. (207) 626-0513

March 28, 2011

Ms Karen E Humphrey Deputy Clerk Town of Veazie 1084 Main St Veazie, ME 04401-7091

Dear Ms Humphrey;

MMA's Risk Management Services is pleased to present your 2010-2011 Property & Casualty Pool Membership Report. MMA provides comprehensive risk management services tailored to meet the needs of local Maine governments. The MMA Risk Management Services benefits include:

- <u>Long -Term Stability</u> Providing rate stability for over 24 years.
- <u>Dividends</u> in 2010 the Property & Casualty Pool returned \$399,413 in dividends to our participating Members.
- <u>Loss Control</u> MMA's Loss Control Consultants conduct hazard inspections, property surveys and training for members of the Pool. This value added service, provided to members at no additional cost, helps to protect our members, their employees, and the public.
- <u>Endorsements</u> The Pool does not charge during the coverage term for adding vehicles, property or equipment valued at \$1,000,000 or less, or for adding routine liability exposures except under special circumstances.
- <u>Claims Administration</u> During 2010, the Risk Management Services Claims Department adjusted over **5100 claims**.
- <u>RMS Staff Visits</u> Risk Management Services staff made 1,380 visits to members in 2010, an increase from the 1,131 visits made in 2009.

This report highlights a few specific benefits you receive as a participant in the Pool. The Membership Report is designed to be brief and summarize activities performed on your behalf during the past year. The benefits outlined on the enclosed Membership Report demonstrate MMA's commitment to serving our members and their interests. For your convenience, we have enclosed additional copies of the Membership Report for distribution to your Governing Officials. If you have any questions, comments or suggestions on how we may improve our services, please call our Risk Management Services Department at 800-590-5583 or 626-5583.

Sincerely,

Patricia Kablitz, CPCU. ARM Director, Risk Management Services

Pit on thing

The Male of Membership...



2010 Property and Casualty Pool

Town of Veazie

During the 2010-2011 Property & Casualty Pool coverage year, the Town of Veazie received the **benefits** identified below:

DIVIDENDS

The governing board of Property & Casualty Pool voted dividends to be distributed in 2010. Dividends are not guaranteed year-to-year.

UNDERWRITING

The Property & Casualty Pool does not charge for property added during a coverage term if the added value is \$1,000,000 or less. There is also no charge for adding or changing equipment and vehicles. MMA made 1 mid-term change(s) to your coverage schedules during the 2010-2011 coverage term.

LOSS CONTROL

In the last year, Loss Control staff visited and provided 3.00 service hours.

THE TOTAL VALUE OF BENEFITS FOR THE 2010-2011 YEAR:

\$2,253*

*This is NOT a bill.



MAINE PEOPLE WORKING FOR MAINE COMMUNITIES

Membership is the difference

ADVANTAGES:

- A Partnership of Maine Communities grouping together to fund a self-insurance pool
- Public Entity risk management is what we do and all we do
- Specialized comprehensive coverage designed for Maine Communities
- Coverage crafted to take full advantage of the protections and immunities provided to cities, towns, schools, water and sewer districts
- Providing rate stability for over 20 years

Marketing/Underwriting:

- On-site visits at your convenience
- Direct access to your underwriter to answer coverage questions
- New and renewal application assistance
- Itemized breakdowns of contributions available for each line of business

Claims Management:

- We understand the Maine Tort Claims Act and the immunities it provides
- Online, fax or paper claims reporting
- Direct access to your assigned Claims Handler
- Claims review meetings are encouraged and available at your request/location

Loss Control:

- · Experienced, designated Loss Control Consultants
- MMA staff provides all services with no additional fees.
- Partnering with you to provide inspections, program and property evaluations, training and consultation, specific to municipal exposures that prevent injuries and accidents and help you control your costs

Special Coverages Available:

- Personal Automobile Deductible Reimbursement for employees
- Volunteer Accident Insurance
- Tenant Users Liability Insurance
- Volunteer Firefighter Blanket Accident Coverage
- Road Salt Contamination Coverage

For More Information Contact: Phone: (800) 590-5583

Marcus Ballou Email: mballou@memun.org | Judy Doore Email: jdoore@memun.org